

# FINANCIAL TIMES



Environment

Cars powered by fuel cells

Technology, Page 15



A fresh

**Hong Kong** 

Making money on red chips

**Today's survey** 

Spain

### Cigarette rivals in legal conflict over new brand

Two big tobacco companies are locked in a legal wrangle involving their Australian divisions over an alleged lookalike cigarette brand. WD & HO Wills, owned by Britain's BAT group, claims the new Summit hrand of US rival Philip Morris was deliberately packaged to look like its six year-old Horizon brand, which accounts for about 14 per cent of a market worth A\$6bn

Gazprom assurance: Russia's first deputy prime minister, Boris Nemtsov, has promise the interests of foreign investors in Gazprom, the gas monopoly, will be protected in any government action to simplify the company's dual shareholding structure. Page 20; Nemtsov interview. Page 19; Polish deal, Page 24

Gevaert rises on asset move: Shares in Gevaert, Belgium's fourth-largest holding company, jumped 12 per cent on the announcement that its BFr77bn (\$2.2hn) worth of assets were to be split between two main shareholder holding companies, Almanij, the country's third-higgest, and Cobepa, ranked fifth. Page 21

land's stock exchange to about half an hour, following the hreakdown of takeover talks between

Dutch plea on jobs policy: The Dutch presidency of the European Union has urged Germany to sign the employment chapter pro-posed for the revised Maastricht treaty, arguing that economic and monetary integration cannot be separated from the convergence of labour markets and employment trends. Page 4

sian carrier, to suspend flights of its Airbus 300 sircraft to the British colony. The action came three days after Cathay Pacific and Dragonair grounded their Airbus 300-330 jets because of problems with Rolls-Royce Trent 700 engines.

German tax reforms advance: Germany's political parties moved closer to a deal to reform the country's tax system. Government leaders welcomed elements of a Social Democratic party plan to cut hasic income tax hut also to make companies pick up much of the hill hy adopting tighter American style treatment of reserves.

BHP, Australia's largest company, saw the euphoria in its shares evaporate when it warned of flat earnings and ahnormal charges. Shares tumbled 40 cents. to close at A\$18.92 (\$14.60). after a rise of more than 11 per cent in May on news of a steel restructuring. Page 24

Nippon Credit Bank reported a record loss in the year to end-March 1997, mainly stemming from write-offs for property-related bad loans.

EU drops Seoul complaint: The European Korea's "frugality" campaign in the World Trade Organisation, following actions by the

Military rebukes Turkish PM: Turkey's generals, self-appointed guardians of the country's secular system, rebuked prime minister Necmettin Erbakan over his Islamic policies and announced a purge of pro-Islamic military officers. President warns against conp. Page 2

warplanes fired four missiles at suspected Hezbollah guerrilla hases in southeastern Lebanon, injured two Israeli-allied militiamen.

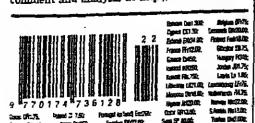
Dinosaurs rule: The dinosaurs of Steven Spielberg's film, The Lost World: harassic Park, trampled box office records by taking \$85.7m for the US four-day Memorial Day weekend, beating the previous \$56.8m record of Mission: Impossible last year and the one-day and three-day records of 1995's Batman Forever. Page 6

Japanese block island protesters



Dozens of boats carrying protesters from Taiwan and Hong Kong retreated from the East China Sea after being humped about hy Japanese coast guard ships blocking their landing on the disputed Diaoyu islands, called Senkaku hy Japan, which claimed them in 1895. The islands

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CAC 40

Nato and Russia

World Business Newspaper, http://www.FT.com

(\$4.6bn) a year. Page 20

Japanese move on security role: The push in Japan to overhaul its 1947 pacifist constitution and expand its international security role has gained momentum with the setting up of the first parliamentary group openly support ing revision of the constitution. Page 8

Thai trading disrupted: Recurring computer breakdowns limited dealing on Thai-Thai Danu Bank and deht-laden Finance One, the country's higgest finance company.

HK extends groundings: Hong Kong's civil aviation authorities asked Garuda, the Indone-

\* 3 °

Union has dropped its threat to challenge South Seoul government to ensure that the campaign does not discriminate against imports. Page 6

Israeli jets strike in Lebanon: Two Israeli in apparent retaliation for a bomb amhush that

lie between Taiwan and Okinawa.



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expected.

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LENBOR · LEEBS · PARES · FRANKFORT · STOCKHOLM · MADRID · NEW YORK · LOS AMERLES · TOKYO · BOME KOM

# French premier to stand down Gaullist leader Alain Juppé pays price of poll defeat week. Mr François Hollande, the socialist party's spokes-

By Andrew Jack, David Buchan and David Owen

Mr Alain Juppé said yesterday that he would stand down as prime minister after the sec-ond round of voting in France's general election on June 1, as the ruling coalition met in emergency session after its unexpectedly low score last Sunday.

The move appeared to be a last-ditch attempt to rally support for the centre-right gov-ernment. Mr Juppé had scored historically low opinion poll ratings in the last few months and become a focal point for critics of the government, "A new step (in the cam-

paign) has to begin now," Mr Juppé said yesterday, "It requires a new team, led hy a new prime minister. The decision was announced

By Gillian Tett in Tokyo

tively steady.

markets, which dropped sharply yesterday in the wake of the results. Tha CAC-40 index of leading companies fell after the close of the financial 3.9 per cent during the day,

while the franc slipped in early ment, said Mr Juppé had trading, but then held rela-

Shares in Thomson-CSF, the struct." French defence electronics giant, fell by 9.6 per cent amid fears that a victory for the left would threaten privatisation of the group, which Mr Jnppé had strongly advocated.

Final figures released hy the interior ministry yesterday for 566 of the 577 alectoral districts showed the combined left-wing parties with 40.2 per cent of the votes, against 36.5 per cent for those on the centre-right.

Several polling organisations predicted this would lead to a narrow left-wing majority in the parliament.

Mr Jacques Touhon, the Gaullist justice minister and number two in the govern"paved the way to the new majority we are trying to con-

The prime minister's resignation had been mooted several times during the campaign. Yesterday morning there were hints he was likely to go from two senior Gaullist figures - Mr Philippe Séguin. the National Assembly leader, and Mr Raymond Barre, the

former prime minister. The announcement triggered intense speculation on a possible successor if the centreright won re-election.

included Mr Seguin, Mr Toubon, Mr Edouard Balladur, the former prime minister, and several leading businessmen. The centre-right's efforts to

Editorial Comment and Observer. . Page 27 Currencies World stocks . Page 32

rally support were set to continue tonight with a television address by President Jacques Chirac, who has already intervened twice during the campaign in favour of the govern-

ng coalition. Meanwhile Names mentioned have France's left-wing parties began gearing up yesterday to capitalise on

man, stressed his commitment to monetary union.

But he criticised the "arithmetical approach to 3 per cent" for the government deficit in the Maastricht treaty on European monetary union, and pledged "not to impose auster-

ity on the French people." Mr Robert Huc, leader of the Communist party, which captured 10 per cent of the vote, yesterday indicated his willingness to be part of a

left-wing government. He stressed that there was considerable common ground between the socialists and the communists, but laid down conditions including an immediate reduction in value added tax, an increase in the mini-Sunday's success, with the socialists saying they would working week without any join the communists and the accompanying fall in wages.

### Yen's rise \$11bn deal puts threatens wave of Japanese bond losses

The recent rise of the yen against the dollar is threatening to trigger a wave of bondrelated losses among Japanese stockbrokers and investors. Since the beginning of this

month the yen has appreciated ome 10 per cent against the used to diagnose illnesses. US dollar, leading to losses on so-called "dnal currency" Roche has agreed to huy all bonds. These are denominated in yen but pay interest in higher-yielding currencies such as the US dollar and Australian dollar. Small savers who bought these bonds heavily in the

past two years will bear some of tha losses. Also hit will be is pharmaceuticals. many smaller Japanese stockhrokers which have sharply increased their dealing in such bonds recently, in an effort to carve out a husiness niche before Tokyo's planned financial deregulatinn. They have been left with the bonds nn their books as investor

demand has dried up. Ms Mineko Sasaki Smith, chief economist at Credit Suisse First Boston, said: "It bas been a very very hard lesson for the securities houses and investors. They basically have been assuming that the dollar would only appreciate."

The scale of the losses remains nuclear, partly because disclosure in the market is very patchy.

About Y2,066.5bn (\$18bn) in mainly two-to-10-year dnal cmrency honds were snld between April and December last year and sales during the first four months of this year have been heavy.

Some traders suggest that about Y200bn in a new threeand six-month dual currency paper has been sold sn far this

Matters are complicated because some dual currency bonds contain clauses which mean that investors receive the repayment of principal in dollars or other foreign currencies if the yen-dnilar exchange rate rises above a

These so-called "knock-out" clauses have heen set at a level of between Y115 and Y120 per US dollar and have heen triggered by the yen's recent rise. After trading near Y127 at the start of this month, the yen rose to near Y112 hefnre falling back to about Y116 yesterday.

The episode has generated political controversy with complaints frnm securitias companies to government officials from companies hitter that the Japanese government did not prevent recent currency vulatility.

# Roche at top in diagnostics

beim Group, s leading medical diagnostics company, in the higgest acquisition in its history. The deal will make Roche a world leader in the \$19hn-ayear market in equipment

the shares of Corange, a pri-vate Bermuda company which owns Boehringer Mannheim Gronp, and 84.2 per cent of DePuy, a US-based manufacturer of orthopaedic products. About two-thirds of Boehringer Mannheim's sales of \$3.500 are in diagnostics and the rest

Mr Fritz Gerber, Roche's chairman and chief executive. sald Roche ssw "long-term potential in the areas of disease management and patient care, both of which are gaining importance in the context of continuing efforts to reduce

The acquisition will quadru-

By Robert Graham in Rome

Mr Umberto Bossi, leader of

Italy's populist Northern

League, yesterday stepped up

his confrontstion with the cen-

tral government in Rome by

calling for an official referen-

dum on the independence of

"Padania", an as yet ill-defined

In tough language, he also

said tha league would play no

part in the work of the consti-

tutional reform commission

which is considering innova-

tive proposals to turn Italy

"Our people are in a full state of rebellion," he said.

Bossi cama st a press confer-

ence in the wake of Sunday's unofficial referendum, staged

by the league in the cities and

small towns of northern Italy

League officials claimed

some 4.8m people had voted at

more than 13,000 white gazebo-

style tents. Mr Bossi declared

the result - a 99 per cent vote

in favour of northern secession

- to be better than he had

However, witnesses reported

many fewer voting stations

around the Po Valley.

The new outhurst from Mr

area of northern Italy.

into a federal state.

Italy's northern

separatists step

up the pressure

shirts.

control.

Roche, the Swiss pharma- its four divisions, and create ceuticals group, is paying one of the world's two higgest \$11bn for Boehringer Mann- companies in the field with companies in the field with annual sales of SFr3.5hn (\$2.4bn) and 13,500 employees Abhott Laboratories of the US claims to be similar in size.

The acquisition will also

increase Roche's share of the global pharmaceuticals market from 2.7 per cent to 3 per cent. DePuy will take Roche into an area of healthcare where it has not been represented. Ms Birgit Kulhoff of UBS in Zurich said the deal "made a lot of strategic sense". How-

ever, she was worried that

it is currently doing little more than hreaking even, and where marging are lower than in the pharmaceuticals business. Boehringer Mannheim, founded in 1847, is one of the last hig family-controlled phar-maceuticals companies. It employs 18,000, nearly half

based in Germany. However,

the company has had difficulty

than boasted by the League, and a thin turn-out except for

hard-core supporters of the

movement dressed ostenta-

tiously in their green uniform

Several journalists even said

they had voted in up to 10 dif-

ferent places without any real

Voters were asked: "Do you

want Padania to become an

independent, sovereign, federal state?" However, the voting

slips did not attempt to define

the real area of this notional

dismissed Mr Bossi's antics as

little more than a propaganda

stunt after months of silence

in the wake of his declaration

last September of an independent republic of Padania. But party leaders underlined

that there was an urgent need

to address the north's discon-

tent with an inefficient central

"There hasn't been a referen-

dum on the independence of

Padania," observed Mr Franco

Bassanini, minister in charge

of the public administration.

"Let's call things by their

Continued on Page 20

government in Rome.

The main parties yesterday

to expand in a husiness where Roche chief executive Fritz Gerber (left) and Gerhard Moeller of Boehringer Mannheim

in maintaining its position as and 25 times prospective 1997 one of the world's leading diag- earnings. nostics companies and broad-

ening the base of its pharmaceuticals operations. Mr Henri Meier, Roche's

Roche was paying between 24 stock market, its net income

Corange reported net income of \$520m in 1996, but after adjusting for the extraordinary gain on the initial public chief financial officer, said offering of DePuy on the US

dropped to \$366m, or SFr512m. Roche has liquid assets of SFr15bn and has not yet

decided whether to raise a Continued on Page 20 Lex, Page 20; Roche coofnunds analysts, Page 21

it's a Cinven fact

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By Bruce Clark in Washington

Today's agreement between Russia and Nato could mean the advent of a new era in European security, with Moscow playing an important part in coping with every problem the continent faces, from Balkan squabbles to biological warfare.

On the other hand, as western diplomats freely acknowledge, it could mean virtually nothing at all.

The unknown factor, they add, is how much use Russia will make of a consultation process that is designed to be as long as the proverbial piece of string - creating the potential for co-operation witbout tying either side

Russia has sent out some confusing signals in recent years over the depth of the relationship it wants with Nato - often making loud demands for wide-ranging co-operation and then abruptly losing interest. The Russians have

always been very ambiguous about co-operation with Nato particularly military-to-military links," said one Nato official, noting that Moacow's entbusiasm for Partnership for Peace, the Nato-led military co-operation programme, had fluctuated considerably.

Russia joined PFP in June 1994, froze its participation 1994, froze its participation six mouths later – in protest against Nato's enlargement plans – and formally pians - and formaliy restarted co-operation the following summer, but with little practical effect. The

have limited lts capacity to participate in expensiva, multinational war games which are one of the main activities of the PFP.

Western diplomats say Mr Pavel Gracbev, the former Russian defence minister, was desperately keen for his country to show the flag when Nato launched its peace-keeping effort in Bosnia in December 1995. But the Russian contribu-

made under a bilateral US-Russian arrangement that avoided the humiliation of direct Russian subordination to the alliance - has clearly stages of pooling their the so-called "founding act" stretcbad Moscow's

Today's accord sets out a long list of topics which a new institution, the Nato-Russia council, might consider. They include conflict systems - an area in which prevention, peace-keeping, military doctrine, arms con- could one day be part of a not provide Nato or Russia,

tre missile defences.

Since Nato's existing members are only in the earliest efforts in the field of counter-proliferation, tha idea of co-operating with Russia is strictly hypothetical. But in theory at least, western and Russian missile interception ther than it wishes. Russian technology excels - the new arrangements "do

Russian military appear to tion of 1,000 crack troops - trol, nuclear safety, counter- pan-European shield to proactions of the other, not do proliferation and even theat tect the continent from they infringe upon or rogue states further afield. restrict the rights of Nato or

Back in the real world, diplomats are stressing that of the new ralationship which is not a legally binding treaty and needs no ratification - will not force either side to go a step fur-

As the text makes clear.



Russian nationalists demonstrating in Moscow yesterday bold anti-Nato slogans warning of a threat to world peace as Nato leaders prepared to sign a treaty in Paris with Russia

with a right of veto over the

Russia to independent deci-

This provision will he

vitally important in selling

the agreement - and tha

broader US vision of a new

European security order

based on an expanded Nato

- to a sceptical US Senate.

While many European politi-

cians and some liberal Dem-

ocrats in Washington, worry

that the US administration's

plans are too provocative

towards Russia, most mem-

bers of the Republican-con-

trolled Senate have the oppo-

site fear - they think it gives

Senator William Roth, who

heads an "observer group" of

US legislators with a keen

interest in Nato expansion,

saya vigilance will be

required to prevent the Rus-

aians from obtaining too

Senators will be particu-

larly concerned to safeguard

the independence of the

North Atlantic Council, the institution which groups the

full 16 members of the alli-

ance, he said. Tha Russia

Nato agreement "provides for ciose consultation on

many different matters,

which is all right as long as it doesn't interfere with the

NAC." said Senator Roth. "This is something we have to watch with considerable

in particular, the alliance must be careful not to give

Russia any veto over future

candidates for Nato member-

care and concern."

ship, said the senator.

**Blow to** 

inquiry

sinking

By Greg McIvor in Stockholm

into ferry

The international inquiry

into the Estonia ferry disas-

ter in 1994 was jolted yester-

day when its Swedish chair-

man was forced to resign

after admitting to lying over

the existence of a document

Mr Olof Forssberg stepped

down after acknowledging

that be lied to cover up the

mislaying of papers he received two weeks ago that

shed light on which Swedisb

regulatory body was respon-

sible for inspecting the fer-

Faulty locking on the bow

door and inner vehicle ramp

was the prime cause of the

sinking, the inquiry's

interim report in 1995 said.

The disaster. Europe's worst

peacetime maritime accident

this century, claimed the

Mr Forssberg's actions are

further blow to the credi-

bility of an inquiry which

has been beset by delays and

internal frictions aince its

formation. The communica-

tions minister, Ms Ines Uus-

mann, who yesterday sum-

moned Mr Forssberg for a

meeting abortly before his

resignation, indicated the

inquiry's credibility would

be irrevocably tarnisbed

She said it was too early to

gauge the effect on the

investigation, and rejected

opposition calls into the han-

The final report into the

sinking had been due to be

published by mid-year, hav-

ing first been expected to be

ready by September 1995:

The commission of experts from Estonia, Finland and

Sweden was bit by delays

believed to have arisen from

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unless be resigned.

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internal disputes.

GERMANY:

SWEDEN:

lives of 837 people.

sent to the inquiry.

ry's bow door.

Personal view, Page 18

much say in Nato affairs.

Russia too much.

sion-making and action".

# **Investment blow** to Germany

FUNANCIAL LUVIES LUBSUAT WATER 1997

EUROPEAN NEWS DIGEST

Foreign direct investment in Germany dropped last year to a record low of DML 14bn (\$660m) from DM18.23bn in 1995 as Canadian and Japanese investors pulled capital out of the country, the economics ministry reported

German direct investment abroad also declined to DM38.8bn in 1996 from DM52.16bn in 1995, when the flow of funds abroad was swelled by some exceptionally large transactions, including Hoechst's acquisition of Marion Merrell Dow of the US and Dresdner Bank's purchase of Kleinwort Benson, the UK investment bank.

The US was the most favoured destination for German foreign direct investment last year, accounting for DM8.7/bn, followed by Austria (DM4.89bn) and the UK (DM4.72bn). German investments in the former communist countries of eastern and central Europe increased to DM4.4bm from DM4.15bm while those in other

European Union states fell to DM18.87bn from DM32.46bn. Pointing out that the net outflow of direct investment increased to DM37.7bm last year from DM33.9bn, Mr Ginter Rexrodt, the economics minister, said the figures underlined the need for structural reform including the implementation of the government's tax reform plans. However, the large-scale foreign direct investment by German companies would safeguard jobs at bome by

securing new markets abroad. ■ Consumer price inflation quickened in Germany this month with provisional returns from four western Lander showing a 1.5 per cent year-on-year rise after 1.3 per cent in April, the federal statistics office said. Prices rose 0.4 per cent from April to May, reflecting more expensive seasonal foods and holidays.

Peter Norman, Bonn

### Slovak foreign minister quits

Slovakia a foreiga minister, Mr Pavol Hamžík, resigned yesterday, saying the circumstances surrounding the failure of a two-pronged referendum at the weekend had made it impossible for him to serve in the government of prime minister Vladimîr Mečiar.

Tha referendum on Nato membership and direct presidential elections collapsed in chaos after accusations of rigged ballot papers led to a boycott by voters. Less than 10 per cent of the electorate voted, rendering the

The failure of the referendum was caused by the omission of a question on whether Slovaks wanted their president to be directly elected. It is the most serious levelopment yet in a long-running feud between Mr Mečiar, who opposed direct elections, and President Michal Kováč, who supported them. Mr Hamžík, a former Slovak ambassador to Bonn, said in a statement that "the foreign minister cannot effectively seek to realise his goals in a situation when everything, including the vital international interests of Slovakia, is subordinated to domestic fights for power".

### Goncz visits Romania

President Arpad Goncz, on the first ever visit to Romania by a Hungarian head of state, yesterday unveiled a monument to the leaders of the 1956 Hungarian uprising in the Romanian village of Snagov, where they were imprisoned after the rising was crushed by Soviet troops. Prime Minister Imre Nagy and his companions were later returned to Hungary and executed.

The visit was praised as a "historic step" by President Bill Clinton, in a letter delivered yesterday to Mr Concz and Romanian President Emil Constantinescu. In their speeches, both men have stressed the significance of the visit as a symbol of reconciliation between the two countries, which during this century have been bitter enemies. A protest meeting hy Romanian nationalists in the city of Cluj, which Mr Gontz is visiting, sought to draw on these bitter memories, but only attracted around 1,000 participants.

Underlining the progress in relations between the two countries, the Romanian government over the weekend ssued decrees allowing the use of the Hungarian language by local councils in areas where the Hungarian minority is strongly represented. The Hungarian Export Import Bank has also extended a \$12m credit line to Romania to finance the purchase of Hungarian products, the first such facility offered to Romania by the Anatol Lieven and Kester Eddy, Budapest

### France hopeful on Nato deal

A deal giving Europeans more command responsibility within Nato would be reached before the Atlantic alliance's summit in July, Mr Hervé de Charette, the French foreign minister, forecast yesterday after holding talks with his US counterpart, Mrs Madeleine Albright.

In talks on the eve of today's signing ceremony in Paris of a new charter between Nato and Russia, the French and US diplomatic chiefs also discussed the issue of Nato's enlargement to embrace several east European countries. A State Department spokesman said the US and France agreed "on certain [new candidates] but need more discussions to get a consensus". France and tha US were understood to agree on Poland, the Czech republic and Hungary joining Nato, but Washington still balks at France's promotion of Romania as a new alliance David Buchan, Paris

### Missile contracts go-ahead

The ministries of defence of Italy, France and Britain yesterday gave the go-ahead for the awarding of contracts for the development and initial production of Pasms, the missile system being developed by the three nations. The missile system is being developed to defend frigates

n the navies of the three countries. This was announced in a statement from the consortium Eurosam, which has a 66 per cent stake in the

joint venture developing the missile. Reuter, Rome

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ESTP SYMMONS

# Turkish president warns | Czech currency against military coup

By Edward Mortimer

Immediate elections, not a military coup, would be the right solution to Turkey's political crisis, according to President Süleyman Demi-

Mr Demirel, twice deposed as prime minister by the armed forces in 1971 and 1980, said yesterday there was no reason to fear another conp. But be went on, in an interview with the Financial Times, to give what sounded like a warning to the army not to stage one. And be lamented that the constitution does not give him power to dissolve parliament. "I would do it now." "degrading democracy".

As the president spoke, the uneasy stand-off continued between the army and the Islamist prime minister. Mr Necmettin Erbakan. Yesterday Mr Erbakan had to preside over a special ses-

sion of the Supreme Military orders dismissing a number of army officers accused of broadly similar to his own.

The government, which narrowly survived a parliamentary challenge last week, has since suffered further defections from its secular component, the True Path party, whose leader, deputy prime minister and foreign minister Mrs Tansu Ciller, faces a spreading revolt.

A cabinet meeting today will, if it goes ahead, be the first for seven weeks. The two parties are unlikely to reacb agreement on an tour of politicians in the armed forces have demanded present parliament was to counter the influence of religious schools - an issue which is bound to come up again on Saturday wben political and military leaders meet, under Mr Demirel's In the interview, Mr Demi-

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TENFORE

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Council and countersign role, claiming: "When soldiers sit there they are not soldiers any more." The govharbouring political views ernment would bave no excuse for not implementing

lts recommendations, be said, since senior ministers including Mr Erbakan and Mrs Ciller were members of it and had signed its decisions. "If they are not able to implement it, either they should not have signed, or they should resign," he said. The president insisted that

all problems would be resolved democratically according to the constitution, and that there was no need for a coup. The armed forces, he pointed out, "have extension of compulsory intervened three times in be said, because the behav- state education; which the political matters" [in 1960, 1971 and 1980] "and it didn't work. They were not able to solve any problem. On the contrary, our difficulties were increased," indeed, be said, Turkey's present problems were largely due to the cbairmanship, in the fragmentation of its political National Security Council. structure caused by the conp

| Page |

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e 0115 945 6788 between 8:30an

# abandons link to US dollar

By Vincent Boland in Prague

The bead of the Czech central bank said last night. the bank was linking the currency directly to the D-Mark from today and abandoning its policy of linking it to a basket of the D-Mark and the US dollar. Mr Josef Tošovský, governor of the Czech National Bank, told a joint news conference with Mr Václav

the trading band was being abandoned and that "the relation of the koruna to the mark will be decisive". The move follows 10 days also compounded by further of speculative attacks on the political deadlock in the govkoruna on foreign exchange ernment. Attempts to finalmarkets during which the CNB has spent an estimated \$3bn trying to maintain the

currency within Its trading

Klaus, prime minister, that

Mr Klaus said the government supported the central bank's decision to abandon the trading band. He said the attacks on the koruna had become "too expensive to fight" and acknowledged they were motivated "partly due to political instability." Mr Tošovský also said be expected the government to for the first four months of make additions to a recent package of measures to revive the economy. Mr Kiaus said be would

changes in the next few The move came as the despite a strong recovery by Czecb Republic's foreign trade deficit, which lies per cent in April compared behind many of the probiems currently facing the country on foreign exchange markets, widened further iast month despite a rare

ise a cabinet reshuffle were postponed to today, when coalition leaders are due to meet again, under intense pressure from the public and President Václav Havel, to hammer out a new govern-

According to figures released yesterday by the Czech Statistics Office, the cost of imports exceeded the value of exports in April by Kc15.3bn (\$512m). It brings the total foreign trade deficit 1997 to Kc53.6bn. The figures added to the

Czecb koruna on foreign announce further policy exchange markets yesterday. Analysts said the deficit figure was disappointing exports, which rose about 23 with the same month last year. Import growth rose by was 11.2 per ceot. The figure was also higher than had been predicted by the prime minister. He was reported

jitters aurrounding the

good performance by export-

### last week to have said the Continued nervousness deficit for the month would surrounding the koruna was be Kcll.4bn.

By Christopher Bobinski in Warsaw

hundred million US dollars" of sbort-term investments leave Poland in the past few days, according to Mr Marek Belka, the deputy premier responsible for the economy. But this has been greeted with relief in Warsaw, Mr Belka said, as "anyway we want to discourage the inflow of speculative investments which we estimate atood at around \$1.2bn in sbort-term government paper before the withdrawal began".

Despite the outflow, foreign currency reserves, which stayed stable at \$18bn in the first quarter of the year, have now risen to \$19bn, Mr Belka said. Nevertheless the government is confident that this year's inflation target of 13 per cent will be met. Last year inflation reached 18.5 per

year to \$12.6bn from \$8.2bn in 1996, will continue to devalue the zloty gradually through a monthly "crawling peg mechanism" giving a 9.1 per cent fall in value for the

last Friday." be added.

# Relief as short-term money flees Warsaw

The Czech Republic's financial crisis has seen "several

to spend \$15m to raise the rate of the zloty by 1 per cent

Poland, which expects to see its trade deficit grow this

But the government, which is working closely with the central bank on exchange rate policy, does not see any need for an increase in the devaluation rate, Mr Belka said. "Indeed, the pressure isn't there. The central bank only bad

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t lear-Louis Debre. the. an maiste, whose less minimum introduced this year agher term and tron conas provoked a fierce Ree is also in a close s to are a number of a senior cabinet mem-& In Alain Lamassoure. budget minister aud spenent spekesman: Mr perben the city

the minister ... Corinae and Mr Pierre Andre ted housing minister. Lean liberi, the Gaussian of the Chirac and the Chi dis National Assembly tine 1969 and has sails:
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Valery Gracard d'Es the centre-right the seat in Chamaileres der ein cantral has also been into an unprace. tan-off against & och he seems certain

### **NEWS:** THE FRENCH ELECTION

# French PM quits an untenable position NF supporters

By David Buchan in Paris



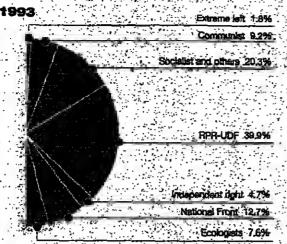
has a lame duck premier leading it into next Sunday's second-round a parliamentary election, after Mr Alain Jnppé said yesterday that

ELECTIONS the country needs a new team run by a new prime minister".

Mr Juppé broke the news that he would quit after the June 1 run-off election to the campaign committee of the Gaullist RPR and centreright UDF coalition, a day after it had taken a hammering in Sunday's first round with the coalition's vote sinking to just below 30 per

cent, the lowest for decades. Even adding in an Inde-pendeot Right score of 6.5 per cent, the right was substantially outpolled by tha combined forces of the left. which topped 40 per cent. The presence of the far-right matters whether the prime National Front, which is minister jumped of his own nobody's overt ally in this election, in nearly a quarter Chirac, because Sunday's of the second-round contests results had made his posi-





for the 577 National Assembly seats will probably hit the conventional right harder than the left, because Front candidates tend to draw more support from right than left.

Mr Juppé made his resignation announcement after a brief afternoon visit to see President Jacques Chirac at the Elysée. But it scarcely accord, or was pushed by Mr

Indeed, the apeedy announcement of his impending departure is intended to reassure tha electorate that it can vote the centre-right back into office accure in the know-ledge that the country will not be led by the unpopular Mr Juppe for the next five

The issue of Mr Juppé's personality has dogged the five-week campalgn, in which several centre-right candidates declined offers by Socialist and others 27.65% RPR-UDF 29.93% ndependent right 8.52% National Front 15.08%

at their rallies. His popularity rating in the opinion polls has at times over his two years in office sunk to record lows.

It never really recovered from the atrategic hlunder he made in November 1995 when he ovarloaded his reform agenda by coupling sweeping overhaul of the health and welfare system with attempts to abolish public sector pension privileges and to squeeze more productivity out of the rail-

the prime minister to speak ways. Five weeks of massiva strikes followed. Thereafter Mr Juppé never shook off the image of a cold-blooded technocrat in a hurry, even though he subsequently slowed down the pace and

Extreme left : 2.52%

scale of reform. In the final week of the election campaign, the left will now have to look for another target. Mr Chirac is unlikely to help them find one hy saying this week whom he would appoint in Gauilist president atill

hopes, the centre-right wins. In the past two weeks, Mr Lionel Jospin, the Socialist leader, had begun to take the precaution of broadening his attack beyond Mr Juppé to other possible premiers, mentioning Mr Jacques Toubon, the justice minister, Mr Edouard Balladur, who was Mr Juppé's predecessor as prime minister, and Mr Nicolas Sarkozy, the former budget minister.

Significantly, he never mentioned Mr Philippe Séguin, now a serious contender to lead any centreright government precisely because he is quite popular

All these men are Gaullists. But there is just a possibility that if the right scrapes home, the next prime minister might come from the UDF, possibly its president, Mr François Léo-

The UDF has always been the RPR's junior partner, and sometimes rival, because the centre-right federation has always commanded fewer seats. The balance of power inside the coalition might change next Sunday, if for instance Paris, hitherto almost entirely a RPR fief, swings heavily to

cent to 8.75 per cent. On the Matif futures market, the 10-year Treasury bond contract settled with a loss of 0.54 at 128.30. After slipping in early trading, the telecoms division and continuing French franc held relatively steady

# ponder which way to jump

By David Owen In Paris

They may still not win a single seat. But the result of the first round of the French general election leaves the hard-right National Front in a position to exert a heavy perhaps determining - influence on Sunday's run-off.

The increase of more than 2 percentage points in its share of the popular vote, from 12.7 per cent in 1993 to a shade under 15 per cent this time, will almost certainly not be enough for Mr Jean-Marie Le Pen's party to meet its objective of holding the balance of power in the next parliament.

Its score is marginally lower than that achieved by Mr Le Pen in the last presi dential election in 1995.

But It has proved suffi-Front candidate through to the second round in 133, or almost a quarter, of the country's 577 constituencies - enough for the party to be said to have achieved a sort of critical mass.

In practical terms, the hard right's influence may be most telling in the up to 78 so-called triangulaires, or three-cornered contests, where a National Front candidate will meet rivals from the left and the centre-right in a single constituency

The consequent split in the rightwing vote could, in certain cases, enable a Socialist or Communist candidate to squeak through with a comparatively low share of the vote. For instance, Mr Bruno Goll-

nisch, the party's secretary general, came second in a Rhône contest with nearly 29 per cent, against 31 per cent for the incumbent Socialist and 22 per ceot for the UDF.

in the 444 constituencies where there is no secondround National Front candidate, much will depend on whom the party leadership recommends its supporters vote for and whether the

Mr Le Pen, who is not contesting a seat, has indicated hia readiness to call on his supporters to vote Socialist to force President Jacques Chirac into a damaging and extended - period of "cohabitation" with the left. But other National Front leaders are thought to favour a case-by-case approach, with the party's support pledged, for example, to candidates prepared to come out against the Maastricht Treaty.

Many observers, in any case, believe those who voted for defeated National Front candidates in the first round will have their own views on who to support on Sunday, According to Mr Domlnique Moïsi, deputy director of the Institut Français des Relations internationales, "Some of them - and probably a lot of them - will either abstain or vote for the right because they now consider that a win for the left

is possible. The party made particular first-round headway in eastern France and in some,

# Paris bourse prices tumble in wake of poll result

By David Owen

The unexpectedly strong showing of the left took its toll on the Paris Bourse yesterday, with ahares recording their biggest single-day percentage fall in more than four

The benchmark CAC 40 index closed down 108.16 points, or 3.91

The tumble follows a period when the market has been buoyant FFr18.20, or 9.6 per cent, at on expectations of a clear centre- FFr171.30, while Dassault Electron-

tion of Thomson-CSF, the defence electronics giant, which the Social- from FFr590 to FFr549.

trading volume of some FFr7.4bn ist party has pledged to stop if it

ique - part of the Dassault group, Among the stocks loging the which has made a joint bid for most ground were some of those Thomson with Alcatel Alsthom, involved in the planned privatisa- the telecoms and engineering group - fell FFr41, or 6.9 per cent.

Thomson-CSF Itself was down

ailes group that is Alcatel/Das- good for the group. sault's rival hidder, shed FFr10.80, or 5.8 per cent. to FFr174.50. Alcatel itself was hit less hard, falling FFr19, or 2.8 per cent, to FFr661, a phanomenon parhaps reflecting both the apparently improving prospects of its core

Financial institutions also suffered, with falls ranging from 6 per

scepticism that the acquisition of against the D-Mark at FFr3.375,

### Battle continues for many big names By Andrew Jack in Paris

Some of France's more influential and well known politicians have been forced into a humiliating second round of fierce campaigning this week as a result of Toubon: Chirac ally lower than expected scores in the ballot for the coun-

Just 12 of the 577 seats were won ontright in the first round of voting including among the Gaullists Mr Nicolas Sarkozy, the former finance minister, and Mr Bernard Pons, the transport minister. At the opposite extreme, candidates in

105 districts face a threeway run-off. Among those whose seat is threatened is Mr Jacques Toubon, a close ally of President Jacques Chirac and a candidate for re-election in Paris. His current role as instice minister is particu-larly sensitive at a time of oumerous corruption investigations and a pledge hy the president to remove any political interference into the judiciary.

Mr Jean-Louis Debre, tha interior minister whose legislation introduced this year to toughen immigration controls provoked a fierce debate, is also in a close fight

So too are a number of other senior cabinet members: Mr Alain Lamassoure, the bodget minister and government spokesman; Mr Dominique Perben, the civil service minister, Ms Corinne Lepage, environment minister; and Mr Pierre-André Périssol, housing minister. Mr Jean Tiberi, the Gaull-

ist successor to Mr Chirac as mayor of Paris, who has held his National Assembly seat since 1968 and has only once been forced into a runoff, to 1973, will also be required to compete against a Socialist candidate next

His sharp drop in support partly reflects the national trend away from the RPR, but also a number of corraption allegations centred on his management of the city

He was placed under formal investigation by a judge earlier this year in relation to a FFr200,000 (\$34,000) report commissioned from his wife hy an RPR local anthority.

Mr Valéry Giscard d'Estaing, the centre-right UDF former president who has held his seat in Chamalières in Anvergue in central France, has also been pushed into an unprecedented run-off against 2 Green party candidate, although he seems certain









Tiberi: sharp drop



Giscard: set to win

### Hopes and fears raised in Europe

By Wolfgang Münchau in Paris, Peter Norman in Bonn

French voters' surprise swing to the left has raised hopes as well as concerns across Europe. The European Commission

said yesterday that morietary union was on course for its scheduled start on January 1 1999, whoever won the second electoral round next

Mr Yves-Thibault de Silguy, the economics commissioner, proclaimed that there is no alternative" to the agreed timetable for Emu and the tough fiscal policies needed.

Speaking at the annual meeting of the Organisation for Economic Co-operation and Development, Mr da Sil-guy said the stability and growth pact, agreed by the EU summit in Dublin last year to rein in deficit spend

ing, was there to stay.

Ahead of the French elec-French Socialist leader, said the stability pact constituted an aspiration expressed by EU governments, but would not be strictly binding on an incoming Socialist adminis-

The comments prompted a clarification by Mr Jacques Delors, the former president of the European Commission and a fellow Socialist, who reaffirmed the commitment by the French Socialists to Emu and the Maastricht Italy's foreign trade minis-

ter, Mr Augusto Fantozzi, said yesterday the swing to the left should lead to further discussions about the Maastricht criteria. He said his sense of the

result so far was that "it puts attention on the internal opinion of the French heing sceptical on Emn", and would probably make evaluation of the criteria more flexible" Germany's Social Damo-

cratic and Green parties hailed the success of the French left but there was a muted response from Chancellor Helmut Kohl.

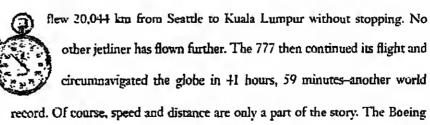
A huoyant Mr Oskar Lafontaine, the SPD leader, said the success of the French Socialists, coming so soon after Labour's election victory in Britain, was an additional encouraging sign pointing to a change of government in the German general election at the end of September 1998.

Mr Kohl, conscious that a defeat for the French government could pose problems for greater European integration, said one must await the impact of the weekend's developments on next Sun-



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### Neighbours differ on who should head European central bank

# Paris, Bonn at odds over ECB

Economics Correspondent,



the French Preparing and Germans will get along. for Emu In particular, how will the

two countries bridge their International Monetary differences over economic Fund, seems to have s propolicy and over the role and file much closer to what organisation of the future senior French officials have European central bank in mind for the presidency of

man media, about an apparent attempt by France to ing political views. press for its own candidate as head of the ECB, instead of Mr Wim Duisenberg, the Dutch central bank governor who is everybody else's favourite candidate to head the future central bank.

Few aspects of internawith ss much vanity as senior appointments to international institutions. But France's concerns about Mr rumoured to be the French Duisenberg go much deeper. The dispute is not about the personality of Mr Duis-

enberg but about the politics

of central banking. France wants a candidate with much international political and economic experiencs. French officials acknowledge that Mr Duisenberg - a former European motives behind the push for

central banker of the year - his appointment. is sufficiently experienced. He is even a French speaker. which gets round one poten-

tial French objection. For the French, the question appears to be more whether Mr Duisenberg has

the right kind of experience. The French are looking for a multi-talented personality, whose antennas reach beyond the monetary and economic minutiae.

Mr Michel Camdessus, managing director of the the ECB. He has experience In the last few months, not only as a central banker attention has focused on but as a diplomat, and posreports, largely in the Ger- sesses the skills to strike a compromise between oppos-

The Germans, meanwhile, want a competent central banker to lead a team that would relentlessly and independently pursue the Maastricht treaty's prescribed goal of price stability. The Germans are also deeply sustional diplomscy are laden picious of anything that smacks of political interference in monetary policy.

> Mr Camdessus has been government's preferred choice for the job, although this is strongly denied by officials. A senior French official insists that France has not yet rejected Mr Duisenberg, and may not do so. There appears to be less susplcion of Mr Duisenberg himself than about the

The final decision on the ECB is not due until next May giving him 10 months to allay French fears, after he takes over as president of the European Monetary Institute (Emi) in July.

Much crucial preparatory work has already been done, but there remain some delicate issues to be decided. Among them is the degree

of decentralisation of the European System of Central Banks. France favours a more decentralised system than the other EU countries. The French view appears consistsnt with the Masstricht treaty, which specifically calls for s decentralised system. But there are shades of grey - each involving central banking jobs.

A compromise appears likely on this. Mr Alexandre Lamfalussy, the outgoing Emi president, said in a recent Financial Times interview that the ECB would be sufficiently equipped to handle transactions if the need arose, but that the system itself would normally operate on a decentralised basis. This could satisfy France's

viewpoint that the European System of Central Banks the ECB and national central banks - should not favour any particular financentres, especially Frankfurt, the ECB's home base. Foreign exchange operations, and in particular open market operations, will continued to be carried out largely on the level of national central banks.

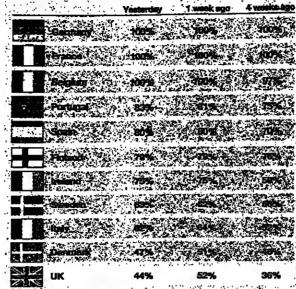
The real conflict is politi-

cal, as both sides remain sus- day's second round of parliapicious of each other's intenlargely reflects the difference in central banking and political cultures.

French officials believe those differences over Emu may even widen if the governing centre-right coalition is dismissed in next Sun-

mentary elections. But whattions, a suspicion that ever the outcome, the whole row over who governs ths future European central bank has already left a bad aftertaste in Germany. One German official remarked: "This is precisely the kind of thing that gives the single currency a bad name."

Emu: who's going to make it



weaks, real time, the probability of inclvicial countries joining Germany in a monetary union in 1989 implied by financial market prices ies are derived from the interest rate swaps market, in which westers swep floating-rate interest payments for ibad-rate ones. The implied probability of fally participating in Emu in 1989 can be calculated looking at where the spread between post-1989 line and D-Mark swep rate lies.

not in Erru, itsiy's non-Erru spread is estimated by currency str

J.P.Morgen using the pre-1992 correlation of the \$2-D-Mark swelp spread with similar spreads curiside Burgos

# Dutch in plea on jobs

The Dutch presidency of the European Union yesterday urged Germany to sign up to the employment chapter proposed for the revised Maastricht Treaty, arguing that economic and monetary integration cannot be separated from convergence of labour markets and employment

Mr Ad Melkert, the Netherlands minister for labour and social affairs. told a conference on EU reform organised by Germany's opposition Social Democratic party that it was "unthinkable" that the euro could be a strong and stable currency while unemployment in Europe was rising to 20m and beyond.

The proposed employment chapter in the new treaty

be one of the most important ment policy" were included. EU issues after the start of the single European currency on January 1 1999.

Kohl's administration is the an employment chapter in revision. the treaty. Under pressure from its small marketoriented Free Democrat junior coalition partner, the government has argued that it does not want employment policy dictated from Brus-

Bonn's stance was sharply

ployment had an explicit the Masstricht Treaty reviplace on the European politi- sion in both houses of the cal agenda. Mr Melkert fore German parliament if "procast that employment would posals for an active employ-

Mr Peter Hausmann, the German government spokes-Following the election of Bonn believed employment Britain's Labour govern- policy should be handled at ment, Chancellor Helmut a national levsl and was waiting to see what emerged only EU government that from the intergovernmental has not decided in favour of negotiations on the Treaty

Mr Melkert appeared to address some of Germany's worries yesterdsy. He said employment policy would remain "primarily" a matter of national competence and that there was no need for large-scale job creation measures organised or financed criticised yesterday by Mr from Brussels. But national Oskar Lafontaine, SPD efforts to boost employment leader, who warned that his could be better co-ordinated would ensure that unemparty would only vote for at the European level.

# Maastricht goes to court

cation of the revisions to the

Maastricht treaty, currently

the EU's intergovernmental

conference (IGC), hut the

prospect of s long delay by

Denmark has receded since

the 11 citizens were given

permission by the Supreme

Court last August to proceed

Lawyers said at the time

that it could take four years

for the case to be completed.

but it is now expected that a

with their case.

in Copenhagen

A musician, a lawyer, a computer salesman and a member of the landed aristocracy are among 11 concerned citizens whose claim that Denmark's signature to the Maastricht treaty is in conflict with the country's written constitution opened before a district court here

If, sgainst expectations, the complainants win their case, the Danes will have to either review their membership of the European Union or amend their constitution. A further concern for

Europe is that the court case

early next year.

The hearings which began

could delay Denmark's ratifi- But whichever side wins, the verdict will be sent by the losers on appeal to the the subject of negotiations at Supreme Court, which is expected to hear the case in the autumn, handing down its verdict in early 1998.

Only at this stage will the Folketing - assuming that the government wins the case - proceed to call a referendum on the revised Maastricht treaty.

The complainants argue that the powers of the ministerial council exceed the limfinal verdict can be expected. its allowed by the Danish constitution, and that, more broadly, the treaty has so yesterday will last until mid- reduced the power of ths June, with a ruling from the Folketing that it is incomcourt expected by early July. patible with the constitution.

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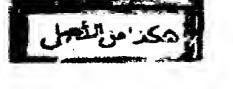
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### Thailand is betting on an export revival to save the country's battered currency. Ted Bardacke reports

LAST WEEK the danger of Thailand's economic dilemma became fully apparent. Economic policy makers appear to have ruled out what would be a painful devaluation of the baht. But their currency defence strategy raising interest rates to astronomical levels and

telling local banks not to sell baht to foreigners - could deflate the economy into an equally painful financial crisis.

The only way out, and the one Thai authorities are betting on, is a massive recovery in exports over the next year. Exports fell 0.2 per cent in 1996. A rebound

would improve the country's current account deficit and keep economic growth high enough to avoid a rash of bankruptcies.

This would lead to resumption of largescale capital inflows to the point where the country could lower interest rates again.

Thailand is in the midst of an uneven structural transition. For all the growth in the export of computer parts and electronics there are corresponding declines in exports by labour-intensive and commodities-based industries.

Meanwhile, expanding

plant capacity and training an under-educated workforce in the country's growing export sectors take time. But the declining industries could pick up again quickly if upgrading programmes are successfully implemented.

A sea change in

Two export industries among Thailand's top 10 - computer parts and shrimps, the former booming and the latter in crisis - convey the same message. Those who invest in capital and education will prosper; those who do not will fail.

# On the high-tech ladder

land's number one export last year. Economists say this was an historic event - as when textiles overtook rice two decades

Thailand now competes with Taiwan and Malaysia in high-tsch "cleanrooms" rather than with Vietnam and Indonesie in low-wage sweatshops"

Seagate, the world's largest manufacturer of computer disc drives, is et the heart of this transformation. With 42,000 employees it is

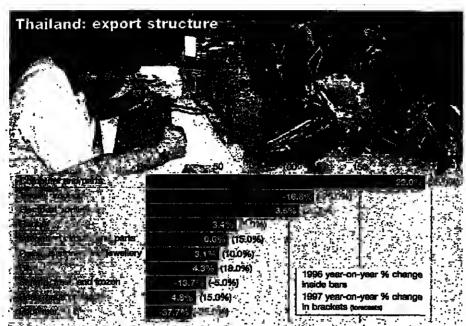
Thailand's largest private sector employer and on its own accounted for 4 per cent of the country's total export earnings last year. Its six factories operate 24 hours e day, seven days a week. When Internetional Busi-

ness Machines, the world's largest computer company, was looking for a place to double its own production of hard discs, previously concentrated in Jepan, it never seriously considered anywhere but Thailand.

IBM's investment of \$560m in two new factories, expected to generate \$2bn e year in export revenue, should be ready by early 1998,

"With new product development, the life of e product is only about one year," says Mr Norio Okumura, director of storage manufacturing and development et IBM

"When we first looked st Thailand in 1988 we didn't have so much confidence that we could change cycles so quickly. Now there is e structure in place and we



World demand for disc drives grew 18 per cent last year and Dataquest, an industry forecaster, expects it to expand 26 per cent this

Yet this dependence on the world market is just one of the constraints facing Thailand's booming high-tech industries, es growtb appears to come more from volume increases than from the introduction of new-tech-

Our expansion in Thailand has come from internal growth and acquisitions," says Mr Jeved Cheudhary, vice president and general manager of Drive Operations in Thailand, "It's foolish to have that confidence. Thai- move production processes

around the world. The technical support structure is just too hard to duplicate." There is a larger problem

for Thailand. Companies' production lines are still very labour-intensive, bnt the mostly female labour must have at least a ninthgrade education, under e law introduced in Thailand last year hut still largely unimplemented, thanks to a shortage of teachers and problems at the education

Seagate is already facing difficultles hiring enough workers for its new facility in Korat, huilt in the country's impoverished northeast region precisely to get away from the labour constraints around Bangkok, Besides education, the shortage is to move even higher up the value-added ladder, where investments of \$1bn give rise to only ebont 1,000 well-paying jobs.

So far Thailand has failed, as evidenced by the crumbling plans of the Alphatec Group to push the country into the manufecturing of silicon wafers, the basic huilding blocks for computer

This kind of husiness has flourished in Asia only with government financial support, something the Thais have yet to muster. Until that happens, Thai-

land will he stuck in the middle of the high-tech foodchain, reliant on everyone else and never large enough to control its own destiny.

shrimp farming directly back into the sea. With few wetlands left to filter the drained water, this waste has turned coastal marine life into hreeding

for export, big investors who established industrial-size

farms and the CP Group

itself, are also feeling the

pain. Together they might

just savs the shrimp indus-

their food factories, proces-

sors are starting to take over

ravaged farms and employ-

ing a "closed" production

technique limiting the

amount of contaminated sea

weter-used and recycles

waste water. Success, if It

comes, will not be immedi-

"Over the next one or two

years we will try to fix the

problem," said Mr Joe Lee, s

shrimp production expert

experimenting with e closed

system for Contessa, e Tai-

ing plants."If we can, Thai-

land still has huge poten-

One obstacle to the closed

system is cost. Infrastruc-

ture costs are 30 per cent

Lacking raw material for

try from oblivion.

business conglomerate. gents which sully the ponds Yet farmers rushing to get when they are filled anew. Small farmers, the enviin on the boom destroyed ronment and Thailand's much of the country's prisexport performance are not tine coastline, tearing up the only victims of white half the country's mangrove forests for aquaculture use. spot and yellow head. Food processors who Now the country is paying invested to prepare shrimp

largest

Two viruses are attacking Thal shrimp. Known as white spot and yellow head, the diseases kill shrimp before they can reach harvesting size. As e result, Thai shrimp production has failen 10 per cent annually for each of the past three

ver the past decade,

Thailand became ths

world's

exporter of farmed shrimp

and helped the CP Group

become Asia's leading agri-

"I keep trying to produce," says Mr Vichien Jaidee, whose small four-hectacre farm along the Gulf of Thailand shows signs of its former glory in boasting a satellite dish, several mobile phones, a fancy 4x4 pickup and e 100-gallon exotic fish tank. "But usually after e few weeks the shrimp die and I heve to drain the whole system and bring in new seeweter and try

gain." wanese company with two Mr Vlchien's primitive under-utilised Thai processfarming technique is to hlame for Thailand's problems. He and most other farmers simply hring in ocean water, 'produce shrimp and then drain their ponds, by this time full of higher than for a traditional waste and chemicals, system, not including the

makes it prohibitively expensive for many. Large-scale investors also

rely on bank financing agents for the viruses, which gives them only a couple of four-morith production cycles to experiment with before interest payments start coming due, making upgrading risky.

Yet unlike small farmers these investors are likely to educate themselves and change their production techniques - once they have the money.

CP is also getting into the act. At its cutting-edge Shrimp Culture Research Centre, Dr Boonsirm Withyachumnarnkul has developed additives to water and feed that help stave off white spot disease in some cases and is helping turn shrimp waste into fertiliser.

"We are trying to help farmers survive for a little while so they can move to a new system," says Dr Boon-

Yet despite its power over the industry, CP doesn't control the production process and will still sell feed to and buy production from any

This includes farmers who have moved inland to Thailand's central plains to escape the contaminated sea. These farmers, using concentrated saltwater, drain their dirty ponds directly into rice fields, thus threatening the ecological balance that has made Thailand the world's largest exporter of rice.

AMERICAN NEWS DIGEST

**EU drops** complaint on Seoul 'frugality' campaign

By Guy de Jonquières In Paris

The European Union has dropped its threat to chal-lenge South Korea's "frugality" campaign in the World Trade Organisation, following actions by the Seoul government to ensure that the campaign does not discriminate against imports.

However, Sir Leon Brittan, the EU trade commissioner, told Mr Chang-Yeul Lim, Korea's trade and industry minister, at a meeting in Paris yesterday that he would continue to monitor the Korean policy and would be ready to respond to complaints by European companies that they were being unfairly treated. EU officials said they were

satisfied that Secul had "bitten the bullet, after Sir-Leon wrote to the Korean government two months ago saying the frugality campaign - which seeks to discourage consumption of lux-uries - violated WTO rules Seoul on May 9 empha sised the campaign should not target particular types of products or impede trade It instructed customs and tax officials not to discrimi-

nete against imports and appointed an ombudsman to hear complaints by foreign **B** US and European trade

officials today resume efforts to salvage talks on so-called "mutual recognition agreements" designed to boost transatlantic trade. in pharmaceuticals, information technology, telecor and pleasure craft. President Bill Clinton and RU. leaders in December committed themselves to MRAs in time for tomorrow's summit of the US leader and his EU counterparts.

MRAs would allow MU. qualifying hodies to perform certain procedures to approve entry into the US market, and vice versa.

### **NEWS:** THE AMERICAS

# Left stakes its claim to Mexico Cit

By Daniel Dombey

Mr Cuauhtémoc Cárdenas, the standard-bearer of the left, has significantly strengthened his claim to the country's second most important electoral post, the governorship of Mexico City, after an unprecedented triumph in a televised debate over e rival from the ruling Institutional Revolutionary Party (PRI).

While the new post will heve limited powers and

only e three year term, it PAN candidate mauled Mr will give its incumbent enor- Cárdenas in e presidential mous national prominence debate. and could be used as a

A third candidate, Mr Carlos Castillo Peraza of the centre-right Netional Action party (PAN), is also standing in the July 6 poll, along ruling party candidete. with a host of minor parties. excluded from the weekend debate hy Mr Cárdenas, the

A poll taken before the

debate gave Mr Cárdenas e ing among voters, compared with 22 per cent for Mr Castillo and 21 per cent for Mr Alfredo Del Mazo, the One poll after the debate

indicated 73 per cent of voters regarded Mr Cárdenas as the victor. In another poll 51 frontrunner for several per cent of voters felt be

elections on July 6 besides having proposed an educathe lower house of Congress 44 per cent popularity rat- and the PRI is likely to get an overall majority.

Much of what the two main candidates proposed in the debate was similar, and similarly sketchy.

But the encounter was distinguished by their mutual attacks. Mr Del Mazo accused Mr Cárdenas of having passed e \$400,000 apartment to his son just days before nor of Michoacán state a decade and e half ago.

Mr Cárdenas said when Mr Del Mazo was e governor himself he pushed through a corruption scandals still bill that threatened detractors with imprisonment.

"They seemed to be competing to see who was the 1980s," sald Mr Gonzalo Altamirano, e party official ble opponent of the now disof PAN, the second largest graced Mr Salinas.

There are a number of declaring his assets and of party nationally. In the Mexico City's governship. tion hill that violated reli- prohably not heve been a The most important is for gious freedom when gover- problem for the PRI, long accustomed to winning every election it contests.

But the disastrous economic slump of 1995 and the swirling around the government of former President Carlos Salinas have given Mr Cárdenas an edge.

He is helpfully remembered as the most implaca-

# Spielberg film

# record beater

Steven Spielberg's dinosaurs trampled box office recordsover Memorial Day weekend in the US as The Lost World: Jurassic Park opened with an estimated \$85.7m for the four-day period, according to studio estimates yesterday.

The special effects extravaganza beats the previous record held by Mission: Impossible, which earned \$56.8m over the Memorial Day holiday last year.

Its three-day total (Friday to Sunday) of \$69.1m beats the \$52.78m that Batman Forever earned in its first three days in 1995. The film's \$22m opening on Friday also beat the \$20.1m opening for Batman Forever. The Lost World: Jurassic Park features Jeff Goldblum, who battles against raging velocoraptors in a loose adaptation of Michael Crichton's The Lost World. Reuter, Los Angeles

### Mexican trade surplus down

Mexico recorded e trade surplus of \$109m for April, according to preliminary figures at the weekend compared, with \$793m in the same month last year. Exports of \$9.1bm were 15 per cent up on last year, but imports jumped 27 per cent.

The most dynamic exporters were Mexico's maquiladoras, or customs exempt assembly plants, which saw sales increase by 21 per cent on April last year. The Mexican government said part of the reason for the small surplus was delays in imports caused by the Easter holiday. The delay meant that goods normally imported in March were imported in April and had helped push up the March surplus to \$636m. In addition, falling oil prices pushed petroleum sales down 4 per cent on April 1996 to Daniel Dombey, Mexico City

### Venezuela fish row flares up

A dispute between Venezuela and Trinidad and Tobago over fishing rights in the Caribbean waters separating the two countries has flared up again despite recent talks to diffuse the standoff.

Trinidad and Tobago has threatened to take the issue to the Organisation of American States (OAS) at e meeting in Peru after six of its fishing vessels were detained by Venezuela's coastguard last week, Venezuela'e foreign ministry denied there was gunfire involved, but said that one of the vessels tried to escape. Venezuela says fishing boats from Trinidad and Tobago repeatedly violate its maritime sovereignty.

Mr Miguel Burelli Rivas, Venezuela's foreign minister, did not recommend his colleague from Trinidad and Tobago "take the issus to the OAS or the United Nations, as Venezuela will not accept any non-bilateral foreign intervention". The two countries are negotiating a two-year fishing rights treaty to replace one that expired Raymond Colitt, Caracas

### St Lucia banana shake-up Mr Kenny Anthony, the newly elected prime minister of

St Lucia, is to restructure the island's banana industry, the largest in the Caribbean. Mr Anthony, whose Labour party won Friday's election on the eastern Caribbean island of 140,000 people, said restructuring the industry was important to turning around the economy, which contracted by 19 per cent last year. The Labour party won all but one of the 17 seats. Mr Vaughan Lewis, former prime minister and leader of the United Workers party.

# months. Three years ago a won the debate. Argentina seeks suitors for its 'uglies'

Ken Warn senses a desperation to sell postal service and mortgage bank

he headquarters of rio Nacional (BHN), the postal service is an impressive neo-baroque pile that looms over downtown Buenos Aires.

But its opulent exterior and plush, echoing interior, conceal e mundane reality it is deep in the red and up for sale. The postal service, known by the acronym Encotesa, is part of the latest wave of privatisation that includes the national mortgage bank and the country's main airports.

The government is also eventually looking to the private sector to finish and run the monumental Yacyreta hydro-electric scheme it shares with Paraguay, and to take over its three nuclear energy plants, one of them

The sell-off programme, launched by president Carlos Menem's government in the early 1990s, has transferred public utilities, telecommu- polls. nications and swathes of industry to the private sector. But the latest phase is being pushed forward in the face of stiff political and technical difficulties.

rump of the uglies, with the per cent of outstanding loans exception of the airports," said Mr Christopher Eccles- from a peak of almost 33 per tone of the brokers, interacciones. "You can see why

they left them until now." Most crucial to the governsale of the Banco Hipoteca- BHN president, "but It will

Argentina's state netional mortgage hank. Argentine President Carlos Founded in 1886, BHN is Argentina's higgest mortgage lender.

The government plans to divide most of the \$3bn it hopes to raise from the sale between netional and provinclel public works schemes. This has provoked opposition charges that the pell-off is aimed at raising cash ahead of October's midterm elections and the 1999 presidential race.

Mr Roque Fernandez, the finance minister, maintains that the sale of BHN is to make the mortgage end honsing markets more an enormous boom," Mr dynamic, and to create jobs. But the opposition charges that government moves to secure a bridging loan of up to \$2bn, to be paid back with the sale's proceeds, are intended to allow it to get spending programmes under way ahead of the October

BHN, with e book value of \$2.7bn, has been profitable since a restructuring in the early 1990s. It has more than 30 per cent of Argentina's under-developed mortgaga "They are certainly the market However, almost 24 are non-performing, down

cent in mid-1995. "We still have work to do cleaning up the bad loans before we bring the bank to ment in the short term is the market," said Mr Pablo Rojo.

Menem (right) arrived in three-day state visit that will include the opening of a new ambassador's residence in Berlin and e private Helmut Kohl, AP reports from Berlin. German President Roman Herzog praised Mr Menem's role in Argentina's political and economic stability. "Under yoor leadership, your country has followed the precepts of the social market economy brand like no other and has witnessed

not have an impact on the

net value of the bank." Another possible worry for investors is that a privatised BHN may also lose legal privileges such as the right to repossess properties with-

out recourse to the courts. A hitter debate last month ended in slaps, scuffles and a hail of insults on the floor of the lower house of Congress opposition deputies fonght an unsuccessful last-ditch battle lo derail the

But the battle outside Congress over the sale of the airports and postal system has been even more heated. Mr Domingo Cavallo, forthe monopoly interests of postal entrepreneur Mr

Alfred Yebrán. The sell-off plans were pushed through by decree by President Carlos Menem after Congress failed to agree on how to proceed. Mr Cavallo alleges that Mr

Yahrán secretly controls e network of companies that dominates Argentina's private postal operators and some airport services which are already under concession, such as duty-free shopping. Mr Yahrán has angrily denied the charges.

Mr George Camerci, msnsging director of over the lifetime of the con-UBS Securities, financial the mer economy minister, has adviser to the government alleged both sales were on the airport sale, said that being structured to entrench it was being bandled with

complete transparency. "There has to be fairness for all potential bidders."

The government aims to sell a concession to run 28 airports, including the Buenos Aires international and national airports, for the next 30 years, with a possible 10-year extension. A further nine airports could be dent, is confident that a priincluded subject to the approval of provincial gov-

It hopes the winning hidder will pay an annual rent of \$40m-\$50m, but will also invest at least \$1bn in infrastructure improvements cession, with up to half the spending in the first five

British, US, Canadian.

French, Italian, Dutch and Spanish companies hed expressed an interest in the sale, Mr Camarci said. An international roadshow to promote the sale, due to

completed by September, winds up in Germany this Nonetbeless, a group of opposition deputies continues to harass the govern-

ment over the sale and is

seeking to have it declared

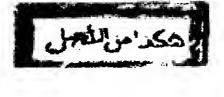
unconstitutional. Encotesa is also in dire need of investment. It hopes the winning bidder will invest \$25m in the service every year for the first 10 years of a 30-year concession, while fighting off competition from the aggressive private postal companies which sprang up after

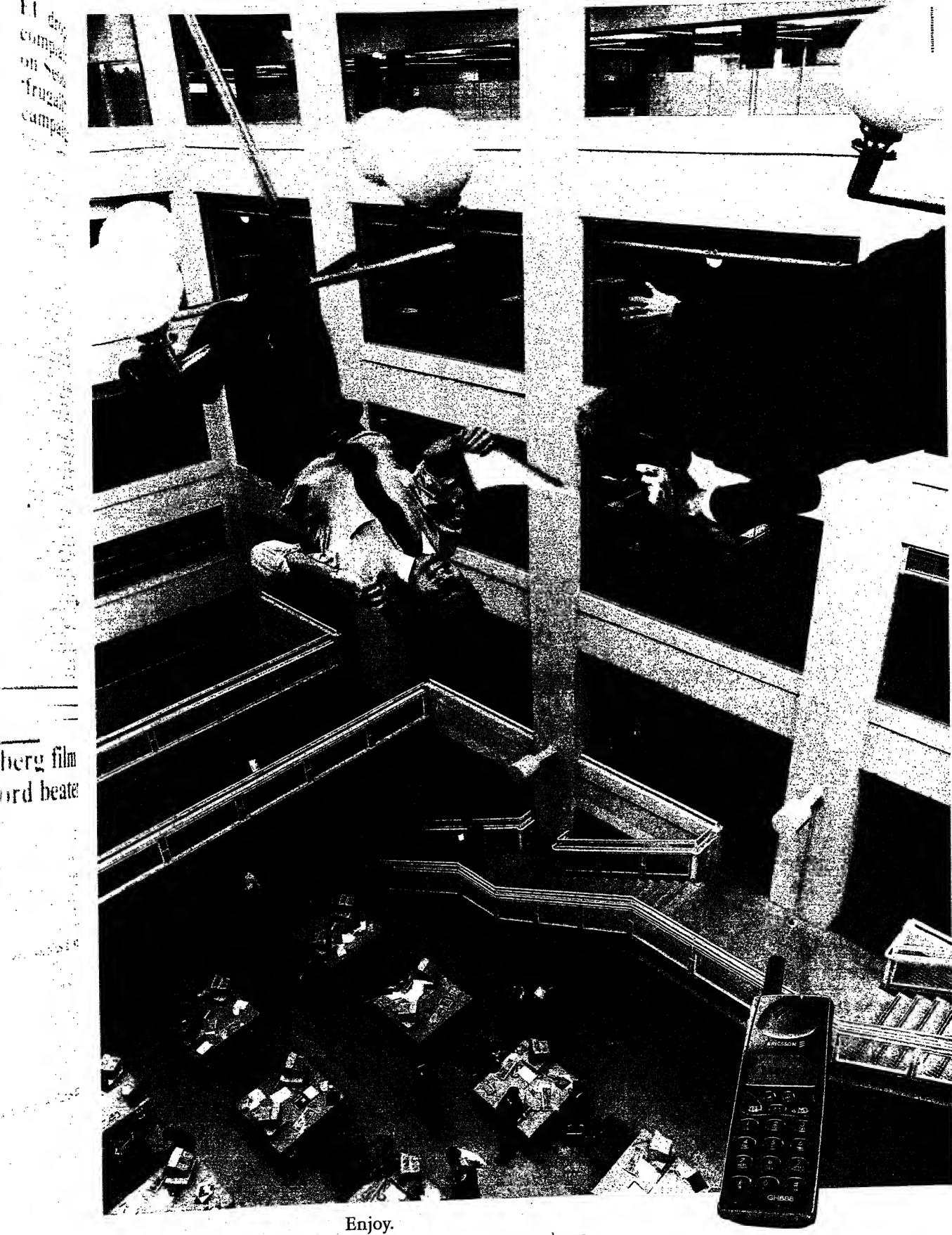
The company, with less than 40 per cent of the market, had an estimated operating deficit of \$40m last year. little changed from 1995. Nonetheless, Mr Arturo Puricelli, Encotesa presivatised service will be more

deregulation in 1993.

efficient and be able to offer e wider range of services, including banking. "It is not exactly a gem," said Mr Ecclestone. "But a decenl international operator could turn it around."

"Uglies" or not, the government shows no sign of wavering in its determination to push the sales





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# Food accord lifts hopes for Korea talks

By Tony Walker in Beijing and John Burton in Seoul

Red Cross officials from North and South Korea yesof 50,000 tonnes of food aid to help the hunger-stricken North cope with the looming threat of famine.

Separately, the European Union will contribute \$63m in food aid and health assistance for North Korea, making it the single largest contributor to a humanitarian relief effort being conducted by the United Nations.

The UN has sought nearly \$100m in its latest appeal for food aid to the North but the

to allow international relief workers unrestricted access proposed peace talks. The EU donation will pur-

chase 155,000 tonnes of grain, about a tenth of North Korea's request for international aid this year.

The emergency deal bro-kered by Red Cross officials from the North and South is the first such agreement since 1985 and raises hopes of progress towards four-way talks aimed at bringing lasting peace to the Korean pen-

The US and South Korea proposed the talks with North Korea, also involving tary standoff along the 38th it's enough, but anyhow it expressed satisfaction over hoped South Korea's gesture. North Korea.

parallel, which divides North and South. The 1950-53 Korsigning of a peace treaty.

Sonth Korean Red Cross agreement would provide the "momentum to increase

North and South agree on aid shipment for hunger victims

and 1996.

mutual co-operation betweeo the two Koreas on the basis of humanitarianism". A North Korean Red Cross official said the promised aid was "quite small in comparison with the total effect of

minister and well known

proponent of expanding

Japan's military capabilities,

said the group would formal-

ise its role by presenting a

bill this week in parliament

to establish a standing com-

mittee on constitutional

will belp, this or that way," he said. international relief agencles estimate that 4.7m North Koreans, about a fifth of the population, face starvarion this summer from food shortages caused by

devastating flooding in 1995

North Kores had asked

South Korea's Red Cross for

100,000 tonnes of food. The

South Koreans initially

South Korean officials

offered 40,000 tonnes.

The North also agreed to open more delivery routes, but it would not allow aid shipments through Panmunjon, the town which straddies the border.

Representatives of the International Committee of the Red Cross (ICRC), which has been monitoring ths North-South discussions, said the South Korean food aid, mainly corp, would help feed about 500,000 people. The first shipment of 15,000 tonnes is on its way by train from China.

allow the food aid to be Cross societies and also clearly labelled as having other governments to come from South Kores tance because aid is needed".

The EU donation is the latest sign of Brusssls' increased diplomatic rols involving Korea. It also recently signed an agreement to john the Korean Peninsula Energy Development Organisation, which is providing new light-water nuclear reactors as part of a promiss by Pyongyang to freeze its suspected nuclear weapons programme.

Mr Tue Rohrsted, the EU ambassador to Seoul, said the contribution was neces-An ICRC official said ha sary to promote stability in

# Drive in Japan for greater security role

By Gwen Robinson in Tokyo

The growing push in Japan to overhaul the country's 1947 pacifist constitution and expand its international security role has gained momentum, with the setting up of the first parliamentary group openly to support revi-

sion of the constitution. The non-partisan group of nearly 300 parliamentarians held its first meeting last Friday in Tokyo, but leftwing politicians have already boycotted the group, warning any revisions could

revive pre-war militarism. The move comes at a cruthe US are completing a joint review of their bilateral defence arrangements under the US-Japan Security Treaty. An interim report next month will urge Japan to take a more active role in regional security and to support US forces in any regional conflict, according to a draft report leaked to

in addition, Japan has ral meeting, Mr Yasuhiro endum.

been lobbying for a permanent seat on an expanded United Nations Security Council and has got US sup-

The government, meanwhile has just completed a draft bill that would ease restrictions on weaponsusage by Japanese troops involved in international peacekeeping operations. The bill will be submitted to parliament in a special session this autumn.

Recent opinion polls and public statements by business and political leaders suggest that such developments have contributed to cial time, when Japan and growing opinion in favour of constitutional reform.

"There is a wide gap between constitutional pro-Taro Nakayama, a former foreign minister with the governing Liberal Democratic party and chairman of the parliamentary group. "We aim to address all questions about this gap."

Mr Nakasone hailed the plan as "epoch-making". The proposal, however, is bound to provoke fierce debate between conservatives and leftwing groups, including Japan's socialist and com-

munist parties. The group does not intend to propose specific amendments to the constitution. but will focus on generating further discussion about a wide range of provisions, not visions and reality," said Mr just the security-related Article 9, said Mr Kolchi Kato, LDP secretary-general.

Under current laws, constitutional amendments need a two-thirds majority in both houses of parliament, as well as approval by a simple After the group's inaugu- majority in a national refer-

# Australian banker on insider trading charge

By Nikki Tait In Sydney

The Australian Securities Commission (ASC) yesterday filed a charge of insider trading against Mr Simon Hannes, an executive director of Macquarie Bank, the listed Australian investment bank, over the purchase of options in TNT.

TNT, the transportation group, was taken over by the Datch KPN group for A\$2bn (US\$1.5bn) last year, with Macquarie Bank advising on the transaction.

Mr Hannes has already heen charged with two breaches of the Financial Transactions Reports Act in relation to the same matter. But his lawyers have mdicated that he will plead not guilty and the high-flying executive, who is in his late 30s, has been released on

Yesterday, however, the ASC laid the new charge and gave further details of It claimed that in mid-Sep-

Ord Minnett to buy TNT call options at a cost of almost A\$90,000. In the wake of KPN's bid in early October, the value of the options increased to around A\$2m.

The ASC went on to allege that Mr Hannes had talked to someone in the bank's corporate advisory department, who was working on the takeover in the previous July and was told that the valuation range on TNT sbares was over AS2.

It also claimed that Mr Hannes attended meetings where Macquarie's fee for "Project Tennis" - the bank's name for the KPN/TNT takeover - was discussed.

Mr Hannes was on leave from the corporate advisory department from Angust, but the ASC now alleges that he retained his magnetic access key and on six occasions in Angust and September entered the offices late at night. The tember Mr Hannes - using ASC also claims that docu-

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the name "M. Booth" - ments relating to the TNT | Y28.5bn last year. locked filing area or locked

> The ASC added that it had no suspicion that anyone else from Macquarie Bank was involved in any of the matters alleged against Mr Hannes.

The abnormally heavy options trading was noticed at the time of the bid. prompting the ASC to seek an injunction over the funds in question, which remains

In a voluntary interview with the anthorities five months ago, Mr Hannes indicated that he was acting on behalf of an unidentified individual who he said was involved in an investment syndicate with him.

According to portions of the interview made public by the ASC, Mr Hannes said that be never talked to Mr X about Macquarie's work on TNT, and that "if he had any knowledge of that, it wasu't through me".

Leading manufacturer's move highlights growing importance of electronic commerce in Japan

# **NEC** to use internet to order supplies

in Takvo

NEC, one of Japan's leading electronics manufacturers, is to begin using the internet for about 90 per cent of its procurement activities worth Y2,000hm (\$17.3bn) a year, in a move that highlights the growing importance of electronic commerce in Japan.

The switch to use of the internet for procurement activities represents a big move by NEC, which currently uses the telephona mail and private leased lines for procurement-related exchanges with its suppliers.

Japanese companies have been slow to make greater use of the internet, compared with those in the US, in part because of the slower spread of computers in offices and the traditional importance of persons? contact in business

However, the use of the internet has mushroomed in Japan in the past year. The Ministry of Posts and Telecommunications reported recently that cyber businesses in Japan aimed at consumers grew from about have oftan found Japanese Y700m in fiscal 1995 to markets difficult to break

The figure d include inter-company trans- advanced information sysactions, an area for which tem which it will use to the ministry. .

The Japanese market for nesses, which comprises 8 ment on the internet. per cent of world share, is

ket, which at Y268.7bn, dwarfs all other markets, the ministry said.

Most of these businesses were small, individually run the company said. operations and only 20 per cent of those that responded to the survey were profitable, while 17 per cent managed to break even.

One-fourth of the businesses had headquarters overseas, highlighting the potential the internet offers

Japanese companies have been slow to use the internet because of the slower spread of computers in offices and the traditional importance of

into.

personal contact

statistics are not available at carry out a large part of its procurement activities, ranging from procurement independent cyber busi- notices to, eventually, settle-

next spring, will be based on NEC's own technology and will involve 400 of its suppliers in Japan and overseas,

It said it had decided to begin using the luternet since it was easier for new euppliers to join than its private leased line system which requires specialised software.

The use of the internet was also expected to cut costs of linking with suppliers on-line, NEC said.

It has been conducting experiments in electronic commerce since last autumn and decided that in order to improva its system, it needed actually to use it and gain first-band experience of any problems that might arise, the company explained.

Japanese industry bas been working on the development of a domestic version of "secure electronic transactions" (SET), an international industry standard designed to safeguard electronic commerce.

Fujitsu, the computer and electronics company which is also a leading network services provider, has been conducting transactions interchange with its top 10 buyers and suppliers.

Futitsu expects that next year, when the Japanese version of SET becomes available, more companies will move to electronic com-The system, which is merce in order to cut costs.

ASIA-PACIFIC NEWS DIGEST

# China slows

Foreign investment in China is expected to be down in 1997 to less than \$40bn, suggesting that investment flows have peaked for the time being. Mr Li Xiaoxi, a researcher at the State Council's Development Research Centre, forecast that utilised investment would reach \$30bn-\$40bn, compared with last year's record \$48bn.

"Although the figure Is smaller than that for 1996, it is still large for China's economic development," Mr Li was quoted as saying by the official Xinhua newsagency. China had attracted \$177.3bn in actual investment by the end of 1996, but growth has been slowing since the

early 1990s when investment more than doubled. Utilised investment rose by 12.2 per cent last year, but contracted investment was down about 20 per cent to \$73.2bn. Utilised investment reached \$4.66bn in the first two months, up 1.5 per cent on the same period last year. . "Slower rates of investment are expected to continue

over the next few years," said a report prepared by a foreign embassy in Beijing. "Rising costs in coastal regions are deterring investment. The poor infrastructure and bureaucratic hurdles of China's less developed interior still present significant barriers to investment in Tony Walker, Beijing

### Thai projections scaled down

Theiland's central bank revised downward its 1997 projections for economic growth, export performance and current account deficit in a chaotic day which saw only 33 minutes of trading on the Thai stock market because of a

The Bank of Thailand said economic growth this year would be 5.9 per cent, export growth 7.2 per cent and the current account deficit 6 per cent of GDP, down from earlier projections of 7.1 per cent, 7.7 per cent and 7.9 per cent respectively. Many economists believe the new figures are optimistic.

The bank also said it was changing its method of calculating commercial bank lending rates, freeing them from their link with deposit costs. Banks will be allowed more discretion in charging different rates to different clients. After the announcement, Bangkok Bank and Thai Farmers Bank cut their prime rates by 25 basis points to William Barnes, Bangkok 12.75 per cent.

17)

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### Progress on HK aircraft

Cathay Pacific, Hong Kong'e main airline, should see its fleet of Airbus A-330-300s operational and airborne within three weeks, Mr Roland Fairfield, engineering director, said yesterday.

The airline grounded 11 A330-300s on Saturday because of problems with their Rolls-Royce Trent 700 engines, prompting the cancellation of over 40 flights. Bragonair. Hong Kong's other airline, has also grounded four A330-300s fitted with Trent 700 engines.

The decision to ground the aircraft followed a number of incidents in which pilots shut down an engine in flight. The latest case came last week when a Dragonair Airbus made an emergency landing in the Philippines en route to Malaysia. Cathay said Rolls-Royce engineers had presented a modification proposal involving the revision of the oil feed arrangement to s bearing in the engine John Ridding, Hong Kong

### Burma opposition man jailed

Burma said yesterday it had sentenced a member of opposition leader Aung San Sun Kyi's National League for Democracy (NLD) to four years in fall on a charge of falsifying documents. Myo Khin, 39, NLD secretary for Yankin township in Rangoon, was arrested on May 12 and list and citizen registration card, the Burmese government said. "

The government statement said Myo Khin's arrest and sentence had nothing to do with an NLD gathering planned for today to celebrate the anniversary of the NLD's landslide victory in the 1990 election which was not recognised by the ruling State Law and Order Restoration Council (Slorc).

# Sino-Singaporean industrial park idea starts to lose some of its shine

Admiration for Singapore model is tempered by reality, says James Harding

7 hen President Jiang Zemin met Singapore's prime minister, Mr Goh Chok Tong, earlier this month, the Chinese leader made a point of praising the success of the Chins-Singapore Industrial Park in Suzhou.

But, he concluded there would be no more such Singaporean parks in China. The decision was the first official indication that the project, which opened three years ago in a blaze of generous publicity, had perhaps lost some of its shine.

At the 70 sq km site in Suzhou, an historic town just west of Shanghai, some factories have started production and construction is progressing on others, but most of the area remains a

has been \$2.5bn, substantially lower than initially forecast, and the Singaporean managers of the park have scaled back forecasts of investment from \$1bn to \$600m-\$700m for 1997.

The management company is a 65:35 joint venture between a consortium under the umbrella of Singapore's Economic Development Board (EDB), parents of there is a certain halo other Singaporean town- around the idea, but that Asia, and a group of Chinese companies. It is making a

Revenue from the 89 pro- years ago." ects that have committed themselves to the Suzhou Isunched in 1994, expecta-park since 1994 has been tions were certainly high. \$180m against total investment and working costs of about \$290m. Most of the infrastructure for the first 8sqkm district is in place. but as yet only 3sqkm of land has been leased.



Jiang Zemin (left): praised China-Singapore Industrial Park in Suzhou when he met Singapore'e premier Gob Chok Tong, but said there would be no more such parks in China

tive of the managing company, said: "Ws have not enthusiasm that the local published any data on profits and loss, because we do Total investment to date not have a lot to crow abont...but we are not worried. When ws got into this, ws recognised this would be a long-term play." He forecast profitability after at least another three

He accepted that enthusiasm may have slipped, but largely because the initial euphoria was misplaced: When something is new, ships operating throughout halo means the idea has not really matured... We have a better uoderstanding of China now than we did three

When the project was The park was the symbol of the special bilateral relationship between China and Singapore and had the blessing of Singapors's senior minister, Mr Lee Kuan Yew, as well as support at the Mr David Lim, chief execu- highest levels in Beijing.

Such was the Chinese government ceded majority control to the Singaporean side - the only place in China where o foreign government body has been given such a free hand. At the time Mr Zhang Xin-

for the example of Singapore's disciplined development tn the laissez-faire Hong Kong model. The Chinese government would monitor the success of the industrial township, with a view to replicating the formula elsewhere in

sheng, msyor of Suzhou, explained that Beijing's sup-

port reflected its preference

A few years on, Mr Zhang like the Chinese leadership - is maintaining that the project has had "a successful start", but is realising that China "cannot transplant the Singapore experience... We have to proceed from nur own reality.

China, Mr Zhang said.

Mr Goh says Singapore does not want to dilute its attention from the Suzhou project by opening other required to pay tax on the Singapore way."

So, what has changed? In part, China's admiration for the Singaporean model of prosperity and tight social control has been tempered by reality. More importantly. the Singaporeans in Suzhou. despite the best political flats in east Shanghai, was patronage, have found that China is a tough place to do business.

Western observers suggest today's mnted enthusiasm for the park is in part national pride. Chinese officials are ask-

ing themselves: what does a city state of not even 3m people have to teach China. It is the size of one of the suburbs of Shanghai," said one diplomat.

One European diplomat said China had scaled back its ambitions for the Singaporean park, simply because "the idea of recreating Sing-apore in its entirety has come to look very far-fetched when you measure the model up against the size of China's problems."

r Lim insisted it was nsvsr the Singapore EDB's idea to offer a model "for replication, as much as an influence", rejecting the notion that the Suzhou park's slow progress had anything to do with development ideologies.

Instead, it was simply a etory of the unpredictable world of business in China. Last year, investment fell to half the rate expected, as only \$500m was committed against a target of 51hn. This changed the rules", according to Mr Lim.

From April 1996, foreign

imported capital equipment, raising investment costs and halting the flow of new companies coming to the Suzhou

park for six months. What made things worse was that the free trade zone in Pudong, the former mudexempt from the tax, making a rival park a far more attractive location for invest-

ment.
The growth of alternative, often cheaper, industrial parks, notably a Suzhou municipal district on the opposite side of town, has also made life more difficult. than expected for the Singaporean park.
Nevertheless, those com-

panies that have set up shop in the China-Singapore township swear by it. "They save you alot of sadaches in administration

and have created a comfortable business environment," said a representative of Harris Semiconductor, one of more than 20 investors from the US. "In China, electricity is

not a given right, but at the Suzhou park the infrastruc-ture is reliable. It gives a company a sense of security. You know you will be open for business tomorrow," said the general manager of another US high-tech company.

Given such praise, Mr Goh probably has good reason to "think the most difficult period is over".

As he put it to the Singaporean press: "We have two sets of people looking after the baby, one used to looking after the baby in the Chinese way and the other in the Singapore way. And we are trying to teach them companies were suddenly how to handle the baby in



world.

**NEWS:** INTERNATIONAL

# China may lead world output by 2020



ket reforms continue, devel- and Chile could equal or 5 per cent by 2020. oping countries could raise exceed the present average real gross domestic product for the OECD's 29 existing per head 270 per cent hy 2020. Their share of world output would rise to 60 per cent from 40 per cent in 1995, exceeding that of industria-

More than a third of world output could be accounted for by China, Russia, India, Indonesia and Brazil in 2020. while output per head in sev-

But OECD countries could GDP per head by 80 per cent by 2020, bringing it to double lised nations and making the level projected for develthem a driving force in the oping sconomies at that

> The OECD says that if countries continue to press ahead with domestic reforms and liberalise international

some OECD countries showing signs of a hacklash against globalisation, which still expect to increase their is sometimes blamed for creating persistent unem-

ployment, widening income

inequality and de-industriali-

If governments do not liberalise and reform further. the atudy says anoual growth rates in OECD countries could fall to about trade and financial flows the 2 per cent, from an average

However, the study finds crty and economic marginal- ney Bickerstaffe, its head, isation would remain a big problem for many developing countries.

Another OECD study forecasts that more aggressive and better co-ordinated regulatory reform would increase GDP in the more heavily regulated OECD economies by between 3 per cent and 6 per cent, while hoosting productivity, cutting prices and

stimulating innovation. The OECD studies were eral fast-growing east Asian unemployment rate in of almost 3 per cent in the atrongly criticised by the economies and in Argentina Europe could fall to about past 25 years. Productivity organisation's trada union

accused the OECD of promoting "tried, washed out 1980s" remedies and said the single minded pursuit of globalisation risked triggering a popular back-

The unions also called on South Korea, the OECD's newest member, to amend labour laws to bring them fully into line with the International Labour Organisa

restrain government borrowing.

although some were also urged to

implement tax reductions. It

suggested that countries combin-

ing low inflation with spare capac-

ity should continue to use low

Mrs Liddell outlined plans for an

education and training system

based on the German model: 16-

year-olds would be offered "a col-

lege and school-based route, and a

work-based apprenticeship and

# Mahfoud Nahnah: 'There is a double standard at work bere Islamist party may pull out of Algeria poll

Mr Mahfoud Nahnah, leader of Algeria's largest legal Islamist party, vesterday threatened to pull out of the June 5 legislative elections after accusing the govern-ment of interfering in the

Mr Nahnah said his party. the Movement for a Peaceful Society (MSP), formerly known as Hamas, was being prevented from bolding meetings in some constituencies. He said pro-government parties were enjoying the support of the administration, which facilitates their campaigns by giving them easy access to government buildings.

"There is a double standard at work here, and there are abuses." Mr Nahnah said. "Our candidates held a meeting in a café vesterday and the owners were later questioned by security forces. Unless the administration stops interfering, we will have to pull out because we will not be part of a

rigged election." The army-backed Algerian government is holding the elections in the bope they will replace the 1991 poll cancelled by the army after a victory by the Islamic Salvation Front (FIS). With the FIS now banned, the government has tried to promote the MSP as one of the mod-

The new Algerian consti-

based on religion, but Mr Nahnah was simply asked to change his party's name. He has been accommodating to the regime in recent years, boping the FIS ban will belp him woo former FIS support ers to his party's ranks.

But worried that Mr Nahnah's appeal will widen beyond the scope desired by the government, officials have been attacking him in recent days, and reminding ble for sabotaging government property.

Mr Nahnah said his party has lodged as many as 70 complaints with the independent commission set up to monitor the the elections and with the international observer mission already in Algiers. "But we have found that complaints are not taken seriously," he said.

The Algerian elections are cumstances, in which massacres of civilians have become weekly, sometimes daily, events. An estimated 60,000 people bave died in Algeria since 1992.

The army backed govern ment has severely narrowed the political field. The assembly which will emerge from the elections has been

stripped of most powers. But the transparency of the election and the preceding campaign are important to allow a limited form

sation.

By Guy de Jonquières in Paris



put of the economies which today make up the industria lised world, according to a study by the Organisation for Economic Co-operation

By Wolfgang Münchau in Paris

Co-operation and Development,

the Paris-based think-tank for

Mrs Helen Liddell, economic sec-

ministers that the UK would put

skills at the centre of its economic

growth strategy. She also under-

lined Labour's commitment to

industrialised countries.

refuses to

on homes

By Mark Huband in Cairo

Mr Benjamin Netanyahu,

Israel's prime minister, is

unlikely to back away from

expanding Jewisb settle-

ments in Arah land when he

meets President Hosni

Muharak of Egypt today at

the Egyptian Red Sea resort

Mr Mubarak, is an attempt

to kick-start the peace pro-

cess suspended two months

ago after Israel began build-

ing the Har Homa Jewish

settlement in Arab east Jeru-

Mr Muharak is hoping to

reach an agreement on Jew-

They said Israel would nei-

ther halt nor suspend work

Mr Netanyahu may

commitment to huild new

Arab housing alongside the

Jewish homes. He may also

offer to stop confiscating

Jerusalem residence permits

The summit, initiated hy

of Sharm el-Shiekh.

and Judy Dempsey

give way

Israel

and Robert Chote in London

UK marks out agenda for social policy "The key to [labour market] flexibility is not lower standards.

The British government yesterday it is a higher skilled workforce." outlined an ambitious agenda for social policy at the annual meeting While the policies are not in of the Organisation for Economic themselves new, the strong empha-sis on social cohesion and social inclusion as a centrepiece of economic strategy marks a radical departure from the previous govretary to the Treasury, told fallow

ermment's laissez-faire approach. With its emphasis on skills and standards - backed by the commitment to sign the EU's social chapter - the UK government is now

A Palestinian holds his property deeds yesterday as be calls

mada by both sides to restart

ministry official said.

the talks," an Israeli foreign

been hoping that Israeli pub-

lic opinion could be stirred

into opposing the building

programme. But Israelis

by immediate security con-

cerns rather than long-term

try and diminish Arab-Israeli

distrust, by continuing to talk to Israel. Confidence-

building, of a kind which

can affect Israeli public opin-

ion, also remains Egypt's

relations with the Arabs. Consequently, the Egyp-

Egyptian officials hava

for Israeli bulldozers on the West Bank to stop work

not lived in the city for over

seven years, and accelerate

plans to open a port and air-

Mr Netanyahu has come

out of his centre-right coali-

tion if work on Har Homa is

"Whether he is using this

sions or whether he really

believes in Har Homa and

expanding the settlements is

The point is that soma

halted or suspended.

hard to say.

port in Gaza.

isb expansion, but Israeli under renewed pressure officials yesterday tried to from the Land of Israel

damp expectations that any Front, a nationalist group of

thing substantial would 17 Knesset parliamentarians, come out of the summit. who have threatened to pull

instead offer Mr Mubarak a pressure not to make conces-

European partners and also the Clinton administration.

Mrs Liddell's comments coincided with publication of the OECD's latest report into the implementation of its jobs strategy. The report bailed the UK under the Conservatives as a leading example of a country which had implemented the jobs strategy and enjoyed improved labour market performance as a result.

The OECD did, bowever, argue that skill improvements and more effectiva labour market policies opment review committee also

much more closely aligned with its should be an important element of called for countries to do more to the strategy in countries suffering rising income inequality, poverty and slow real income growth. The UK has, until the last comple of years, seen one of tha biggest

increases in income inequality of

any industrial country. Continental European countries were urged to improve the flexibility of their labour and product markets. Several were encouraged to modify minimum wage schemes and to decentralise wage setting. The OECD's economic and devel-

Labour rights may change, Page 10

interest rates.

training route

# Coup leaders strive for control of Sierra Leone

hold on power

The United Nations, the Organisation of African Unity and several European countries have joined the Commonwealth in condemning the takeover hy the Armed Forces Ruling Councll (AFRC).

"The people of Sierra Leone will not accept this," associate of President Kab bah and a former under secretary-general at the UN. "They want democracy

However, by last night several former ministers and security officers had surrencoup leaders.

bave fied to neighbouring

tration had failed to deliver either stability or peace to



continued in the Sierra Leonean capital, Freetown, yesterday as leaders of Sunday's coup against the elected civilian government of President Ahmed Tejan Kabbah tried to consolidate their

said Mr James Jonah, a close

Mr Kabbah is believed to

In radio broadcasts yester day, Major Johnny-Paul Koromah, the new selfdeclared head of state, said the ousted civilian adminis-

### join in government. It is not clear, however, how free be is to do so. Nigeria, which also has a number of troops based in Freetown as part of a hilat-

had shown Itself increasingly incapable of control-ling the army, cementing the seace it signed with Revolutionary United Front (RUF) rebels last November or of

countries in Africa. Coup leaders are reported to have called on Mr Foday Sankoh, the RUF leader, who bas spent the last two these people who have taken months in Nigeria officially over are," one official said.

promoting economic recovery in what was already one

of the most impoverished

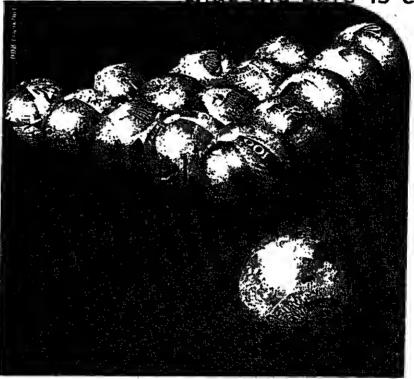
istry, to return bome and

eral defence agreement, has yet to react officially to the

The rebels say they remain committed to a negotiated solution to Sierre Leone's problems, and have instructed their troops to abide hy an existing ceasefire until the situation in Freetown becomes more clear.

"We want to know who erate and acceptable Islamist alternatives.

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Soritzartacd (0 32) 42 71 11 Turkey (02 16) 3 91 84 62 UK (0181) 8 18 29 40



### for Palestinians who have compromise will have to be policy. INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS ade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effect change rate is an index with 1965-100.

	UNITED STATES					E JAF	M JAPAN					S GERMANY					
	Experts	Violeto trada (stitutos	Correct second belease	Ricas engil. ryte	Eliquitire meth. rpm	Equato	Vinite trade (minga	Current ecocasii balagos	Eto exchange 1980	Machine embenge res	Diporte	Vallie trate teatros	Current actival trainings	- emberg	Ellerije gerinege rate		
1986	231.0	-140.6	-153.4	0.9886	B1.4	208.9	84.2	87.2	165.11	127.7	248.5	53.5	41.	3 2.127			
1987	220.2	-131.8		1.1541	71.9	194.7	83.7	75.5	168.58	138.8	254.4	55.6	40.0				
1988	272.5	-100.2	-107.4			218.7	79.8	67.0		153.7	272.8	51.4	42.	2073			
1989	330.2	-09.3	-94.3	1.1017	70.0	245.5	70.8	53.4	151,87	147.0	310.1	65.1	51.5	2.068	1 113.5		
1990	309.0	-79.3	-72.7	1_2745		220.0	50.0	28.5	183,94	132.5	324.8	51.8	38.	2.053	7 118.1		
1991	340.5	-53.5	-6.0	1,2391	65.7	249.4	77.7	57.4	166,44	143.7	327.6	11.1	-144	2.048			
1992	345.9	-65.2	-47.5	1.2957	84.4	256.6	98.2	86.7	184.05	150.7	330.9	16.8	-15.0	2018			
1993	397.3	-98.7	-85.4	1.1705	. 66.3	. 300.3	118.6	1124	130.31	181.0	325.2	30.6	-12.1	1.933			
1994	432.3	-127.0	-125.2	1.1857	.65.1	325.0	121.7	110.5	120.99	184.8	360.3	37.5	-17.8	1.9196			
1995	452.3	-122.8	-114.8	1.2928	91.2	331.1	101,3	85.3	121,43	204.8	404,4	45.8	-18.3	1.850			
1996	498.6	-133.1	-131.8	1.2526	64.4	318.8	66.8	52.6	136.24	177.7	416.4	<b>52.</b> 2	-11.4	1.8844			
2nd qtr. 1996	126.2	-33.0	-32.a	1.2362	64.6	81.7	16.3	12.9	132,90	180.8	101.6	11.5			129.2		
3rd atr. 1996	122.3	-36.6	-37.9	1.2613	64.4	78.7	15.7	13.2	137,43	176.9	104.8	14.5	-6.7				
4th atr 1996	128.9	-32.9	~33.0	1.2557	<b>\$5.0</b>	80.4	17.0	13.1	141.72	171.2	107.0	14,7	-1,3				
1st qtr.1997	140.4	-39.3		1.1713	68.3	83.3	14.9	13.2	141.82	164.3				1.9415	124.8		
April 1996	41.8	-10.6	п.е.	1,2421	64.3	26.7	3.9	3.5	133.12	180.7	34.2	4.3	-0.7				
May	42.8	-11.8	Π.A.	1.2282	64.6	28.5	6.0	4.8	130,67	183.1	33.8	4.3	-1.6				
June	41.8	-10.5	n.a.	1.2383	64.8	26.8	6.3	4.8	134.91	178.2	33.6	8.0	-0.4		127.8		
July	40.0	-12.5	Π.B.	1.2563	64.6	26.7	4.6	4.3	137,21	176.8	35.4	5.5	-3.2		128.5		
August	41.3	-11. <b>4</b>	ក.ន	1.2688	84.1	26.6	6.2	8.1	136.84	178.2	34.6	4.4	-3.2		129.2		
September	41.0	-12.7	n.s.	1.2587	84.7	25.4	4.9	2.8	138.24	175.7	34.8	4.8	-0.9		128.3		
October	43.0	-10.2	n.a.	1.2538	65.0	27.1	5.5	4.4	140,92	172.2	35.5	4.9	-1.2		127.3		
Yovember	43.0	-10.1	n.e.	1.2706	84.4	27.1	8.7	4.7	142.64	171.3	35.8	5.1	0.1	1.9207	127.3		
December	42.8	-12.3	n.a.	1.2428	65.5	28.2	. 4.8	4.1	141.59	170.2	35.7	4.8	~0.5	1,9286	126.2		
January 1997	43.1	-14.5	71.8.	1.2105	66.7	28.4	5.9	5.8	142.63	166.5	34.6	3.3	-5.0	1.9414	125.3		
ebruary	47.2	-13.7	TLE.	1,1587	68.9	27.5	4.1	4.1	142.52	162.3	36.4	5.2	-0.8	1.9412	124.5		
March	50.3	-11.0	n.e.	1,1447	69.5	27.3	4.9	3.4	140,32	163.7				1.9418	124.5		
	# FR	ANCE				I ITAL	Y.				B UNIT	ED K	INGD	OM.			
	Experte	Valbin trade beleace	Current account belonce	Eco exchange min	Elitocolos mech. rate	Eperts	Weble trade belança	Convent acteurs belease	Ser existences twin	Clincian actions 1989	Esperts	Velter trate balance	Current econesi balance	Eco encistança rate	Elisativs exchange rate		
986	127.1	0.0	3.0	6.7946	102.7	99.4	-2.6 -7.7	-1.4 -2.1	1461.6	101.4	108.3	-14.2	-1.3	0.5708	91.1		

March	50.3	-11.0	T.A.	1,1447	09:0	21.3	4.5	3.4	140,32	100.7				1.29418	124,5
	■ FR	ANCE				M ITA	LY				B UNI	TED !	GNGD	OM	
	Experte	Valbio trade beleace	Current account belonce	Ect excisenge pair	Elitection math. rate	Eperts	Weble trade belance	Convent acteurs belence	Ser existranger train	Clinches estimati tyle	Esperts	Visite trade balance	Current ecocuni balance	Ecq enchange tale	Ellendra exchange rate
1966	127.1	0.0	3.0	6.7946	102.7	99.4	-2.6	-1.4	1461.6	101.4	108,3	-14.2	-1.3	0.5708	91.1
1987	128.3	-4.6	-3.7	6,9265	102.7	101.0	-7.7	-2.1	1494.3	101.1	112.3	-16.4	-6.8	0.7047	89.3
1988	141.9	-4.7	-3.4	7.0354	100.6	108,3	-8.9	-8.0	1536.8	97.7	120.9	-32.3	-24.8	0.6543	94.7
1989	162.9	-6.3	-3.8	.7.0169	99.8	127.6	-11.3	-17.0	1509.2	98.6	137.0	-96.7	-33.3	0.5728	81.9
1990	170.1	-7.2	-7.2	6.9202	103.8	133.6	-9.3	-18.0	1523.2	100.1	142.3	-26.3	-26.2		89.6
1991	175.4	-4.2	-4.9	6,9643	102.1	137.0	-10.5	-17.7	1531,3 1591.5	98.7	147.7	-14.7	-11.4	0.7002	90.5
1992	182.8	4.5	29	8.8420	105.4	137.9	-8.0	-21.5 9.7	1836.7	95.6	145.9	-17.8	-13.8	0.7359	87.1
1993	179.6	13.3	8.0	6.6281	109.1	144.9	18.1 18.8	13.1	1908.6	80.5 77.0	156.0 174.1	-17.3 -14.0	-13.6 -3.1	0.7780	79.9
1994	198.6	12.9	5.4	6,5659	110.1	161,4			2106.4	69.4	186.9	-14.1		0.8190	80.1 78.2
1995	<u>222</u> .1	15.9	10.9	6.4460	113.4	181.0	21.6 35.0	20.1 21.0	1932.1	75.8	206.9	-15.2	-4.6 -0.0	0.8026	
1996	230.6	17.6	19.9	6,4068	113.3	200.3					200.8	- 132	-4.0	U.0U20	77.5
2nd qtr.1996	56.2	3.8	27	6,3772	113.4 113.2	51.8 47.6	9.8 11.3	10.7 8.8	1922.8 1918.4	75.9 76.7	51.2 51.4	-3.7 -3.6	0.9 -0.4	0.8113 0.8113	75.1 76.8
3rd qtr.1996	58.2	5.1	3.7 4.3	6.4976	112.5	53.4	9.2	29	1911.2	77.8	54.9	-3.4	1.1	0.7870	821
4th atr 1996	58.2	4.0	4.3	6,5517	110.9	-		-7.1	1917.6	77.0	<b>C4.0</b>	•		0.7186	87.0
1st atr. 1997															
April 1996	18.4	0.5	8.0	6,3489	113.9	18.2	2.3	2.4	1944.9	74.8	16.6	-1.5	n.s.	0.8201	75.2
May	19.3	1.8	0.9	6,3707	113.3	18.1	3.9 3.7	4.0 4.3	1912.2 1909.9	78.2	17.3	-1.1	na.	0,8106	78.0
June	19.5	1.5	1.2	6.4121	113.0	17.4	8.3		1919.1	76.8	17.1	-7.1	n.a.	0.8031	772
July	19.1	1.6	-0.6	6.3965	113.7	19.7	3.5	2.7		76.6	17.3	-1.4	RA	0.8085	77.0
August	18.6	. 2.1	1.9	6,4231	113.2	11.9	1.4	5,4	1923.6	76.4	16.9	-0.9	n.a.	0.8185	76.1
September	19.5	· 1.4	2.7	6.4532	112.8	16.0 19.1	4.0	0.7 1.3	1913.2 1911.4	77.0	17.3	-1.4 -0.9	n.a.	0.8070	77.4 79.4
October	19.7	1.9	1.8	6.4770	112.8	17.1	3.0	1.6	1922.6	77.2	18.2 18.0	-1.3		0.7542	82.B
November	18.7	1.0	1.0	6,5001	112.6		2.2	-0.1	1899.5	78.1	18.7	~1.1		0.7485	84.4
December	19.6	1.3	1.6	6.5156	111.9	17.2	0.9	-3.9	1896.7					0.7298	
January 1987	19.1	1.9	3.2	6,5512	1112	14.3	1.9	-1.3	1918.8	78.2	19.7	-0.7			86.2
February	19.8	1.7	2.9	6.5538	110.6	18.0	1.3		1978.8	76.8	18.9	-1.1		0.7132	87.5

Due to the introduction of the Single Market, EC countries are currently changing to a new system of compling trade statistics. All trade figures are seasonally adjusted, except for the Retern somes and the German current account. Imports can be derived by subtracting the visible trade betance from exports. Export and import date are executated on the FOS (free on board) basis, except for German and itsian imports which use the CF method (including carriège, incurrence and fraight charges). German data up to and including states 1990, shown in Italian, refer to the former West Germany. The nominal effective exchange rates are period evenages of Bank of England trade-metalitation for the states.

# Labour may modify rights demand

By Guy de Jonquières

Britain's Labour government appears to be backing away from earlier plans to press for a "social clause" in international trade agreements, several other government intended to encourage respect for core labour standards.

Lord Clinton-Davis, a trads minister, said yesterday that although the government was committed to eliminating abusive labour practices worldwide, efforts should focus for the time International Labour Organi-

His statement, at a ministerial meeting of the Organisation for Economic Cooperation and Development in Paris, is in contrast with the enthusiasm expressed by

Mr Robin Cook, the Labour foreign secretary, Mrs Margaret Beckett, the chief trade and industry minister, and Ms Clare Short, the international development minister, have

idea. A Labour party indus-

for a social clause in trade

Lord Clinton-Davis said Labour'a definitive position would be decided after consultations with other ministers. the Confederation of members for the use of trade British Industry [the principolicy to enforce labour pal employers' lobby group] and the Trades Union Congress. The CBI strongly opposes linking trade and labour standards, while the

TUC supports the idea. "We think the ILO is the most appropriate forum at this stage," Lord Clinton-Davis said. Although tha all said that they favour the organisation lacked enforcesation, rather than in the trial policy document, pub- ment powers, any move to

port tha free-trade principles labour standards in the WTO embraced by its Conservawould be a "difficult matter" for developing countries, he

He said it was strongly committed to the WTO and However, the government would respect its decisions might review its position if on trade disputes, even if the ILO proved slow to they did not agree with UK

At their ministerial meet-He said Britain would ing in Singapore in Decemaccept a recent WTO panel ber, WTO members rejected ruling, which found the a controversial US-led cam-European Union's banana paign to raise labour stanimport regime violated world dards in the organisation, trada rules, if it were upheld and agreed that further talks on the issua should take on appeal. place in the ILO. Many coun-

tries condemned the US

demand as protectionist.

The EU regime discriminates in favour of imports from former UK colonies in

# Hands-off approach urged over mergers

Minister's decision to overrule Office of Fair Trading leads to calls for less political control

ast week's decision by Mrs Margaret Beckett, chief industry minister, to refer two ecquisitions to the Monopolies and Mergers Commission against the advice of the Office of Fair Trading has brought renewed calls for the politics to be taken out of merger

Critics of Mrs Beckett's move argue that such political involvament increases the unpradictability of merger regulation. It could prompt companias to restructure deals so that they qualify for scrutiny in els, bypassing UK control altogether.

The degraa of the Beckett's decision to refer the acquisition by National Express of two privatised rail franchis

in a call for reform last year, Sir Graeme Odgers, chairman of the MMC, said

Policing mergers

early a stage of the regula-

tory process Raducing tha political involvement would bring the UK into lina with other

Mr Nigel Parr, a competiminister's discretion over referrals to the MMC was the ris Crisp, a City of London subject of mounting law firm, says that by intercriticism even before Mrs national standards the UK system of merger control degree of political involve-

"There are very few other significant jurisdictions in the world where a politician the current system "intro- has the ability to initiate a duces a political input at too 'second stage inquiry' [car-

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and profitable asset growth and improvements in the ratio of cost to income."

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200 160

100

Headline earnings (R million)

Headline earnings per share (cents)

Earnings per share (cents)

Dividends per share (cents)

Total assets (R billion)

Income attributable to shareholders (R million)

ried out in the UK by the MMCl," ha says. In most other countries, the decision is left to the equivalent of the UK's Office of Fair Trading, which handles the initial investigation.

In recent years, there has been only a handful of occasions when a minister has overruled the OFT. In most cases, this involved the minister deciding that an inquiry was unnecessary.

The pressure for reform has also focused on the degree of political involvereported. Under the current system, the chief minister is bound by the MMC's judgment only if it concludes that a merger would not operate against the public interest, in which case it must be cleared.

In its report this year, the influential Commission on Public Policy and British Business said the current system was too dapendent on the "predilections of individual ministers" and on "party-political consider-



Sir Graeme Odgers: political input occurs too early

icised the ruling Labour party's plans to change the burden of proof in margar control by introducing a test of "positive public interest".

The proposal, which is the subject of a reviaw under Lord Borrie, a former direc-

The commission also crit- tor-general of fair trading, reflects Labour's long-held view that takeovers are frequently damaging to the economy and should be made more difficult.

Party insiders play down suggestions that the new govarnment's approach to merger decisions will be very different from the former Conservative administration's, which tended to focus on competitioo questions rather than issues such

If the burden of proof were changed, or merger reference policy altered - to include non-competition issues - Mr Part believes thet large companies would take steps to avoid having

"To avoid increased uncertainty, businessas could restructure transactions to fall within the scope of EC merger regulation where the test is simply whether the merger is likely to create a position of unrestrained market power," says Mr

Failing that, companies could simply wait until March next year, when new EC rules will take many smaller mergers out of Mrs Beckett's hands anyway.

David Wighton servants.

### 'Obstacle' warning on open

border exemption By Emma Tucker in Brussels

The Dutch presidency of the European Union yesterday warned that fundamental obstacles would have to be overcome before the UK could be granted exemptions from EU plans for open borders and common asylum and immigration policies.

The warning came as Mr Jack Straw, the home secretary, used his first meeting in Brussels to reiterate the UK's insistence on retaining frontier controls and the right of the Westminster parliament to control policy on immigration, asylum and

"We are clear that the UK has to maintain its own border controls at ports of entry and control of the UK parliament over related matters which include immigra-tion and asylum policy," said Mr Straw.

Britain is demanding a cast iron legal guarantee which it wants written into tha revised EU treaty to ensure the permanent right of the UK authorities to run their own border policy.

But with only three weeks to go until the Amsterdam summit, at which the treaty is due to be revised, Dutch officials said the scale of work still to be completed

was formidable. Officials said they balieved the UK would accept the incorporation of the Schengen open borders agreement into EU law. But the British had not yet made claar how they expected thair opt-out from what would become EU policy to work.

However, Mr Straw said there was a "high degree of understanding" among Britain's EC partners about Britain's particular situation as an island.

"Border controls would make very little sense for Germany which has a border with other countries of 6.000km, whereas border controls for us make every sense," said Mr Straw.

Although striking a firm line on British demands over borders, Mr Straw also signalled a more co-operative approach on justice and bome affairs, pointing out that Britain had a lot to learn from its European partners.

"We can learn a lot from the Continent in the field of organised crime," be said. bow these great plagues on democratic countries are to be tackled."

Several conventions were signed at the meeting in Brussels including an agreement designed to combat corruption involving civil servants working for the EU or member states. The idea is to ensure that corruption offences involving civil servants is considered an offence throughout the EU. The measures would also cover businesses caught up in corruption involving civil

### UK NEWS DIGEST

# Group admits planting bomb

The Loyalist Volunteer Force, a breakaway unit of anti-republican paramilitaries, yesterday claimed respon-sibility for a bomb which was planted in Dundalk, a town in the Republic of ireland near the border with Northern ireland. The device was left in an alley on Sunday and was blown up by Irish Defence Force experts.

"This bomb failed to go off because of a technical problem which has now been sorted," the Loyalist Voluntee Force said. "Further attacks will continue as long as Dublin interferes in Ulster affairs. These attacks will take the form of no-warning bomb attacks as in Dundalk."

Members of the force are frustrated by the refusal of the Combined Loyalist Military Command, an umbrella group for established anti-republican paramilitary organisations, to abandon its 21/2-year ceasefire in the face of attacks in England and Northern Ireland by republican

Ms Roisin McAliskey, who is wanted in Germany in connection with an Irish Republican Army attack there last year, gave birth to a girl yesterday in a London hospital. There was a police guard at the Whittington hospital in Highgate, where Ms McAliskey arrived three days ago from nearby Holloway Prison, but no member of the secucity services was present at the birth.

Ms McAliskey's mother, the former nationalist Northern Ireland MP Ms Bernadette Devlin, who was understood to have been present at the birth, expressed the family's gratifude to the hospital. "Wa are overwhelmed at the goodness, the skill, the kindness, the professional-ism, and the dignity with which we have all been treated by this hospital," she said. Ms McAliskey has been held on remand in Holloway while fighting extradition to Germany in connection with an IRA mortar bomb attack on a British Army base in Osnabruck.

### BANK OF ENGLAND

### New committee to meet in June

The first meeting of the Bank of England's new monetary policy committee, given the power to set interest rates, will take place on June 5 and 6. The committee will hold. two-day meetings every month, Its decisions will be armounced at noon local time on the final day of the meeting. The Bank also named the members of the interim committee to decide rates until the full nine-mem ber panel is appointed. Mr Eddie George, the Bank's governor, will chair the group, which will include the Bank's executiva directors, Mr Mervyn King and Mr Ian Plenderleith, and Mr Howard Davies, the current deputy gover-Richard Adams, London

### Monetary constitution, Page 18

BANKING INDUSTRY

### Health too good to last' warning

The health of the UK banking industry is too good to last. the Bank of England has warned in what may be its valedictory assessment of the sector before it hands over esponsibility for banking supervision to the Securities and investments Board.

Mr Michael Foot, head of the Bank's supervision and surveillance division, said the health of the banking system today, in aggregate, was "truly staggering".
"The fact that these people can be earning in some

cases 30 per cent return on equity is clearly unsustainable. I'm not sure where the problems will come from, but they will come," he warned.

The Bank is required to present the report to the chancellor of the exchequer each year under the terms of the 1987 Banking Act. But the changes announced last week by Mr Gordon Brown, the new chancellor, will transfer the responsibility to SIB. George Graham, London

### ■ OFFSHORE INDUSTRIES

### Fear over lack of young recruits

The Offshore Contractors Association says a rapidly rising age profile in the offshore oil and gas industry poses a long-term threat to the viability of the sector. spite of growing demand - especially in the operations and maintenance segment of the market, officials of the

ssociation say. The association, whose members include the big fabricators of North Sea oil and gas platforms as well as specialists in operating and maintaining them, says the aver-

age age of blue collar workers is now between 40 and 50. The offshore industry faces "a real problem if we don't attract more young people", said Mr Syd Fudge, the chairman of the OCA and chief executive of Kvaerner Oil and Gas in Aberdeen. He added that some specialist areas were already experiencing difficulty in filling positions.

Mr Fudge end a public repropulse that the offshore.

Mr Fudge said a public perception that the offshore oil industry was "environmentally unfriendly" was partly to blame for the difficulty in attracting young workers and apprentices - a perception which was untrue, he said. He added that public concerns about safety standards offshore were also inaccurate. Robert Corzine, London

# Track test for Channel rail link

he American engineer brought in to take charge of the construction of the high-speed rail link to the Channel tunnel hetween England and expects to see the first commercial test of the project's financial forecasts next

month. That is when the international construction groups which are in line to carry out work on five tunnelling projects put in their bids. They will show whether Unioo Railways' own costings for the £3bn (\$4.9bn) project - at 1995 prices and excluding financing costs are accurate.

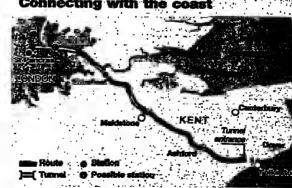
Mr Neerhout, who experienced the problems which come with large engineering contracts during three years spent working on the huild-ing of the Channel tunnel itself, is confident that the financial projections are

They were calculated by calculations up to now." teams from Union Railways. the company responsible for designing and building the 110km link from London to the Channel tunnel, which Mr Neerbout now heads.

They were reviewed by London & Continental Rail shareholder in LCR. ways, the private sector grouping which last year won the 999-year concession to build and operate the link. Last week they were scrutin- the Costain construction Neerhout has made plain to

US troubleshooter positive on projections for tunnel scheme

Connecting with the coast



high speed lines. "When we get the tenders

in, we will do completely new estimates," says Mr Neerbout. "We have had some puts and takes but pany next year, that the have not found any blockbuster changes in our cost

Mr Neerhout started work at Union Railways after just one week's notice on April 8. Six months earlier, he had retired from a 30-year career with Bechtel, the US engi-

But when Mr John Armitt, managing director of Union Railways, was headhunted to become chief executive at ised by French railway engi- group, Mr Neerhout, who is his engineers that they must

66, was invited to take on the job. The pressure on Mr Neerbout and LCR is to show the City of London, which will be asked to fund a filbn offering of the comproject is under firm control.

onstruction groups from around the world have been vetted in advance and the big tunnelling contracts put out to tender as early as possible. The tender to extend St oeering group, which is a Pancras station, the London terminus, will be brought forward to this year.

But while all these preparations are aimed at ensuring a successful flotation, Mr

not be diverted from their true job by financial consid-"I wanted our people to

focus on tha 51/2-year construction programma and flotation - in 1998," he says.

The reason for this change of emphasis is Mr Neerhout's experiences at Eurotunnel, the company which runs the Channel tunnel, where he was called in during 1990 to get the construction-programme back on track. Eurotunnel was fighting TML - the construction consortium - on claims," he says. "The bulk of the efforts of the engineers was concentrated on writing claims letters.

"As a result, the engineering and design work was woefully behind I told the engineers that I would take the claims under my wing. This meant the designs got done and the engineers got up to speed."

Mr. Neerhout hopes that the wrangles which dogged the Channel tunnel project will not resurface on the raff link because he plans to establish a more co-operative relationship with the chosen

Contracts will allow both sides to share in any cost savings which result from improvements in performance and efficiency.

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Sources: EIU;IMF; Gove

Tuesday May 27 1997

11

### FINANCIAL TIMES SURVEY

THE REPORT OF THE PROPERTY OF

Despite improvements on the economic front, and progress towards monetary union, Spain is plagued by political conflict.

David White reports

# Shadows from past tarnish bright prospects

party, Spain is in a contra-

Many of the clouds on the economic horizon 12 months ago have dispersed; the government, elected by the narrowest of margins, appears stable in the short term; and the labour climate is comparatively serene. But at the same time, the acrid and noisome atmosphere that pervaded Spanish politics in the closing years of the previous Socialist administration has wafted back, hanging over the country like a pestifer-

Just as they see their economic prospects brightening. the long-suffering Spaniards are spectators to an unedifying spectacle of mutual insults and recriminations, in a system where parliament keeps a low profile and where the judiciary suffers from a damaged reputation. Spain, in short, is doing well, but it is not a new Spain.

Mr José Maria Aznar, the Popular party's first prime minister, at 44 a contempo-

据(1886年) 1986年 (1986年)

fter just over a year Blair, had a soft landing in under the rule of the many ways. In pushing centre-right Popular through measures to control the hudget, deregulate and privatise, the new government was able to build on programmes already under way. Economic growth had slowed but was poised for a recovery, led by stronger

Mr Aznar's team went through some contortions to secure parliamentary backing from the Catalan and que parties which previously sustained the Socialists in power. It will doubtless face further demands from them, but is counting on their support at least until next year's entry test for the European single cur-

Since last year, Spain has been promoted from a "possible" to a "probable" candidate for monetary union. Except for its jobless rate, still running officially at more than 21 per cant, Spain's economy is no longer out of step with the rest of the European Union.

Convergence has become a virtuous circle. Budget curbs



inflation, halved over the past year to 1.7 per cent; and lower interest rates, tracking the inflation trend, have lopped costs off the budget

Probably the Aznar govbeen to hold Spain on course for Emu without provoking social unrest. After 13 years under the Socialists, the country was ready to give the new government leeway. even if it took unpopular steps such as freezing public sector pay.

The government smoothed

over an incipient clash with miners, persuaded militant truck drivers to back down after a two-week blockade, settled with unions on state pensions and, most recently, provided backing for new hiring-and-firing terms agreed between unions and employers as a means of creating more stable jobs - a

young Spaniards.

Disinflation has proved possibla without drastic damage to growth, which the government hopes will reach a cruising speed of 3 per cent or more a year. Indicators ernment's biggest feat has for consumer confidence are at their best since 1991.

Ministers are anxious to give voters a taste of the tax cuts which Mr Aznar promised before the election, but which have been put off until the budget for 1999, the year Spain hopes to begin counting in euros.
Accession to monetary

union has taken the dimensions of a national ambition, far outreaching any tangible economic benefits. As Mr Rodrigo Rato, finance minister, put it: "For the first time in 100 years, Spain will be in the vanguard of a European movement.

The decision due next spring on Emu membership rary of Britain's Mr Tony have helped bring down deal principally aimed at comes at a symbolic time for

Spain - the centenary of its great disaster year of 1898, which saw the loss of Cuba and the collapse of overseas

applied to join the European greater presence in international institutions than ever before. Spaniards have assembled a collection of posts, among them the secretary-general of Nato, the director-general of Unesco, the presidents of the European parliament. Western European Union assembly tice, and the EU's envoy to

the Middle East. The Nato enlargement summit in Madrid in July. coinciding with Spain's belated integration into the alliance's military organisation, will be the first hig international event hosted by Mr Aznar. On the world stage, Mr Felipe González, his predecessor and prime minister for Spain's first decade in the EU, is a difficult act to follow.

While not as spontaneous Just 20 years after it or as obviously magnetic as Mr González, Mr Aznar has community, Spain now has a proved himself to be cool, steady and resolute. He vowed to bring clean government and shows every sign of having meant it. But the change of administration has brought little sign of the broader "regeneration" of Spanish institutions which he advocated in a book. The Second Transition, two years

His comments make interesting reading, for example on the "unsatisfactory" state of Spanish justice, which has recently been even more mired in controversy: "The shortcomings and deficiencles... are of such magni-tude that it has become one of the problems of our state most urgently in need of

tackling." Or on state-owned television, which has remained very much under the government's thumb: "The model of state broadcasting has to be reviewed root and hranch so that political neutrality can be guaranteed." Or on the need

■ Electoral system

# Hend of state

Ong Juan Carlos E State legislatures

March 2000

March 3 1996; next election due

Total GDP (Stort)

GDP per head (Si

Real GDP growth (annual % change

Average hourty earnings (annual % change

forum of debate. The focus of political conflict has moved outside parliament to a power struggle in the media – a television battle which, like many bar conversations, is based on a mixture of politics and foot-

It pits the government and its supporters against Prisa. Mr Jesús de Polanco's newspaper, broadcasting and publishing empire, associated with the Socialists. Just as Mr Polanco's group was launching Spain's first digital TV venture early this

competition rules requiring the use of multi-purpose decoders, thereby making tha new venture's equipment illegal. This was followed by a bill obliging it to share its

rights to broadcast club foot-

ball matches, which it had

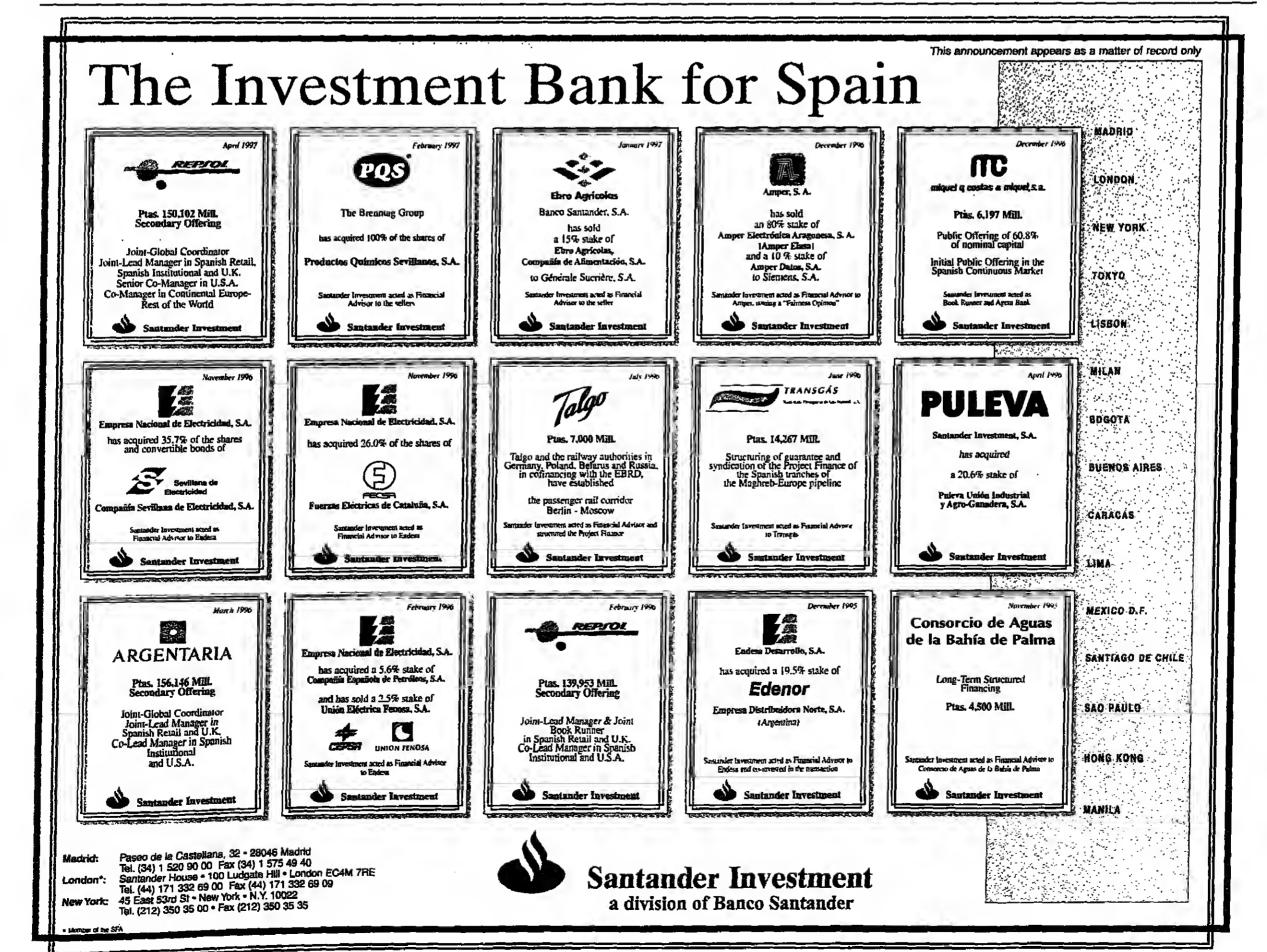
bought from next season

onwards. A rival govern-ment-backed digital TV projto "revitalise" parliament, and reinstate its role as a ect is due to start up in the The tussie, further complicated by a bizarre legal case over Mr Polanco's TV operations, has led both sides to dig themselves into entrenched positions, to the extent that newspapers and TV channels allied with one

> winds. Spain bas become an objectivity-free zone. Mr Aznar, who once prom-ised solemnly that he would put an "independent and reputed" ligure in charge of Continued on Page 2

faction or the other bave

thrown neutrality to the



# A step in the right direction

Last month's pact, although widely welcomed, may only be a partial solution

Labour reform has been part of the unfinished business of Spain's transition to democracy and its incorporation into the European mainstream after General Franco's death more than two decades ago.

The term is essentially a euphemism for making it easier and cheaper to sack people. The bigh cost and legal red tape attached to labour adjustments are one of the main complaints of companies in Spain, and one of the barriers to new invest-

An agreement last month between the main employer and union federations, their first big pact for more than a decade, was widely greeted as a breakthrough hut may be at best a partial solution.

Post-Franco legislation brought radical changes in Spanish industrial relations -collective bargaining, free unions, recognition of the right to strike - hut interventionism left its legacy in the legal and bureaucratic months or less. system dealing with redun-

One thing Spaniards had got used to, in exchange for Despite the steep increase in unemployment which has accompanied Spain's modernisation, jobs-for-life attitudes have remained deeply ingrained in many sectors,

The obstacles to redundancy, far from saving jobs, are seen by employers as having made it harder for companies to avert full-scale crises. At the same time, by ohatructing new job creation, they are considered one of the main reasons Spain has bad such difficulty bringing down its jobless rate, which by the official (if flawed) measurement stands at close to 22 per cent - easily the highest in the European Union.

"The big difficulty," says



Flashpoint: September 1995: Shipyard workers reacted with violence after the state-owned shipuilding industry began cutting its workforce. Recent pacts have put off further job cuts

on more people when there is a boom.

Since fixed-term employment was legalised in 1984, companies bave increasingly taken on temporary personnel, resulting in high staff turnovers but avoiding severance costs. A third of all Spanish wage earners are now on temporary contracts. Of more than 66m new work contracts signed last year. just 4.1 per cent were for full-time, indefinite jobs. Of the remainder, more than half were for periods of six

Spain has bad two attempts at changing this system. The first, three years ago, was undertaken the auppression of other by the Socialist government rights, was job security. at the cost of a confrontation with unions, which called a one-day general strike in protest, Its main change was to extend the reasons which companies could cite to justify redundancies and therefore pay the basic legal compensation rate - 20 days' pay per year worked, up to a maximum of 12 months' pay. In practice, the change had little effect. Unable to predict how labour courts

would judge the issue, and anxious to avoid long delays - with the additional cost of retroactive pay - many companies preferred to pay redundant employees at or close to the legal rate set for unfair dismissals. That is, 45 days per year worked, up to a total of 42 months; the highest guaranteed deal on chain, "is deciding to take offer in the EU.

Redundancy costs 1,200 Days' pay 900 

The incoming centre-right administration set out to obtain a more effective reform, knowing there was wide public acceptance that some kind of revision was necessary, and threatening to legislate if unions and employers failed to get a move on in bilateral talks.

Negotiations between the main UGT and Workers' Commissions unions, on the one hand, and the CEOE employers' organisation and its small-company equivalent Cepyme on the other. appeared doomed to fail, and

came close to doing so at the

end of Febroary.

ounds in EU countries

But, with the unions anxious for more permanent jobs, and employers seeing the promise of government benefits - in the form of lower social security costs - if they provided them, the two sides finally settled on a formula to create a new kind of labour contract which would limit the liability to

high redundancy costs. This new deal will not apply to those already in permanent jobs, but to temporary employees converting other groups with particular difficulties on the job mar ket - under-29s, long-term unemployed, over-45s and the handicapped.

The cost of terminating these contracts without proven justification is set at 33 days per year worked instead of 45, up to a total of 34 months rather than 42.

At the same time, the agreement includes a legal change which should make the basic 20-day compensation rate more widely applicable. The definition of acceptable "economic causes" will in theory now cover any measures aimed at "overcoming difficulties which prevent the proper functioning of the company, whether for its competitive position in the market or for meeting demand requirements through a better

organisation of resources." Business leaders agreed with the government that this was a significant victory for peaceful labour relations, coinciding with pacts to extend subsidies for Spain'a coalmines and to put off further job cuts at the stateowned shipyards.

Mr Rodrigo Rato, finance ministar, aaid it would transmit the message that Spain is open to changes". But while companies saw the agreement as an advance, and the new formula as one which would in the long term become standard, many wished it could

have gone further. A top compensation level of 24 months' pay, they argue, is still among Europe's highest. And, because there will still be a lot of room for judges' discretion, there will still be no way of knowing for certain how much redundancy plans will cost.

"It is good for the country's image abroad, and maintains the climate of economic optimism," said the Madrid-based Circulo de Empresarios businessmen's association. But it added that this was only "a first step". A second-stage change would be needed if Spain was to create "stable employment in competitive

MONETARY UNION . by David White

PROFILE Loyola de Palacio, farm minister

# Robust negotiator

The ministry of agriculture, fisheries and food is a wonderfully overstated, late 19th-century pile facing Madrid's Atocha railway station, gateway to sonthern Spain.

On top of the building, flanking an allegorical statue which has something to do with science and art getting their just rewards. are two large winged horses cast in bronze. The originals were in stone, but were remnyed for fear they might fall on people approaching the colonnaded entrance. For a politician, the

ministry has become a notorious booby-trap. The farm minister is not

only prey to vociferous regional lobbies but is left holding the flag for Spain to its trickiest confrontations with European partners. Ms Loyola de Palacio

appointed last year in the first Aznar cabinet, cama to the joh with little knowledge of the sector but promising to "leave my skin" if necessary for the farmers and fishermen of

Already known as a strong character, with a 20-year background in the conservative Popular party. in opposition until last year, she has had the opportunity to prove her abilities as a robust and articulate negotiator.

In Popular party ranks, she cuts a distinctive figure, her straightforward manner and unaffected appearance providing a refreshing contrast to the more primped and lacquered image typical of ber women colleagues. A youthful 46, and single, she has never made any bones about belonging to the political right.

In the late 1970s Ms de president of the party's youth branch, New Generations, Spanish newspapers persist in linking her to the lay Roman Catholic organisation Opus Dei.



De Palacio: once labelled 'the soldier-nun', she has found herself fighting for the future of

although she has repeatedly denied ever belonging to it. The sharp-tongued Mr Alfonso Guerra, number two in the Socialist party, once laballed ber "the soldier-nun

Ms de Palacio's post is one that tends to push those appointed to it into becoming single-issue ministers. She might have expected to find herself caught in fisheries disputes like her unlucky Socialist predecessor, Mr Luis Atienza, who struggled for Spanish fishermen in accessive wars with the French, the Canadians and the Moroccans.

Fishing remains sensitive, especially with the controversy in the UK over "quota-bopping" by Spanish boat-owners registering under a British flag. But the big issue sbe has found herself fighting for - and could not have predicted when she took the job - is the future of the olive groves that occupy vast tracts of rolling territory down the tracks from Atocha station.

This is not her home ground. Segovia, ber parliamentary seat, has no olive trees, "tinless maybe in somebody's garden," But she senses this is now the issue that more than any other threatens to affect

the way people feel about the European Union and its treatment of Spain. "The nlive has become a symbol," she says.

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Battle-lines were drawn last year when Mr Franz Fischler, the European farm commissioner, put forward proposals for reforming the complex aid system for olive oil, aiming to make it simpler and

more fraud-proof. The five KU countries which produce plive oil. and between them dominate world output, are now broadly united in opposition to the plan, but it is Spain that has taken by far the most belligerent

"You can't build Europe with your back turned to the people who are affected," the minister says. Sha argues that the proposed change - to a system based on hand-outs per nliva tree rather than production of olive nil would lead to the neglect of many nlive plantations and a loss of employment to a sector reckoned to provide work for 300,000 eople for at least part of the year.

A large part of Spain's output goes to Italy for bottling, or is marketed through Italian-controlled companies. "I would lika more of the sales to be in Spanish hands," sha says. Ms da Palacio has found

herself championing a cause for regions which have remained Socialist strongholds. In Andalucia, the world's

biggest producing zone. with many areas where nothing else can profitably be grown, she warns there could be "serious disturbances" if the plan is not not changed. At El Arahal, east of

Seville, a local co-operative decided to present ber with a "Golden Oliva" award but got into an unseemly argument with the Socialist mayor about wbether sha was the right person.

David White

### **BZW** - Corporate Finance Excellence in Spain

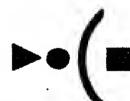


BZW is advising Sociedad Estatal de Participaciones Industriales (SEPI), the - Spanish State holding "" company, on strategic matters relating to its investment in ENDESA.



BZW advised the Group of Electric Utilities on the negotiation of a strategic ... alliance with STET and the formation of a bidding consortium for the forthcoming privatisation of Retevision, S.A.

Ongoing



1997

BZW acted as Global Coordinator of the Ptas 11.500 million secondary equity placement of 5.3% of AGUAS de BARCELONA, owned by Corporación IBV. 1998

**BZW** advised Ente Público RETEVISION on its preparatory studies regarding its privatisation and transformation into Spain's second telephony

1996

Convergence targets set to meet Emu % of GDP % of GDP Average % A Public debt

targets - and to qualify as a 'first wave' entrant It may be an optical illusion, but the hurdles in the way of Spain's qualifying for European monetary union seem

to be getting smaller rather

Spain now seems

than larger as the deadline approaches. The convergence effort has brought Spain into a new economic era, with inflation and interest rates at low levels not seen since democracy was restored more than 20 years ago, and the budget deficit apparently under con-

This would doubtless have been a more strenuous and contentious process if It bad not coincided with a recovery in the economic cycle, Two years ago, shortly after the peseta was devalued for the last time against other currencies in the European monetary system, it would have been a risky gamble to bet on Spain meeting any of the criteria under the cur-

Today, the remaining concerns focus more on the Emu decision next spring, due to determine which countries will join at the outset in 1999, than on the technicalities of qualifying.

On the entry criteria, the main remaining doubt is how near Spain will come to 1980s, is clearly above the 60 an overall budget deficit of no more than 3 per cent of gross domestic product. That such as Belgium or Ireland it will be close this year is a point on which economic forecasters now seem agreed. Last year, the new centre-right government succeeded in meeting the target of 4.4 per cent, after putting down to the previous year a It now has two years of cur-"bole" it discovered in the rency stability behind it. Hispano, of losing some day after," he warned.

res: Ministry of Economy and Finance accounts, which meant the 1995 figure was revlsed upwards from 5.8 to 6.6 per cent. To meet the target, it made cuts of Pta800bn in this year's budget, a quarter

of the total coming from a widely unpopular freeze on public sector pay - a mea- rate plummeted to 1.7 per sure it will hardly be in a position to repeat next year. For the time being, the government is counting on not having to make emergency spending cuts to hit the target, although Mr Rodrigo Rato, the finance minister, admits that "there is always a Plan B". Its calculations bave been made easier by the fall in interest rates, reducing the expected

Pta3,400hn hurden of debtservicing charges. Public debt, which bas risen steadily as a percentage of GDP since the midper cent target. But, with other favoured candidates having higher debt ratios. this is not expected to be a barrier - as long as the figure is proven to have finally turned downwards this year. On all other counts, Spain is within sight of qualifying.

Long-term interest rates are close enough to the lower-interest countries in the EU. And since the beginning of the year, falling food prices have hauled inflation down beyond expectations. The 12-month inflation

cent in April, coming into line with the EU average. This was less than half the level in April last year, and down from 3.2 per cent at the end of 1996.

The higger potential worries are a setback for the Emu project overall, or a political "fix" which would bold back the starting-point for Spain and Portugal in order not to leave Italy, the biggest of the southern European economies, isolated on the outside.

Although any such proposal would presumably be linked to firm guarantees of inclusion in a "second wave", it could lead to punishment for Spain on the financial markets.

The banking sector, now grappling with the task of converting its systems to the euro, sees no advantage in delay. This is despite the prospect, according to calculations by Banco Central

figure. The costs bave to be borne anyway, and bank losses will be much greater if we stay out," says Mr Jorge Hay, a general manager of tha bank. A delay would, he admits, give banks an extension period for commission business such as foreign exchange for European tourists. But they would eventually lose that business, and in the meantime miss out on potential new

international opportunities. Offical promotion plans for the euro have fallen behind schedule, but Spanish public opinion appears broadly supportive. A recent poll in the Barcelona daily La Vanguardia showed 62 per cent in favour of switching from the peseta to the euro, and 22 per cent against.

According to sociologist Mr Amando de Miguel: "For the moment no great enthusiasm has been evident in Spain for the hypothetical euro, but no hostility either." Joining is presumed simply to be part of Spain's process of integration with Europe, which is taken as being synonymous with modernity. As to the implications of helonging, there has so far been little public debate.

Mr Pedro Fontana, president of Banca Catalana and the Barcelona-based Circculo de Economia, warned the government recently of "the fear that exists in the husiness world" that Spain will reach decision-time for the euro before tackling somekey structural reforms. "The risks of the singla

currency he not in the convergence process, but in the

# Shadows from the past tarnish prospects

Continued from Page 1

February to a fellow Popular party politician, with a brief to improve its finances. Like the broadcasting authority, the civil service and statecontrolled enterprises bave purge following the change of government.

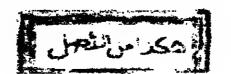
lo their public slanging attack while on a visit to democracy. Rightly or the state broadcasting match. Socialist leaders authority, gave the post in accuse the government of "abuse of power" and talk of "liberties in retreat", and Popular party leaders question whether the opposition has the "legitimacy" or the provinces - a polarisa-"moral authority" to make been through a wide-ranging criticisms. Mr González enmities that were thought

Mexico

The increasingly tense divide between the camps is evident not just in Madrid, but is sometimes even more pronounced at local level in tion along the lines of old sphere by launching an come in Spain's transition to avoid.

wrongly, many people now claim to see shadows from Spain's torn past. That is precisely what Mr Aznar, in his efforts to modernise his party and model it more in the style of Mr Adolfo Suárez, centrist prime minister in the first years of posthardly helped the atmo- to have been largely over-

INVESTMENT BANKING. FROM A TO



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Va Digital College State of the State of t to STUD RIVE delegated television and Manico's Tolerand Sales of mineral Short which meaning excluse media groups Over the 10-year transition

period, the plan foreeee

total compensation of almost

Ptal.700bn. Part of this is to

cover coal usage and new

investments. The rest, about

Pta1,500bn, accounts for

about 45 per cent of "sunk"

costs, leaving companies to

recover the remainder in the

The principla of the

reform, says Mr Pigné, is

that "anyone can generate

electricity from now on."

The one constraint as to

energy sources, apart from

environmental consider-

etions, involves special pro-

visions to maintain a market

The state coal company

for Spain's coal industry, on

political and aocial grounds.

Hunosa and private compa-

nies are wholly dependent

on the electricity generators as an outlet. The industry is

set to be run down, but only

as e gradual process. At the

moment, according to Mr

Piqué, "practically no coal

mining company would be

able to compete with

Critics of the protocol

either see it going too far or

not far enough. The main

trade unions, on one hand,

opposed what they described

as "a simulation of competi-

tion", saying the plan would

reduce security of supply.

hit jobs and possibly raise

costs in the medium-term.

imported coal."

future market.

**ELECTRICITY INDUSTRY •** by David White

# Radical reforms ahead Sea change for dinosaur

Plans are under way to move the highly-regulated sector towards an open market

Spain's power industry, one of the traditional pillars of the economy, is facing what one senior executive describes as "a very radical change."

Plans already agreed between the government and tha electricity utilities, designed to liberalise a sector which has until now been highly regulated, are scheduled to start coming into effect next January. The so-called "Electrical

Protocol", drawn up to meet European Union requirements, aims to mave Spain tawards an open market, with a new generation system based on competitive bids, in which production is granted to the cheapest gen-

The plan is due to be completed over a 10-year transition period and will largely dismantle an interventionist structure which includes fixed prices for electricity distribution and consumer supplies, fixed purchasing conditions for gas, and set prices and purchase quantities for subsidised Spanish

Construction of new generating capacity will be liberalised, and so will primary energy markets, with the continuing exception, et trolled and private-sector least for the time being, of

Consumers will progressively be given the opportunity to choose between electricity suppliers, starting with 400 hig companies ties account for almost 30 accounting for 30 per cent of per cent of Spanish stock total demand. Iberdrola, the market capitalisation. largest private-sector utility, reckons it will take six or seven years to establish a tor, Endesa, set up by the free market.

The plan is linked to a staggered reduction in electricity prices. These have already been lowered by 3 per cent this year and the protocol stipulates further minimum cuts of 2 per cent next year and 1 per cent in each of the following three years. According to Mr Josep Pique, the industry and energy minister, small and medium-sized enterprises can expect to see their electricity costs in real terms fall by 25-30 per cent over a fiveyear period.

The sector will be weaned eway from a tariff system stand new competition.

Power companies: market share

which has been based not on generators' ectual production costs but on their fixed investment costs. The generators share makes up about 60 per cent of final prices, with the rest going to transport and distribution and "external costs". The latter include a levy to pay for servicing Pta715bn of debt securities, the outcome of a decision 14 years ago to halt construction of new nuclear plants. "Prices now are not the product of the market. but of industrial policy," say Iberdrola managers.

The changeover to a competitive system, they say, is more complex for Spain with its mixture of etate-concompanies than for countries which have until now had state power monopolies.

With annual turnover of some Pta2,000bn and 50,000 employees, the power utili-The sector consists of one

big state-controlled genera-Franco regime in the 1940s and due to be fully privatised by the end of next year or 1999; a handful of regional holds controlling interests: two large private-sector companies. Iberdrola and Unión Fenosa: and the smaller independent Hidrocantábrico utility in the Asturias

Spain has had to invent its own model for the deregulation process, to include nsation to companies for their sunk costs. Without this, Mr Piqué says, existing ting about deregulation of the sector," it said. Above to tackle the corporate struc-The balance between the

different electricity groups and the territories they occupy has evolved in recent years through asset sweps and a ceries of mergers and takeovers. Starting with the formation of Union Fenosa 15 years ago, these have included the creation of Iberdrole in 1991 through the merger of two leading private-sactor utilitias, and Endesa's controversial expansion through interests in distribution companies, culminating late last year in a Pta200bn operation to raise its stake in Sevillana, in the south, and Fecsa, in the

north-east. The CSEN argues thet Spain's power sactor has become highly concentrated. with reletively bigger groups than their counterparts in the US or in England and Wales. Endesa and Iberdrola between them hold about 60 per cent of installed generating capacity, and Iberdrole and Union Fenosa some 50 per cent of the customer

The plan obliges Endesa to reduce its controlling stake in the joint company which runs the high-tension grid, Red Eléctrica de España, and to sell e 7.5 per cent holding in Unión Fenosa. Mr Piqué also tried to get it to sell two northern Spanish interests. But he is firmly opposed to breaking up Endesa, in which part of the state's 67 per cent bolding is due to be sold later this year,

"We believa this is the wrong path," he saye, He argues that the company, since its beginnings heavily geared to fuel and coal-based generation, starts out with a potential handicap in an open market which analysts expect will to favour hydroelectric and gas-based pro- global telecoms alignments.

Spain's main utilities, he says, will need all their financial muscle to compete with - among others - foreign companies in the Spanish market.

On the other hand, the In the competition of the National Electric System future, industry experts fore-Commission (CSEN), which see a trend towards smaller has a consultative role, critpower stations, using gas or icised the timetable as too. imported coal. And Mr Pique slow, and price cuts as too says the arrival on the marmodest. The government's ket of new generators such approach, through discus- as gas companies and oil sions with the utilities but refiners "could change the generators could not with not invalving consumers, power generation panoran was "not the best way of set- substantially."

Spain's national all, it argued the plan failed Carrier has emerged as an international deal-maker

TELECOMMUNICATIONS • by Tom Burns

Telecommunicatione in Spain have undergone a greater upheaval than any other sector of domestic business.

The industry used to exoress, more than any other, the country's inwardlooking isolation. But now telecoms reflect, better than any other sector, Spain's ability to engage the global economy and to map ont transatlantic strategies in partnership with top international operators.

controlled by the government, Telefónica'e monopoly with remarkably cheap local calls and astronomically high long-distance charges.

wholly privatised since February, is now rapidly rebalancing its tariffs in order to compete with a rival operator, Retevision, that is scheduled to start delivering services in December.

Mare importantly, Telefonica has emerged as an international deal-maker in the telecoms business and Retevisián has brought the sector'e leading carriers into the Spanish market in a contest that sets the viability of its future business on a firm footing.

Telefónica punched snccessfully above its weight iast month when it broke ranks with Unisource, the alliance of smaller European operators it had formally joined in 1996, to join the Concert venture of British Telecom and MCI of the US. The Spanish company said it had entered the peer group that best suited its ambitions and its defection shook

Earlier this month, France Telecom, Germany's Mannesmann and Italy's Stet began to prepare competing hids to acquire a 60 per cent stake in Retevisión which the government intends to sell this summer. The group purchasing the second opera-



Rigorously regulated and tor will steal a march on purchasing it uses Retavi-

sión as part of wider strat-

Retevisión's strategic

potential is certainly high an the agende of Stet and of

Endesa, the dominant

domestic pawer group, who

jointly lead one of the three consartie bidding for the

operator. Endesa is an

aggressive investor in Latin

partner for the Italian com-

European investor in Latin

America and the path into

the Hispanic world has been

Through Tisa, the Spanish

carrier now operates 10m

lines in the region, compared

with 16m in Spain, and it

provides services to more

than 1m cable television sub-

scribers and cellular tele-

phone clients in the region. With assets velued et

some \$5bn, Telefônica is the

biggest foreign telecom

group in Latin America and

by 2000 the carrier expects

Latin America to account for

50 per cent of its business,

up from 17 per cent at pres-

The key for achieving such

e target is Telefónica's new

cert orbit. The Spanish

group plunged into the BT

and MCI venture during a

bectic week of deal-making

that included the decision by

positioning within the Con-

mainly forged by Telefonica.

interests in the area.

egy in Latin America.

other carriers entering Spain at the end of 1998 when the domestic eector is wholly deregulated. The suitors of both Telefónica and Retevisión real-

ised two key facets about the industry in Spain: the potential of the domestic market and the even greater growth prospects of the Hispanic

Telefónica's business clearly reflects both features. regularly reports double-digit growth in revenues from basic telephony in Spain where telephone penetration and line usage are below EU averages. But the brightest jewels in its crown are the string of Latin American operators that it controle through Telefónica Internacional, Tisa, its inter-

national division.

Retevisión is farecast to take a domestic market share of some 10 per cent by 2000, but Telefónica is confident that the expansion of telecoms in Spein will ensure continued earnings growth for the group on its home turf. The high returns from the cellular telephone business which was deregulated in 1995 for both Telefónica and for its competitor. Airtel, suggest that such pro-

jections are not misplaced. The domestic market for basic services alone makes Retevisión an ettractive property, but Spain's second operator could acquire even greater value if the group

Concert as its international strategic partner and a share-swap agreement between Telefonica and the Portuguese carrier, valued at \$241m, that will allow the Spanish group to take a 3.5 stake in Portugal Telecom and the latter e 1 per cent stake in Telefónica.

Within the Concert and Portugal Telecom framework. Telefonica is well set to expand in Brazil and in Mexico, two lucrative markets undergoing privatisation and deregulation. With the bulk of the telecoms market in Argentina, Chile and Peru already under its belt, and other assets elsewhere in Latin America, Telefónica is anxious to consolidate its presence in the continent and to become the principal north-south carrier

Telefónica gained e key beachhead in Brazil late last year when it wan control of Grande da Sul, and it naw bas a valuable ally in Portugal Telecom as it prepares to bid for other regional carriers in Brazil.

America and it is an ideal The Cancert alignment has also allowed the Spanish pany's existing telecoms operator to break into Such a strategy is a leaf Mexico, in partnership with out of Telefonica's book. MCI, by taking a 33 per cent stake in Avantel, the main Spain has become the largest competitor to Telmex.

The real value of the Concert alliance for Telefónica is nevertheless the creation of Telefónica Panamericana which, under Tisa manage ment, will create a Pan American fibre optic network capable of providing customers in the Americas tion services. Tisa and MCI also plan to merge their respective husinesses in Puerto Rico and to jointly develap services for the 28m strong Hispanic market in

For a once fiercely protected company that was looked upon as a dinosaur. Telefónica has come a very long way and Spain's telecoms sector is very far from being the Jurassic park it once was. Nowhere else in domestic industry has such a sea change taken place,

the US.

**DIGITAL TELEVISION •** by Tom Burns

# New satellite TV project sparks a political battle

Bitter conflict has erupted over government moves to obstruct Prisa TV service

television has sparked the nastiest political battle of Mr José Maria Aznar's first term in office. In the increasingly ill-tempered row, his centre-right government has been accused of turning back the clock to the day's when General Franco muz-

zled the media. . The spet ie over an attempt by Grupo Prisa - e highly profitable conglomerate whose assets include El Pais, the biggest national newspaper, and Cadena Ser, the most auccessful domestic radio network - to develop a satellite TV service, Canal Satélite Digital, that within two years will offer first division football on a pay-per-view basis under an exclusive deal it signed with top soccer clubs at the end of

The launch of the service at the beginning of the year by Sogecable, a Prisa subsidlary that is part-owned hy France'e Canal Plus, has been obstructed at every regulatory turn by the govern-

The government has banned the decoder chosen by Sogecable for the reception of its satellite channels, and it is now attempting to severely limit pay-TV foothall, thus aliminating the company's main selling

For good measure, the government has orchestrated the creation of a rival digital TV service called Via Digital that is backed by Telefonica, the telecoms group, RTVE, group and put Mr de Polanco the state-owned television network and Mexico's Telev- Sogecable's chief executive isa and a group of minority and the distinguished founshareholders which includes ding editor of El Pais, in the Recoletos media group prison.

owned by Pearson, publish-Via Digital, which made

its first public presentation which has grown to have of the chattering classes. this month, says it will start have some 1.4m subscribers, delivering services in September using e decoder that has government approval but has yet to be commer-cially tested. It plans to broadcast 35 channels but the opposition Socialist there are doubts about its party. financial viability because it lacks the football rights that, Aznar blames the media so far et least, are exclugroup's hostility for losing sively owned by Sogecable. in a development that is in

theory separate but which Prisa claims is closely linked to its eatellite venture, Sogecable's board of directors is being investigated by a Madrid judge over allega-tions of criminal fraud. This was initiated as a private prosecution by a controverstal lawyer, by a conservative magazine editor and by a business journalist for-merly employed by El País. Orders by the judge limiting the movements of Sogec-able's board members,

including its chairman Mr Jesus de Polanco who is also chairman of Prisa, have been overruled by an appeal chamber, "eccentric" is one of the kinder apithets levelled at the judge by the pro-Prisa media.

The investigation is over allegations that Sogecable illegally financed e subscriber-TV service that began broadcasting 10 years ago with the deposits paid by its As far as Prisa is con-

cerned, the regulatory moves, the start-up of the rival service and what it considers to be the trumped-up charges brought before the Medrid court amount to a wide-ranging conspiracy that seeks to break the medie and Mr Juan Luis Cebrián,

radio network, Canal Plus España, the TV channel as well as friendly media organs, claim that Prisa is heing hounded by Mr Aznar's Popular party government because it supports

El País, Cadene Ser, the

The charge is that Mr group's hostility for losing general elections that were held in 1993 and for failing to gain an overall majority in the elections that be won

last year. Since Sogecable'e digital TV plans began to run into difficulties with the centreright party in power, the Prisa media has stepped up its criticism of Mr Aznar to the point of alleging that freedom of expression is now in jeopardy under his vindic-

Prisa's case has been forthrightly defended by the Socialist party and in particular hy Mr Felipe González, the opposition leader and former prime minister. The latest twist concerns

threats of a jail term allegedly made by the govern-Mr Antonio Asensio, a Barcelona media mogul and an monopoly. initial supporter of the gov-ernment-hacked digital TV venture who switched sides and secured a keynote agreement on TV football rights with Sogecable.

becomes increasingly nasty - columnists and commentators on pro-Aznar newspapers and radio stations charge that Prisa grew in the 1990s because it turned a blind eye to Socialist corruption and obtained favours from Mr González in return -Mr Aznar'a government is begining to look uncomfort-

This is unfortunate media concentration would because the government's be inevitable.

"for" or "against" Prisa din The government eeys,

Spain's competition law, enacted in 1989 under the Socialists, which guards against the "abuse of a dominant position" as well es recent EU directives on universally compatible decoders and on wide public access to top sporting events.

It says it has not so much banned Sogecable'e decoder. which is used by Canal Plus in France, as insisted that it use a decoder which would be evailable to all digital broadcasters.

planned by Via Digital apparently meets this condi-

It also says that digital services should use the same satellite "platform" in order to allow subscribers to use e eingle aerial or dish and enjoy a greater choice of pro-

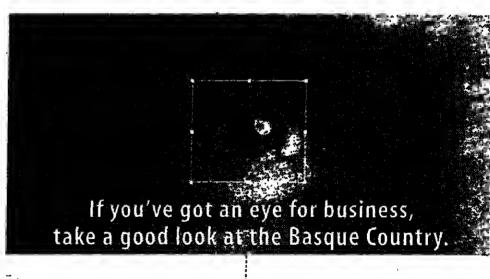
The government insists that rather than intervening to hinder Prisa's business plans, it is acting to ensure a level playing field for compement's spokesman against tition and to prevent the start-up of a potentiel

The fact that Canal Satelite Digital, the potential monopoly, is owned by a media group that is unreservedly hostile to the government has clearly focused As the controversy the minds of the ruling Popular party. But the issue is real enough.

Some medie enalysts helieve that if the Prisa's digital channel were allowed to go ahead with exclusive media pluralism in Spain could be numbered; the sector might not survive the financial imbalances created

Daewoo, Mercedes-Benz, Bridgestone, IBM, General Electric, Michelin, Rolls Royce, Embraer, Sikorsky, Mead Packaging, Chase Manhattan, 1TT Hartford, Ericsson, Reckitt & Colman, ACB, Pepsico, Elf Atochem, Guggenheim Museum...

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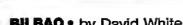
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sation and the civil war ensued when the republic turned its back on the Canovas legacy Admir AP

**COMMEMORATING 1898 • by Tom Burns** 

# Prime minister sets the stage

Mr Aznar is seeking a respectable ancestry for his Popular party

One of Mr José Maria Aznar's lesser-known decisions is his determination to keep abreast with centenary events commemorating 1898. This was a watershed year when Spain lost the remnants of its empire to rebel settlers, aided by US battleships, just at a time when other powers were staking their claims to colonies.

The prime minister's interest - "an obsession" according to one official - is odd, in part because he is held to he a cool-headed pragmatist who has little time for such ideas but mostly because 1898 is a year Spaniards would rather forget.

What is most intriguing about Mr Aznar's involvement in the anniversary is that he is reportedly anxious to use it as a platform for historical revisionism. He wants to vindicate a political system that was blamed at the time for the national humiliation of 1898 and has had little good said about it

The Philippines went in May that year when Admiral Dewey sank the Spanish Pacific fleet, and Cuba followed suit in July. Spain's Atlantic fleet was sunk a sboot" according to US navy dispatches - for the loss of one American vessel wben the Spaniards sailed out to sea from "the pearl of the Antilles", the richest colony in the world.

in what Spaniards call the year of the desastre, a dark mood of introspectinn took grip of Spanish society and prompted anguished calls for national regeneration. A group of gifted intellectuals. known as the generación del noventa y ocho, the '98 generation, concluded that Spain had, to all intents and purposes, ceased to exist as a nation.

announced two hroad, and contradictory, explanations had aped foreign nations and ignored Spain's own roots; and secondly, political gerrymandering and clerical obscurantism had denied society the henefits of European progress.

Either way, the scapegoat was a supposedly enlightened system of alternating conservative and liberal governments that been stagemanaging sham elections for more than 20 years, ever since a military coup stamped out a chaotic republican experiment and ushered in a parliamentary

The architect of the 1875 restrration of the Bourbon dynasty was a conservative statesman, Antonio Canovas del Castillo, who deeply distrusted the ability of his countrymen to govern themselves prudently, and wbo famously remarked that "a Spaniard is someone unable to be anything else."

The '98 generation, led hy the philosopher Miguel de Unamuno, and its immediate successor, known as the generation of 1914 and which was led by fellow thinker and essayist José Ortega y Gasset, witheringly criticised the petty corruptions and pervading cynicism of the system that Canovas had

The hostility of the intellectuals fuelled the revolutionary impatience of workencouraged the military to meddle once more in poli-

Fending off army plots and insurrectionary strikes, the system staggered on until 1923 when a dictator, General Primo de Rivera, hacked by the king, Alfonso XIII, closed down the discredited

parliament. ln 1931, Unamuno and Ortega, who had become the monarchy's foremost critics. were both elected to the reopened parliament when a

republic was proclaimed and Alfonso was exiled. The republic turned its back on the Canovas legacy. intellectuals What Spain got was political polarisation. a horrific civil

war (1936-39) and another

for national decadence: dictator in the form of Gen-firstly, Spain's politicians eral Franco who was to rule until his death in 1975. Franco'e chosen successor, Alfonso's grandson Juan Carlos, restored democracy as well as the monarchy.

Mr Aznar'e sally into historical revisionism, as he ponders nver the past 100 years of Spanish history, concludes that the '98 generation excessively scorned the politics of late 19th century.

lts diatrihes snuffed out the possibility of an evolutionary democracy - and politics, as a result, would lurch between military dictators and left-wing republican

There was much that was worthwhile about Canovas's system for it left a modernising stamp on Spain with a stream of parliamentary acts that overhauled the civil service, local administrations and the legal system and initiated social legislation.

Its venalities were no worse than those that had existed elsewhere, such as the "rotten boroughs" of Victorian Britain.

Most important of all the system could have perfected itself had not the intellectuals criticised it so effectively in the wake of el desastre.

This point is eloquently argued in a recent book, La Libertad Traicionada, (Freedom betrayed) by a Mr José Maria Marco, a young academic who takes a highly critical look at what he calls lty of the '98 intellectuals.

By vindlcating the liberal-conservatives of 100 years ago, Mr Aznar is hoping to set the stage for next year's commemoration in a way that serves his political purposes; be is clearly seeking a respectable ancestry for his centre-right Popular party that will dissociate it from the authoritarianism of the

Franco period. Mr Marco's polemical hook is the first of several that will he published on the theme of 1898. It has already received the prime minister's approval.

He took the unusual step last week of attending its launch party.

BILBAO • by David White

# A new face to the world

The museum is the centrepiece of a \$1.5bn facelift and a symbol of Basque power

The Flower, the Fish, the Boot, the Nemo: these are some of the nicknames given to various parts of the new Guggenheim museum, now virtually completed on Bilbao's formerly industrial riv-

As much a sculpture as an exhibition site, the museum seems to have captured the imagination and affection of bilbainos, whn have watched it going up for the past 31/4

With its sweeping curves and prowa and shiny titanium covering, this showpiece of California-hased architect Frank Gehry stands as the emblem of Bilbao's regeneration; its new face to the world.

Bilbao, the entry point for heavy industry into Spain 100 years ago, and up to the 1970s still the wealthiest part of the country, has suffered the long and painful decline its traditional activities - the eteel and ships evoked in Gehry's design - and the effects of a 20-year terrorist campaign in the Basque region.

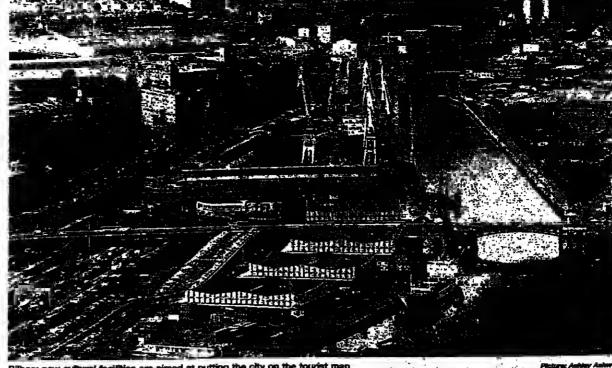
A city which has pockets of 35 per cent unemployment, and which has grown used to seeing riot police, it. is hardly known as a centre the leisure industry, except perhaps by merchant

The museum is the centrepiece nf a \$1.5bn facelift which will also include, from next year, a new congress and music centre on an old shipyard site, and a new bridge hy architect Santiago

A Norman Foster-designed underground rallway is already in operation, its seashell-like entrances known Across the river from the

Deusto Jesuit university, the Guggenheim Museum Bilbao the product of the combined amhitions of the Solomon R. Guggenheim Foundation - which has set out to

by the destruction of the town of Guernica by German bombers during the Spanish Civil War 60 years ago.



ence, in addition to the existing Peggy Guggenheim Collection in Venice - and local authorities.

It is also a symbol of Basque financial autonomy, a Pta20bn public investment made without recourse to central government funds from Madrid.

The money comes from the province of Vizcaya - the special Basque fiscal system means taxpayers pay their tax to provincial authorities rather than to Madrid - and the Basque regional government

The land, formerly occupied by warehouses and a factory, was presented hy the Bilbao municipality.

The aim is to make this Spain's prime modern art centre, and one of the best in Europe. The building is due to be finished at the end of this month and inaugurated a little later than planned, on October 3.

Tn mark the event, organtime a work of great emotional significance, inspired isers sought to borrow Picasso's vast Guernica painting, seeing "a historic opportunity" to bring to the Basque country for the first

More than Ptal.7bn has. already been spent Sited between a railway line, which is due to be pulled up next year, and the river Nervion, and extending underneath a congested suspension bridge, the museum is the focus of plans to reinstate the river as the back-

hone of the city. Urban redevelopment of greater Bilbao, with a population close to 1m and 145ha of industrial ruins, is backed by a lobby group, Bilbao Metropoli-30, with more than 120 institutions and compa-

tion of 20th century art.

The historic centre, on the right bank, has been fully restored after aevere flood damage in 1983. A rehabilitation plan is under way for the run-down district known as Old Bilbao on the other side of the river, also part of the original city founded in 1300, but in recent times better known for prostitution and drugs. Regaining the riverside for

hangs in Madrid's Reina Bilbao is the equivalent of Barcelona regaining its seawhere experts this month front in the transformation It underwent for the 1992 decision was widely seen in Summer Olympics. And, as it happens, Bilbao town hall Bilbao as smacking of jealis also nurturing Olympic Under a 75 year deal, the ambitions, thinking of entermuseum will receive art ing a bid for 2012. works on loan from the Gug-

genheim New York museums, which have capacity to show only about 5 per cent of the total Guggenheim col-With more space than the including a large proportion als switched from fixed trapped in a Catch-22 situa- original Frank Lloyd Wright from abroad. Bilbao museum will be able

> in addition, Pta6bn of the total investment is set aside for the purchase, over four

> to display the whole collec-

tion in a 20-year cycle, say

The painting, moved from

the US to Spain in 1981, now

Sofia modern art museum.

dictated that the canvas was

in no state to travel. The

The new cultural facilities are aimed at putting Bilbao on the tourist map. The number of visitors to the Guggenheim is expected to reach 500,000 a year by 2000,

life that belies its workaday reputation, Bilbao is only a short hop from France. But the green Michelin guide. gives it just one page, with not even a "mérite un



**PRIVATISATION •** by Tom Burns

# Receipts swamp public coffers

Funds and individuals have switched to equity

investments

Never bas so much been privatised in Spain in auch a short epace of time. But what is less clear is whether the paring down of the publlc sector under the incoming Popular party has created a more competitive. transparent and consumerfriendly domestic economy.

It is estimated that privatisation receipts will total some Pta1,600bn this year four times more than Mr José Maria Aznar's centreright government had written in to its 1997 budget, and more than the Pta1,500bn realised during the 14 years PICHARD EUIS PICHARD EUS RICHARD EUS RICHARD EUS RICHARD EUS PICHARD EUS PICHARD EUS of Socialist party govern-

ment between 1982 and 1986. Critics of the sell-off are to be found not only among trade unionists and on the left of the political spectrum; free-market liberals are also unhappy about the privatisa-

Although the liberals welcome Mr Azoar's Thatcherite enthuslasm for "people's capitalism", they worry that that the government is more interested in the mounting pile of cash realised by the disposals than in stimulating compen-

Receipts totalling Pta607bn flowed in from the February sale of the remaining 21 per cent of state-owned equity in Telefónica, the hugely profitable telecoms operator. They will swamp the public coffers again after the summer when the government plans to offer to the markets half the 66 per cent stake it owns in the no less profitable power group Endesa. This disposal will be worth

upwards of Pta750bn.

The most encouraging feature of the privatisation process is that it has nimbly accompanied a big shift in savings. As a restrictive 1997

ments. The government fuelled

the change by rushing through decree laws that reduced capital gains taxes on equity windfalls and by introducing measures that encouraged investors to pick and choose among funds. The Telefónica issne,

which was strongly weighted towards the domestic retail market, was a particularly successful example of the government's wider and deeper share ownership policy. One in five Spanieb households reportedly applied for shares in the telecoms operator and the company more than doubled its equity base to embrace some

1.4m shareholders. There was similar small investor excitement during the April sale of the remaining 10 per cent of stateowned equity in the Repsol oil, gas and chemicals group the domestic retail tranche of this issue was more than times nversubscribed - and everything suggests that, come October. there will also be a stampede

to huy Endesa stock. A less encouraging consequence of the disposals is a certain lack of transparency that could have accompanied the privatisation process. This is because the issues have been led and underwritten by big domestic hank groups which are also main shareholders of the companies whose government-beld etock is being

offered to the markets. The problem of potentially conflicting interests is inevitable in economies such as Spain's where financial institutions offering a range of banking services are also leading industrial investors. By increasing the muscle of the big banks, the disposals could well have increased the complexity of the prob-

The chief liberal complaint is that there has been too the investment preferences much talk about "people's of domestic bousebold capitalism" and not enough much talk about "people's about effective deregulation budget reduced borrowing to ensure fair competition. requirements and falling The concern was justified in inflation pegged down inter- the telecoms sector where est rates, funds and individu- the government found itself bid for Retevision.

Telefónica was followed by the launch of Retevision, the state-owned television signals transmitter which has been reinvented as a secood telecoms operator. The government discovered to Its chagrin that pollcies designed to holster the new operator inevitably penalised the profitability of the national operator that had

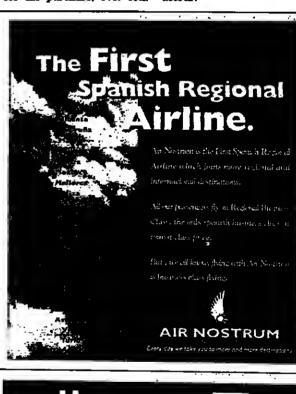
so recently soaked up a swathe of household savings. Attempts by the government to fix a low inter-connection fee (the price that Retevision will have to pay Telefónica for hooking up to its lines) in order to kickstart Retevisión's business were greeted by howls of protest from the longstanding monopoly provider of telecom services.

The government etruck what it claimed was an evenhanded inter-connection deal that priced the access fee lower than Telefónica had wanted, but not as low as groups hidding for Retevision had boped for. Retevisión will be sold before the summer and will begin to deliver services before the end of the year.

Time will tell whether the second operator can flourish under the long shadow of the dominant telecoms group. If it succeeds in doing so, consumers may not nec essarily be better off; the two companies will simply share the market as a duopoly. The government's hesi-

tancy over meaningful deregulation is also sharply illustrated by its approach to the privatisation of Endesa which accounts for nearly 50 per cent of domestic electricity generation and distribution. It has ignored calls to have Endesa broken up in order to stimulate competition in the industry because it is more interested in increasing the company's share.

Endesa has in the event become even more powerful. At the end of last year it increased its shareholding in two regional power groups and earlier this month it emerged as the joint leader of a consortium preparing a



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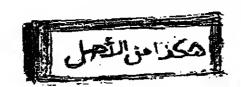
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BUSINESS SERVICES

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### TECHNOLOGY

As pressures increase for speedier reductions in vehicle pollution, Leyla Boulton reports on options for achieving this goal

Gear change on car emissions

icholas Abson, a journalist turned fuel cell entrepreneur, believes the world is on the brink of a transport revolution akin to the car superseding borse-drawn vehicles.

Abson has a deep-seated interest in promoting this view. He is looking for industrial partners with which to manufacture vehicles powered by fuel cells. The cells are made by Zevco, his Belgium based start-up company.

By generating energy from the reaction between hydrogen and oxygen, fuel cells could greatly help in freeing cities of air pollution, proponents claim, Road transport is the biggest single cause of urban air pollution and a significant contributor to carboo dioxide emissions linked to climate change.

"In 1900 you spent half the time looking after the horee, when along comes the car," says Abson. "All of a sudden, you don't need straw or hay, you just get a canister of gasoline from the drugstore. The same sort of step-change will come from the

But the most important question affecting this and other new technologies designed to tackle air pollution is how far governments can speed the pace of change. Environmental groups fear that powerful established industries bave a vested interest in slowing progress.

Abson's enthusiasm for fuel cell technology is shared by Daimler-Benz, the German industrial group that makes Mercedes cars, trucks and buses. Last month it paid DM250m (£90m) for a 25 per cent stake in Ballard, a Canadian fuel cell company, Yesterday it unveiled a prototype for a fuel cell bus.

"The fuel cell is on its way and we want to be the first on the bandwagon," says Daimler-Benz, We do not think that air pollution will be a problem for much longer, even with the combustion engine...but the fuel cell has other advantages. Its efficiency is much higher and it is absolutely

But the world's leading manufacturer of luxury cars and the looe eotrepreneur have sharply differing views on bow quickly this solution can become reality.

Daimler-Benz believes it will take "years" to achieve its goal of becoming the first mass-producer of a fuel cell powered car because of the time required to reduce the costs of fuel cell systems and to test prototypes Abson, who displayed a proto-

type for a fuel cell powered bus in central London last mooth, is already discussing with Robert Wright, a bus manufacturer in Ballymena, Northern Ireland, the

possibility of mass-producing a fuel cell bus in two years' time. Yet Zevco plans within a year to turn out fuel cells from its plant at Geel, with a total capacity of 1,500kW - or enough to power 100 London taxis - for

demonstration purposes, rising in

three years to 60,000kW a year. Abson says he can achieva this early result by combining his fuel cells - based on proprietary technology be acquired from the Belgian nuclear research establishment for £100,000 - with batteries to provide peak power for quick acceleration.

Daimler Benz, bowever, wants to build a fuel cell vehicle that dispenses with the battery. It is looking for a way to turn hydrogen into a liquid form to power such vehicles.

But Abson claims big co nies have more than just technical reasons for being slower of the mark with fuel cells than he hopes to be. "The big manufacturers cannot enter the market so soon because the critical mass required for their technology would require them to make millions of units," he says.

"The other problem is they don't want to, because that

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would show the public it could bave tha technology sooner. What would companies then do with their existing plant to build internal comhustion engine

These suspicions are shared by environmental groups such as

100m apart, they will

But pressure for change is coming from state authorities in the US such as California, a pioneer in trying to speed the pace of technical change hy requiring "zero emission" vehicles to account for 10 per cent of cars sold in the state by 2003. In the UK, the House of Lords

ment to initiate a national fuel cell demonstration project with a UK based vehicle manufacturer.

select committee on science and technology has urged the govern-

Most western governments are trying to promote intermediate technologies to reduce emissions significantly until they can he eliminated. Negotiations bave begun in the European Union to says the costs to refiners of agree new environmental standards for car exhaust emissions and fuels, in a two-stage pro- 2005 from the level it bad projgramme based on deadlines in 2000 and 2005.

A central issue here, as with fuel cells, is how far the speed of change can be increased by regulatory and financial pressures

The talks, however, bave prompted a three-way dispute hetween carmakers, the petroleum industry and EU institutions over calls for the 15-nation bloc to adopt quickly Swedisb. and Finnish-style standards for low-sulphur diesel.

Johnson Matthey, the world's higgest producer of catalytic converters, says low-sulphur fuel is vital for the proper functioning of remove 95 per cent of particulates emitted by diesel engines. It is closely aligned with the carmakers, which feel that the oil industry should be made to carry a higger share of the hurden of the European Commission's "auto-oil" proposals.

The European Parliament has demanded that the Commission toughen its proposals to allow member states to provide financial incentives for low-sulphur fuels from 2000, with a view to making them mandatory by 2005.

The parliament has used a report prepared for the Finnish and Swedish governments by Arthur D Little, the management consultancy, to attack the Commission proposals. The report switching to low-sulphur diesel could be cut by 55 per cent by ected for 2000.

But Michel Flohic, deputy director-general of Europia, the EU oil industry lobby group, argues that the environmental beoefits of the move are unproven against an estimated cost of Ecu30bn (£20.88bn) of converting EU refining capacity.

The Commission bopes to get its proposals for fuel quality and emission standards for 2000 agreed by European environment ministers as early as possible. But the road towards proposals being adopted is fraught with difficulty, with Johnson Matthey warning that early agreement on 2005 standards is necessary to new traps it has developed to give industry sufficient time to adapt its products.

> How long will it take fuel cells to replace the internal combustion engine? Johnsoo Matthey. which is also sole supplier of electrodes to Ballard for the manufacture of fuel cells, is not prepared to venture a public guess. It believes that fuel cells are unlikely to lead to a displacement of combustion engine vehicle manufacturing for at least a decade. It sees a market for low-sulphur fuels for at least "10 to 15 years after 2005"

# Intelligent way to drive

ithoot benefit of human eyes, hands or reflexes. two Honda Accord cars will this summer cruise a stretch of Californian freeway. Driving California, Berkeley, and Honda, the Japanese carmaker, is a independently detect and avoid an obstacle placed in their path. high-profile example of the private-public partnerships which federal and state

The cars will move towards each other, each informed by a laser range-finder, three computer-linked video cameras. and magnetometers which 'read signals relating to road conditions and direction from devices huried in the road surface.

When the cars come within 20m of each other, a wireless local area octwork will initiate communications between their control computers, keeping them cruising and maintaining their distance and speed, in a driving environment free of its greatest risk - human error. The project, a joint venture between the University of

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management. governments in the US hope will underpin their efforts to install to fog the region's reputation. intelligent transportation

systems (ITS) nationwide. Automated highway systems, such as the Berkeley-Honda road-condition tests in August, are the showpieces of federally-sponsored integrated programmes in four regions of

Attention is focused on southern California's "priority corridor" between San Diego and Los Angeles because of its congestion, its importance as a conduit for trade, the state's rich high-technology resources and

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its success in traffic

Los Angeles' and soothern California's reputation as the gridlock centre of the world, is ooe of the most enduring myths

Traffic jams are frequent, as to any beavily populated area, but dead-stops are comparatively rare. The westward leg of Los Angeles' Santa Monica Freeway for example, is reputedly the busiest road in the US. But even before the latest installations in its complex ITS managemen programme, the 350,000 vehicles a day which travelied the 17-mile stretch managed an enviable average speed of 30mph.

Last autumn saw the impletion of the first phase of the Santa Monica Smart Corridor, an integrated system

based on sensors, closed-circuit surveillance cameras computerised traffic lights and on-ramp meters which govern the rate at which vehicles join the freeway flow.

At times of congestion, traffic can be diverted from the freeway and its approaches to five parallel streets where the phasing of traffic lights is antomatically adjusted to allow for changes in volume.

Two roadside radio stations, which receive data updated every minute from radio and television stations and a web site, provide travellers with supplementary information.

Preliminary studies, which are being checked against real-time experience, predicted an increase of up to 5mph in average speeds and a 12 per cent decrease in the

average time taken to pass through the corridor.

Much can be achieved with existing technologies and there is a great deal in the pipeline, but the biggest burdle is the cost of developing, installing and putting together the experiences and benefits of such experiments into a statewide ITS.

Only 10 per cent of the \$48m (£29.6m) spent on the Santa Monica project has come from the private sector. The task now is to identify the benefits to travellers and taxi, truck and bus companies, and put them into marketable services.

Without the motivation of profits, the private sector will remain reluctant to join the ITS revolution. And without private investment, the revolutioo estimated to cost the nation \$425hn over the next 20 years

Christopher Parkes

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giving priority to women for bigb-level posts are contrary to European law even where they

COURT viso allowing reasons specific to a male candidate to predominate, according to a preliminary opinion of the Advocate General of the European Court of Justice.

The case arose out of proceedings brought by Mr Hellmut Marschall, a German teacher, who had applied for a promotion. He was told that the job would go to a female candidate. Although they were both equally suiteble, because fewer women than men were employed in the relevant pay and career hracket the woman bad to be promoted under German

Mr Marschall brought legal proceedings seeking an order that the local authority should appoint him to

Because of doubts that the German law in question was compatible with the European equal treatment directive, the case was referred to the European Court.

Advocate General Francis Jacobs, whose opinion is not binding on the Court. emphasised that the Court was not being asked to rule on the desirability of positive discrimination or affirmative action in general. The question it had been asked concerned solely the conformity of the German law with provisions of the equal treatment directive.

Mr Jacobs reviewed the Court's case law in this area and, in particular, the 1995 Kalanke case. In that case the Court concluded that national rules which guaranteed women "absolute and unconditional" priority for appointment or promotion. went beyond the promotion of equal opportunities, and over-stepped the limits of the exception for such promotion contained in the direc-

Mr Jacobs stated that it was clear the German rule was discriminatory and

German rules therefore contrary to the directive unless it fell within the scope of the exception.

Germany, the European Commission and several other European Union member states had submitted to the Court that the flexibility include a pro- of the German rule and, in particular, the existence of the proviso under which reasons specific to the male candidate could predominate, rendered the rule compatible with European law.

> Mr Jecobs disagreed. In his view the distinction between equality of opportunity and equality of result which lay behind the reasoning of the Court in Kalanke was conceptually clear. It was normally apparent on which side of the line a given measure fell and,in the present case, the proviso to the German rule did not effect the conclusion that

> the rule was unlawful. He noted that, if the proviso were applied, it merely displaced the rule giving priority to women in a particu-

It did not alter the discriminatory nature of the rule in

Mr Jacobs observed that in any event the proviso could only make the rule compatible with the directive if it was itself unobjectionable. He did not consider that to be the case.

Advocate General The found that the proviso appeared to envisage that so-called "traditional second ary criteria", such as marital or family circumstances, which were themselves discriminatory, would be applied where the proviso was relied on,

If an absolute rule which gave priority to women on the ground of their sex was unlawful, then a conditional rule which either gave priority to women on the ground of their sex, or gave priority to men on the basis of admittedly discriminatory criteria. was certainly unlewful.

C-109/95: Helbnut Marschall v Land Nordrhein-Westfalen, Opinion of Advocate General Francis Jacobs, May 15 1997. BRICK COURT CHAMBERS BRUSSELS

UBS, Switzerland's most powerful bank, has snubbed the top management of PDFM, its UK fund manager, and turned to NM Rothschild, the UK merchant bank, to find a chief for its newly independent Swiss asset management operation. Roger Gray, 39, head of Rothschild's institutional asset manage ment business, will head UBS Asset Management Switzerland

Gray for new

**UBS** operation

The Swiss banks are among the world's biggest fund managers, yet the performance of their Swissbased fund managers has not been as good as some of their international competitors.

Last year UBS announced that it was spinning off its Swiss fund management operation into an independent entity and acknowledged that this was being done because institutional customers accorded "greater credibility" to a company which was being run independently of the rest of the group.

By contrast, PDFM manages assets of SFr120bn, and its success has been credited to the fact that it executive vice-president of

length from the rest of UBS.

UBS did not make a public announcement of Gray's appointmant and bas not provided any details of his qualifications for one of the most sensitive posts in UBS's fund management

Gray will report to Gian Pietro Rossetti, head of investment advice and fund management in Switzerland, which suggests that he will not be the man responsible for improving the group's overall return on its fund management business and building its presence in the all-important US market.

Nevertheless, there has been speculation that UBS's decision to get the job done," Scalise said. look beyond PDFM for its new Swiss investment chief may be partly due to the fact that PDFM's own performance has lagged behind the competition recently because it has been over-cautious on the US market.

William Ball, Zurich

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Scalise leaves Apple for trade body

George Scalisa, Apple Computer's

try trade group. Gil Amelio, chairman and chief executive. He joined Apple 15 months ago. Amelio recruited him from National Semiconductor where the two had previously worked together.

Scalise's departure from Apple comes as the personal computer company is struggling to reverse e sharp decline in its market share and return to profitability.

"I feel that we've addressed the issues that Apple had to tackle to for five more years get back on the road to profitability, and there's a team in place to Apple recently revamped its top

executive team to include several former managers from NeXt Software, the company run by Apple co-founder Steve Jobs that was acquired by Apple earlier this year. Among Scalise's responsibilities at Apple has been management of the division that makes its Newton

hand-beld computers. His departure has sparked renewed speculation that Apple may spin-off this product group.

Scalise, 63, is heading back to the semiconductor industry, where he after "taking a good look" at the

president of a Silicon Valley indus- will become president of the Semi- I was having such a good time I conductor Industry Association, a Scalise was "right-hand man" to trade group that has spearheaded

battles on behalf of US chipmakers. Prior to joining Apple Computer, Scalise served as chief administrative officer for National Semiconductor. He has also served as a senior executive et Maxtor. Advanced Micro Devices, Fairchild

Semiconductor, and Motorola. Louise Kehoe, San Francisco.

# Ratliff signs on

Robert Rathiff, tha 65-year-old executive chairman of Agco of the US. one of the world's four biggest tractor makers, clearly relishes his job. He has decided to spend another five years at the helm of the company, which he has guided since it started seven years ago.

Over this period, Agoo has grown rapidly, mainly through Ratliff's . policy of acquiring well-known tractor companies around the world such as US-based Massey-Ferguson and Fendt of Germany. Ratliff said be had decided to stay in e full-time executive's role

has always been operated at arms operations, has resigned to become has spent most of his career. He possibility of retirement. "I decided didn't want to leave," he said.

Last year Agco, bolstered by the more than \$1bn worth of acquisitions since it started, had sales of \$2.3bn, making it the third biggest US tractor company after

Deere and Case. New Holland of Italy is the final member of the world's big four farm equipment companies.

Ratliff has hinted that more acquisitions are likely. His goal is to increase Agco's sales by e forther 51bn a year over the next two to three years, most of this coming from buying up companies.

Industry watchers believe Ratliff will spend most of his time in a strategic role, scouting for likely takeover targets and also having e hig say in how new companies are integrated.

Much of the day to day management is in the hands of Jean-Pierre Richard, Agco's chief executive. who joined last year from Insitufoam Technologies.

Peter Marsh, London

### ON THE MOVE

■ Warwick Jones has joined DRESDNER KLEINWORT BENSON as a senior vice president and head of research based in New York. He will also act as a senior analyst for Latin American mining. Since 1994 Warwick has been a senior mining

analyst for Robert Fleming

in New York. ■ Jean-Pierre Crinelli has been appointed as chief operating officer of KAUFEI GROUP, an international company specialising in the design, manufacture and distribution of emergency and other lighting products

and systems.

■ BANKERS TRUST has appointed Richard Jackson as managing director and senior banker to head the firm's corporate coverage for clients tocated in the Middle East, Previously, Jackson served as president and chief executive of Citistate in Washington DC.

■ Rudolf Hug, executive board member of CREDIT SUISSE FIRST BOSTON has left the group. As a member of the executive board of Credit Suisse from 1987 to 1996, Hug was initially responsible for commercial banking. North America and

various Swiss hranches. From 1993 he was head of the international husiness section.

Ronald Allen, chief executive, chairman and president of DELTA AIR LINES, has announced his retirement on July 31. Allen who will also resign from the board of directors, will work with the board to find a successor and will stay on as a consultant and advisory

STANDARD CHARTERED BANK has appointed Peter Wong as head of personal banking, Hong Kong and China. He will based in Hong Kong. Prior to joining he was Citibank's director of sales, services, and distribution channels for North Asia.

 Erling Neper has been appointed president of the INTERNATIONAL UNION OF CREDIT AND INVESTMENT INSURERS (BERNE UNION) Naper has been vice-president of the Berne Union since April 1995. His appointment follows the death of former

president Gerhard Praschak. ■ AUSTRALIA & NEW ZEALAND BANKING GROUP has appointed Peter Marriott, currently group general manager for credity

risk management, as chief manager specialising in the JP1 systems management product set and Eric Wells as technical support ■ SALOMON BROTHERS. together with its Brazilian

consultant. ■ The ARMAGNAC HOUSE OF JANNEAU has appointed Willie Phillips, 57, as managing director. He joined the company in early May. Phillips was managing director of Macallan -Glenhvet from 1979 until its takeover hy Highland Distillers and Suntory in

Tha Hong Kong government has approved a one-year extension to the appointment of Anthony Nech as chairman of the SECURITIES AND FUTURES COMMISSION. the local securities

watchdog. ■ Italy's ROLO BANCA has appointed Carlo Pesenti to its board. He will serve until tha next annual shareholders meeting, taking

the place of the recently deceased Giorgio Rossi. ■ Sergio Siglienti, chairman of Italian insurer ISTITUTO NAZIONALE DELLE ASSICURAZIONI has been sppointed chairman of the bolding company which will control Banco Di Napoli. Earlier this year, Italy's Treasury agreed to sell off e

60 per cent stake in the bank to INA and Banca Nazionale del Lavoro. ■ Colombia's BANCO COMERCIAL ANTIOQUENCO -(BANCOQUIA) has

appointed Gabriel Jaramillo Sanint to the post of president. He replaces Jorge Julian Trutillo Agndelo, who ■ HOECHST has appointed Martin Fruehauf, former chief financial officer, as

head of the group's supervisory board. Fruehauf who retired from Hoechst's management board last year, will succeed Erhard

Kris Wadia bas been appointed head - database and direct marketing, by the OVERSEAS-CHINESE BANKING CORPORATION. Singapore, He was previously regional circulation and marketing director with Pearson Professional (Asia Pacific), part of Pearson.

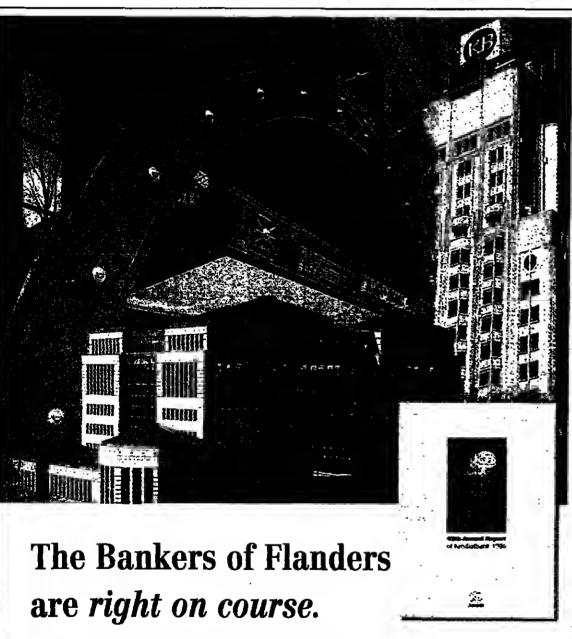
■ NIKKO SECURITIES. Canada, has appointed William G. Mclean, 38, as president and chief executive. Since 1994, be has been responsible for institutional fixed income sales at Levesque Beaubeien ■ Wayne Meikle, a director at financial technology firm BRAID SYSTEMS, has been appointed to head Braid's office in Singapore, from where he will run operations in Singapore, Hong Kong. Manila and Melbourne.

■ Deborah Foye Kuenstner and Paul Warren have joined international equities group as senior portfolio managers in the core and value team. Kuenstner joined Putnam from DuPont Pension Fund Investments in Wilmington and Warren joins from IDS Fund Management in Hong

■ Allen Horlick has been appointed president and managing director, NBC Europe. He is currently president and general-manager of WRC-TV NBC's owned and operated television station in Washington DC.

> International appointments

Please fax information on new appointments and retirements to 44 171 873 3926, marked for International People. Set fax to fine



With profits up by 13.5 %, the Kredietbank has reaffirmed its confidence in the tuture and its determination to maintain its record of growth. But growth does not happen spontaneously. At a time when we are controlled by new chattenges - the euro, the year 2000 and increasing competition both at home and abroad; our Bank's winning strategy is tocused on proper risk awareness, great flexibility and cost-conscious investment planning.

These elements are all part of the decisive strategy being pursued by the KB. By spreading our sources of income and hence also our risks equally over three target areas, namely the domestic market, the international market and

a number of specialist niches, the Kredietbank aims to secure a prosperous tuture for itself and its clients.

Encouraged by the recent good results we have achieved, we are convinced that our Bank should stay on its chosen course for the benefit of all involved: our clients, our employees and our shareholders.

You will find further information in the Annual Report. aveilable on request by writing to: Kredietbank, Herwig Bauwens. Head of Financial Communication (8381), Haveniaan 2, 1080 Brussel or by

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BETTER OFF WITH THE BANKERS OF FLANDERS

EMU:

The single currency explained in a single guide.

The FT Guide to preparing for EMU: Wednesday, May 28.

From the profound implications EMU will have within the major European economies to an in-depth analysis of how com; anies of all sizes will be affected, the FT faith has all the answers

> FINANCIAL TIMES No FT, no comment.

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BERLIN

SW SS arbsi M 939 and 1940.

the cycle of 16 works

MOGISTIME SIED

# Renaissance pomp to rococo decadence

Venice's commercial and creative history has been recreated in London, writes William Packer

Venice, la Seren-Serene Republic. whether in high renaissance pomp or rococo decedence, is so familiar, from Carpaccio to Tiepolo. that we tend to take the art and industry that sustained such megnificence for granted. Those richly brocaded Titian nobles, those Veronese banquets; all silks and glitter, those Longhi ladies seductive in velvet skirts and lace fringes, off to the ridotto with masks to hide their blushes. But who mads it all? Where did it come from?

Venice rose to great power, of course, on the strength of her trade. "Once did She hold the gorgeous East in fee" indeed, and it would be easy to suppose that all such rich stuffs simply came in by boat. Up to a point they did, but usually as raw material. The Venetians were not just traders. but makers and manufacturers too from the earliest times, making rather more than the gew-gaws that seem to satisfy the modern tourist.

The first craftsmen'e readily assimilable. guilds were founded in the 13th century and survived, jealously guarding their secrets and prerogatives, until suppressed, along with the ancient Republic herself, by that prescriptive, protosocialist 28-year-old, Buonaparte, in 1797. The various parishes and sestieri were soon colonised by particular crafts and trades - the furriers around Campo S.Margarita; the dyers and silk-weavers out in Canareggio; the hatters near S.Lio; the wool-

PAPER NEW YORK

he image of live on in the streets they once dominated. The Merissima, that Most ceria, the street of the haberdashers, is still the principal shopping path from S.Marco to the Rialto. The calle dei Botteghe runs from the door of S.Stefano towards S.Samuele where, half-way along the appropriate sign of an old boot may still be seen, carved above the door of what is now e smart shop.

> erenissimo, the exhibition now at the Accademia Italiana, at once sets out and celebrates this rich social, commercial and creative history. With a nod towards the once-traditional fair in the Piazza on Ascension Day, it takes each broad area of interest, setting out the work in wooden hooths, just as the guilds themselves showed off their wares. It is splendid stuff, e choice trawl through the civic museums of Venice. the Correr especially, and other private and specialised collections. But rich as it is, it is made admirably clear by this manner of display. informative, intriguing and

The history is there for the reading, through the development of Venetian taste and fashion, refinement and decadence, rise and fall though hy the very nature of the chance survival of the ephemeral, the weight of emphasis rests on the later period, particularly the 18th century. But fascinating though that history is, Venice "born to bloom and drop", we are thrown back onto the objects, not as example and illustration to a the Piazzale Roma in heantiful, poignant and onto the tiniest of feet. An S.Croce; the shoemakers exquisite objects, indeed 18th-century postillion's boot near the Frank. Their names



'Angela Adorni Shardelini'; seductive in velvet and lace

Dresden Music Festival/David Murray

deuse, dull stuff except to the specialist. But here these filmy, light confections seem to live in the air. Indeed they were thought of in such terms, punto in aria, almost a sort of airy drawing, unique to Venice. And shoes a kind of sculpture? Why not, when we see these platform soles from the late 15th century, 20 inches high, like

clear proof against lightning. And there are the clothes, for Venice was the glass of fashion and the mould of form almost to the last. The art of tailor and dress-maker is beautifully shown, stomachers and corsets spreed out like fans, embroidered waistcoats, tailcoats and tricorn hats. They all have something of the same sculptural quality, if somewhat softer, especially the women's dresses, so rich upon the surface and yet so simple stands like a coal-scuttle, in the form. Lightly puffed-

out, bodices above and panniers below, they seem to float, "like swans asleep", through the display.

It is a most enjoyable exhibition, full of oddity and delight, with its pattern and sample-books, its fans and embroidered mittens, its hrocaded caps for the manabout-Venice to put on at home when he took of his wig, its horn-rimmed tinted specs, its silk purses. And through it all there is to be caught, perhaps, an authentic whiff, a glimpse in the Italy.

long gone, "Dust and ashes, dead and done with, Venice spent what Venice earned": maybe, but a ghost still

Serenissima - the Arts of Fashion in Venice 1200-1800: The European Academy & the Accademia Italiana, 8 Grosvenor Place, SW1, until July 20. Sponsored by the Italian Trade Centre, the Gaild of Master Shoemakers of the Brenta, and Magic of

Rachele Stanisci, both ver personable. But it took two non-ltalians to ignite real comic sparks: the delectable Ameri-

can mezzo Suzanna Guzman as the King's dodgy sister. and the Welsh Stuart Kale as which is why we find him in Venice, hiding from credihis secretary, an Ealing-quality study in sly nods and winks. If Paisiello and Casti never echieved the comic drive of a stock, though Hampe strove Mozart buffo opera, the work to animate them with his revealed lyrical riches as it

went on (and on), and some heautiful orchestration. By the end, one was quite won over. And the ending ie delightful: out of the blue, the "composer of Il re Teoexiled Sultan seemed doro", grateful for the inspiration that has made his opera a hugely profitable success, huys the hapless King's way out of debtors

Casti had one bright idea

### Opera/Andrew Clark

# Courageous Britten

production of Owen Wingrave, Sir Philip Winerave reaches up to his grandson's dangling corpse, and sings the family balled ebout steadfastness in battle. Moments earlier, the Wingraves had shunned their young scion for defying family military tradition. Owen's death, of course, makes everything all right. As long as the Wingraves die fighting, even if the battle is against themselves and their past, the family can hold its head high.

By resisting the temptation to go soft in this sceoe, and instead playing up its dremetic irony. Robin Phillips's staging rams home Britten's pacifist theme in e far more telling way than even the composer can have intended. It sets the seal on e production which, though by no means flawless, is a welcome addition to Glyndehourne's Britten repertory.

Glyndehourne hed Britten during his lifetime, hut has done him proud since hie deeth. The festival's decision to take the 1995 Touring Opera produc-tioo of *Owen Wingrave* into its summer season required courage. This is the leastknown and least-loved of Britten's operas - there were a good number of empty seats at the first night last Thursday - and it is also the most difficult to stage successfully.

Those difficulties have nothing to do with the television format for which Britten originally conceived the work. As testified by the composer's former assistant, Colin Graham, in the Glyndebourne programme book, Britten always had his eye on a stage production. Performances elsewhere have proved that there is no practical problem which an imaginative director cannot

The real reason for the opera's Cinderella status is its lack of amhiguity - a feult unfortunately highlighted in this revival, directed by Daniel Dooner.

t the very end of Although Hisham Ali's sinthe Glyndebourne gle set is evocative and spacious, it tends to underscore the opera's monotone pace. It is no match for the Hyde Park scene, where a contrast between the splendour of military parade and the violence of Owen's battlefield vision is essential. And the slide-show in the Act 1 finale simply does not ring true: it contradicts the period flavour of Ann Curtis's Edwardian costumes, and is no more successful than Britten's dinner-table scenario in illustreting the hidden thoughts of the Wingrave household.

evertheless. I would recomtion. hecanse even below his best Britten - like Verdi - is still a fascinating theetre composer. The score is a masterpiece of economy and description: Ivor Bolton and the London Philharmonic vindicate It in e myriad of nerve-tingling touchy relationship with moments, not least the Britten during his lifetime, ecstetic glow of the Peace aria. Bolton uncovers more tension and torture than this mnsic hes traditionally yielded, and the orchestral responses ere thrillingly

Gerald Finley is an extremely impressive Owen: singing with gently-focused tone and crisp diction, he is the picture of well-hred dignity. Neil Jenkins's Sir Philip does not entirely convince - he is simply not forbidding enough - while Christopher Ventris turns Lechmere into e chirpy, eager-to-please commoner. Eitzabeth Gale repeats her neurotic Mrs Julian, Eiddwen Harrhy her pale Miss Wingrave. The problem with all the Paramore women, including Ann Taylor's childishly manipulative Kate, is thet they are too heavily caricatured. Steven Page and Vivian Tierney, as the Coyles, have an easier joh, and they make the most of it.

All in all, then, e worth while effort - but probably not enough to win over the



Gerald Finley and Christopher Vantris

Musikfestspiele every year, for two weeks around now. Not enough people know that. Though Dresden has been one of Europe's great musical capitals for some three centuries, it got lost for too long behind the Iron Curtain; and although many westerners remember thet saturation fire-hombing by the Allies in 1945 reduced the centre of this venerable, cultivated city to near-rubble (and killed something like 170,000 people), fewer know

There is a Dresdner

what has become of it since. What has become of it involved restoration on a heroic scale, and has taken e long time. One by one the grand edifices of the Altstadt, the old city, have been faithfully rebuilt from the original plans, using the old

holocaust: the grand haroque pavilions of the Semper (about which more another day) and its famous Zwinger with its great collecorchestra, the Staatskapelle, tion of paintings, the municipal Schloss, the Kreuzkirche, not to mention the Dresden Philharmonie and the MDR the marvellous Semper Radio Symphony.

opera-house. Only the lofty Frauenkirche, Dresden's beloved "Church of Our resden likes to be known as Ger-many's Florence Lady" awaits reconstruction - due for completion in time on the Elbe", and for the city'e 800th anniver its close musical connections sary in 2006, which looms with Italy go heck e long way. The particular theme of this year's festival is "Italilarger for Dresdeners than the mere millennium. With this splendid setting ener in Elbflorenz", from the on the river Elbe, it would Renaissance to the present be strange not to have a fes-dey. For the occasion, the tival. There are many guest performers, but Dresden has festival's director Michael Hampe chose to revive Paistello's opera Il re Teodoro in

"heroic-comic drama" from 1784, in the charming State Theatre.

Italian connection

It was rewarding to hear. but for a light comedy it made e long sit: the audience shrank during the interval. That was a pity, for the imaginative colour and variety of the ecore came into much sharper focus in Act 2. It impressed Mozart greatly et its Vienna premiere, and left unmistakable marks on his own Marriage of Figuro and Don Giovanni.

Paisiello'e librettist Casti concocted the plot from a ludicrous historical episode, the brief reign of an obscure Westphalian baron known as its Saxon State Opera at the Venezia, his long two-act King Theodore of Corsica -

tors. The situetions and characters, if not the basic story, are pretty much out of usual care for homely human detail.

Among the mostly Italian cast, even buffo veterans like Alberto Rinaldi's King and Cleudio Desderi's rampant slightly muted in their pasteboard roles: and Marcello Lippi had to sing the duped innkeeper Taddeo with a sore throat. The conven- prison. tional young lovers were Maurizio Comencini and after all.

and Brahms. Part of the Ludwigsburger Schlossfestspiele;

■ MADRID EXHIBITION Fundación la Caixa Tel:

May 31

34-1-4354833 ● Madrid-Barcelona, 1930-1938. A chronicle of two Citles: exhibition examining the political and cultural histories of the two Spanish citles during the country'e civil war. Artists represented include Picasso. Mîró, Dalí and Gargallo; to Jul 27

MUNICH EXHIBITION

Neue Pinakothek Tel: 49-89-23805-195 Claude-Joseph Vernet.
 1714-1789; exhibition of work by the French painter who worked for King Louis XV as a sea and landscape painter. Shown alongside the pieces by Vernet are a number of works by his contemporaries, including Lorrain, Boucher and Dughet; to Jul 6

NEW YORK

Alice Tully Hall Tel: 1-212-875-5050 New York Chamber and Beethoven; May 31

1-212-875-5570

by Christopher d'Amboise to music by Glass, performed by the New York City Ballet; May 31

**EXHIBITION** Museum of the City of New York Tel: 1-212-534-1672 A Dream Well Planned: The Empire State Bullding: display featuring photographs, drawings and models; to Dec 7

PARIS CONCERT Centre Georges Pompidou Tel: 33-1-44 78 12 33 Ensemble Intercontemporain: performs works by Zimmermann, André, Neuwirth, Stockhausen and Maresz; May 29

■ VIENNA CONCERT

Konzerthaus Tel: 43-1-7121211 Wiener Philharmoniker: with conductor Nikolaus Harnoncourt and violinist Gidon Kremer in works by Berg and Schubert; May EXHIBITION

20er Haus Tel: 43-1-7996900 Valle Export: Split: Reality: display of work by the multi-media artist who uses photography, film and video to examine the relationship between the human body and new technologies; to Jun 15

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17.30 Financial Times Business Tonight

CNBC; 08.30

Squawk Box 10.00 European Money Wheel

18.00 Financial Times Business Tonight

e distinguished home team: stones that survived the INTERNATIONAL

### ■ BERLIN

EXHIBITION. Kupferstichkabinett -Sammlung der Zeichnungen und Druckgraphik Tel: 49-30-26629598 Paul Klee - Späte Zeichnungen: display of drawings produced by the Swiss artist in the years 1939 and 1940, including the cycle of 16 works

■ BOLOGNA

to Jun 8

entitled "Der Inferner Park";

**OPERA** Testro Comunale di Bologna Tel: 39-51-529901 La Brocca Rotta: by Testi. Conducted by Massimo de Bernart. The programme also includes a performance of Cavalleria Rusticana by Mascagni;

■ BONN

May 30

**OPERA** Oper der Stadt Bonn Tel:

Marie Control

49-228-7281 Parsifal: by Wagner. Conducted by Jeffrey Tate, performed by the Orchester der Beethovenhalle Bonn and the Oper der Stadt Bonn. Soloists Include Harry Peeters, Stephen Richardson and Franz-Josef Sello: May 29

**■ COLOGNE** EXHIBITION

Museum Ludwig Tel: 49-221-2212379 Jasper Johns: retrospective exhibition devoted to the work of the American artist spanning four decades of artistic achievement from his early paintings of flags and targets to recent densely layered canvases. Drawn from public and private collections throughout the world, the exhibition comprises approximately 200 paintings, works on paper and sculptures. including recent work never

■ COPENHAGEN

Jun 1-

before shown to the public; to

OPERA Det Kongelige Teater - The Royal Theatre Tel: 45-33 69 69

 Der Freischütz by von Weber. Conducted by Jan Wagner, performed by the Royal Danish Opera. Soloists include Christian Christiansen, irene Theorin and Lise-Lotte Nielsen: May 30

DUBLIN

National Concert Hall Tel: 353-1-6711888

 Paul Fanning: performance by the violonist, accompanied by the pianist David Brophy. The programme includes works by Mozart and Brahms: May 30

**■ EDINBURGH** CONCERT The Queen'e Hall Tel:

44-131-6683456 Yevgeny Morozov: the planist performs works by Chopin, Liszt and Schumann; May 28

**LONDON** CONCERT Barbican Hall Tel: 44-171-6384141 London Symphony Orchestra: with conductor Christian Thielemann in works by Strauss and Beethoven; May 29 St. John's, Smith Square Tel: 44-171-2221061 Christopher Maltman: performance by the baritone, accompanied by the pianist Malcolm Martineau. The programme includes works by Schubert; May 28 Wigmore Hall Tel: 44-171-9352141

DANCE The Place Theatre Tal: 44-171-3801268 No-No: choreographed by Kenneth Kvarnström to North African music, performed by the

The Emperor Quartet: performs

works by Mozart, Wolf, Strauss-

and Schubert, May 30

Company. Part of The 1997 Turning World contemporary dance festival; May 28, 29 **EXHIBITION** 

National Portrait Gallery Tel: 44-171-3060055 Pursuit of Beauty: exhibition examining the eternal quest for beauty by both sexes and changing notions of what beauty actually is. The display has interactive elements, including the opportunity for visitors to try on top hats, wigs, corsets and doublets. A number of portraits from the NPG's collection will be exhibited; from May 30 to Sep 7 Victoria & Albert Museum Tel: 44-171-9388500

 The Cutting Edge: 50 Years of British Fashion: exhibition tracing the history of British high feshion from 1947-1997 by exploring four distinct themes: Romantic, Tailoring, Bohemian and Country. Over 150 garments drawn from the V&A's Dress Collection are displayed; to Jul 27

Ahmanson Theater Tel: 1-213-972-0700 Swan Lake: choreographed by Matthew Bourne to music by Tchalkovsky, performed by the

CONCERT Residenzschloss Tel: 49-711-2555555

DANCE Guarneri Quartet: performs works by Schubert, Medelssohn

LOS ANGELES DANCE

Center Theatre Group; to Jun 15 **LUDWIGSBURG** 

New York State Theater Tal:

Helsinki City Theatre Dance CONCERT . :

CONCERT Symphony: with conductor Gerard Schwarz, perform works by Weill

Circle of Fifths: choreographed



**Martin Wolf** 

# A monetary constitution

The various criticisms of the chancellor of the exchequer's decision to grant the Bank of England operational independence are wrong on all counts

independence is another.

As for which nominal tar-

get to choose, the important

difference is between the

exchange rate, on the one

hand, and nominal GDP or

inflation, on the other. For

small, open economies, such

exchange rate against a

ce 1950 in G7 countries

1974-75

Mr Gordon Brown, the UK's new chancellor of the exchequer, deserves congratulaceot or less by the end of the fundamental objection is tions for giving operational the parliament. independence to the Bank of England. As important, ha has provided a highly satis-

factory alternative to UK could not have been over activity. A subsidiary objecmembership of the planned European monetary union. Many on the left already condemn the chancellor's monetary policy has been gross domestic product for decision as another in a found wanting the country long list of betrayals by has suffered two of the larg-Labour governments. Many on the right denounce it as big advanced countries a violation of parliamentary since 1950. sovereignty. Both groups are wrong. He has created a that operational indepen-

political responsibility and operational accountability. Five principal criticisms of Mr Brown's innovation have been advanced. • The system introduced after sterling's expulsion from the exchange rate

mechanism in September 1992 bas been tested and found excellent Dividing responsibility for fiscal and monetary pol-Inflation is a silly target

sensible division between

for monetary policy. • The Bank of England is incompetent and bysterical about inflation. The time is not ripe.

Mr Brown's decision, complained Mr Kenneth Clarke, his predecessor, in the FT of May 9, "abandons a tried and tested approach that has delivered the best inflation performance for decades". Yet that regime was a desperate expedient, introduced after the collapse of the previous policy. It has also only been in operation during a period of recovery from deep recession. To create much inflation over tbese years would have

taken heroic efforts. Fortunately, Mr Clarke's efforts were not beroic. But he took risks. He was also lucky; his most important piece of fortune was the unexpected appreciation of sterling, up 17 per cent since last August, on a tradeweighted basis. Without

missed his target for retail price inflation, of 2.5 per

The post-1992 regime has not been properly tested. It than an objective for real anything short of a full tion is to targets for inflacycle. But the UK's tradition tion rather than for another of ministerial control over exchange rate. est recessions in any of the

The second criticism is real economy in the short to medium run. Fortunately, dence makes the desirable this can be achieved by setco-ordination of fiscal and ting the inflation objective monetary policy impossible. for some time in the future True, a wise, benevolent and being able to override the target in the event of and trusted government large supply sbocks. Beyond this it is risky to go. The might use discretionary control over fiscal and monetary policy to deliver modest knowledge needed to stabiinflation and optimal stabilise real activity precisely is lisation. Anyone wbo unavailable in principle, believes the UK will have partly because an econosuch governments has been my's behaviour is continliving on another planet for gent upon what people think the government is up the last half century.

Governments need to be subject to checks more effective than an election every five years. This is why no significant industrial country operates with the discretionary control over fiscal and monetary policies many in the UK still yearn for. as Austria, fixing the Fixed exchange rates - in operation ontil 1972 - are dominant trading partner

(% fall in GDP)

The unstable economy

1979-81

Source: What Labour Can Do, Richard Lavard

1974-75 ..

On the inflation target, exports to the European Union are only about a sixth to reliance on a nominal (or of GDP. Under a fixed monetary) target, rather exchange rate, the political and economic benefits of monetary autonomy would be lost for the sake of an indirect control over prices monetary variable - money in a small part of the economy and partial elimination example, or the nominal of exchange rate fluctua-

Pursuit of an inflation taroffset the loss. get should not be allowed to The proviso is that longgenerate instability in the run domestic monetary credibility is secured, as the new proposals should do. This matters because higher inflation cannot bring enduring benefits to real output. The alternative view - that the printing press turns paper into wealth - is as plausible as the alchemists' belief in a stone able to turn base metal into gold. As for the difference

small matter. The former is probably better, partly way to ohtain the loosest ecause it is clearer. Since GDP must be evaluated when forecasting inflation, inflation targeting cannot ignore real activity. But it also will not prevent fast growth, as is so often alleged. It only halts inflationary growth.

All the same, the formulation of the current target -as 2.5 per cent Inflation or less - is a mistake, because it suggests 2.5 per cent is a ceiling. "Or less" should be deleted. The aim abould be the highest level of economic activity consistent with expected inflation of 2.5 per cent - roughly what Mr Alan Greenspan's Federal Reserve is trying to achieve in the US.

The fourth objection is to the performance of the Bank of England, Contrary to popular wisdom, its record since 1992 has been quite impressive, it has been right see" policy on membership in its disagreements with of a single European curthe chancellor over interest rency has been made per-rates. Those who think it fectly workable. It is an bas been mistaken merely excellent start.

this, Mr Clarke would have such a check. Central bank makes sense. For the UK, it admire the chancellor for is a different matter, since his cavalier treatment of his

own target. The charge that the Bank has been unduly pessimistic about inflation is also false. If one examines its Fabruary forecasts for inflation two years ahead, one finds that it has been in the lowest 25 per cent of the forecasters in three of the past five years and in the bottom half in tions. The gain would not the other two. Helped by the increased prestige of its new responsibilities, the Bank can become an unrivalled forecaster, as the Federal

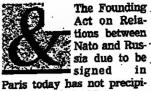
Reserve already is. Finally, critics complain that now is the wrong time for independence. Again, this is the opposite of the truth. Monetary policy needs to be tightened. It will be far easier for the chancel lor to leave those painful decisions to the Bank. Similarly, if he wants to perbetween targets for inflation suade his colleagues to stick and money GDP, this is a to his fiscal guidelines, he can argue that this is the possible monetary policy, in view of the inflation objective given to the Bank.

True, Mr Brown will be unable to push down sterling, cost what it may, For that, one must give thanks. Sterling's real appreciation is a misfortune. Yet it is not as damaging as an attempt to push the rate down by opan-ended unsterilised intervention would be in present economic circum-

The decision to give the Bank independence was both brave and right. The chancellor has given Britain a sensible monetary constitution. He has also given it a more than satisfactory alternative to monetary union: more democratic, more accountable; and more likely to deliver economic stability and low inflation. At a stroke, the "wait and Personal View · Zbigniew Brzezinski

# The germ of a more secure Europe

Nato has won acceptance of its right to enlarge by recognising Russia's status



promises. First, and most important, Russia is reluctantly accepting that the lantic alliance is unavoidable and that a dominant US political presence in Europe is an enduring reality. Second, the west is recognising that Russia, by virtue of its size, must be granted special status, but only in a geopolitical setting that forecloses any residual Russian imperial ambitions. The Act states specifically

that Nato has expanded and will continue to expand its political functions. This acknowledgement of Nato's expanding role, and explicit references in the agreed text to Nato's "new members". mean Russia is acquiescing to an enlarging Euro-Atlantic security "space". That is of historical significance and - assuming good faith - represents a break with Moscow's efforts since 1945 to push the US out of

In turn, tha Joint Nato-Russia Council that will be formed is an acknowledgement of Russia's role as a regional power: it is entitled to be Nato's partner though not its member regarding common security issues. Potentially, that. arrangement could inject Russia into Nato's internal decision-making processes

demanding the obligations of The Founding formal membership.

might happen depends on conduct by Russia could tions between
Nato and Russia due to be
signed in might happen depends on how the consultations in the Joint Council are conducted and on how co-operative Russia proves to be. Obtuse tated a shift in Moscow, as and heavy-handed Russian some predicted it would, afforts to become part of vinist political takeover. Nor are likely to prove counterhas it reignited the cold war. productive. Indeed, any con-It involves two major com- tinued Russian agitation against the ratification of Nato's decision to expand is likely to circumscribe the enlargement of the Euro-At- political influence of the Joint Council The Council might then become a debating club in which Russian complaints against Nato were formally registered but in practice ignored. On the other hand, a co-operative Russia might gain greater informal access to Nato and even become a de facto associate, the precadent for which is provided by Rusaia'a participation, under Nato command, in the SFOR

stabilisation force in Bosnia. This is not necessarily a cause for anxiety. A more responsible and co-operative Russia is in averyone's interest. Moreover, it is difficult to envisage a genuinely cooperative Russia being altogether excluded or isolated. democratic and responsible Russia - one that did not threaten the Baltic states nor make tarritorial demands on Ukraine would have to be included in the deliberations of the European states, and it is certainly better to do so in a

Euro-Atlantic context. The agreement heing signed in Paris contains the potential for satisfying Nato's maximum objectives while gratifying Russia'a minimum need for some formal recognition of its past by dilnting, or diverting, the status as a global power. The author was national

Some very responsible advo- have created "second-class cates of Nato's expansion members" as pledges made fear the Joint Council might not to deploy either substanin time even supplant the tial Nato forces or nuclear NAC. This would grant Rus- weapons on the soil of the sia a disruptive voice within new allies are essentially a tha alliance without realistic - but also a contingent - recognition that there is no need for either. Implicit The extent to which that is the notion that adverse

alter that self-restraint. One area of doubt is the status of the designated candidates for Nato membership after July, but before formal admission - presumably not towards a communist-chau- internal Nato deliberations until April 1999. It would be ironic if the new candidates were to be left in a no-man's iand pending the required unanimous Nato ratification of their membership while Russia sits in the Nato-Russia Council. At the very least, the candidates should be granted some provisional status in the NAC.

Finally, the agreement provides the legal basis for continued expansion of the alliance by declaring there can be no "new dividing lines or spheres of influence limiting the sovereignty of any states" and by stressing the "inherent right [of all states] to choose the means to ensure their own security". For the Baltic states, and even for Ukraine, this means that the doors to Nato will be kept open and that Russia will have no right to demand they be shut.

Tha Act has the potential to shape a more secure Europe closely linked to the US. It also creates the preconditions for a more stable relationship between the Euro-Atlantic alliance and Russia, while blocking any lingering nostalgia Moscow may have for a special sphere of influence in central Europe. Fifty years after the rejection of the Marshall Plan hy Stalin, which led to the isolation of the Soviet Union and the division of -Europe, there are the tentative makings of a more constructive future.

central role of the North Nato has succeeded in avoid- security adviser under Prest-



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• LETTERS TO THE EDITOR:

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### Market always shows that it has | Re-writing the measure of monopolies

From Mr Christopher Lingle. Sir, The current transatlantic furore surrounding the proposed merger of Boeing and McDonnell Douglas clearly indicates the extent to which antitrust legislation has outlived its usefulness on both sides of the

By relying on the bogus proposition that markets are static and not dynamic, both US and European antitrust law subordinate reality to political expediency. As I teach my students during the first week of an introductory economics course, in the absence of government interventions that restrict

competition, businesses earning monopoly profits will eventually be disciplined by the market. During the 1960s, US antitrust lawyers raised the spectre of a domestic automobile industry dominated by General Motors. Today, losing sleep over GM's market position is

as absurd as worrying about a buggy whip monopoly in the past century. I offer my students an "A" without exams if they can

The market destruction of monopolies is so certain that ideotify a producer whose actions are injurious to the community by under-producing and/or over-pricing, and

which has survived over the long run without government restrictions on the entry of competitors. I have made this offer for the past 20 years of teaching economics and have yet to deliver on the deal

Perhans Mr Karel Van Miert, the European Union's competition commissioner, can provide the answer.

Christopher Lingle, department of economics, Weatherhead School of Management. Case Western Reserve University,

Ohio 44106-7206, US

### Government induces sense of déià vu

From Professor Robert Neild. Sir. The antics of the new UK government give me a disturbing sense of dėja vu. In 1964, when the Labour

party came to power after many years in opposition, it committed itself (before consulting its chosen economic advisers, of wborn I was one) not to devalue, although the pound was overvalued. To assert its authority, it turned Whitehall upside down, in particular creating a new department of economic affairs without considering bow it would work. In attempting to avoid devaluation, it introduced gimmicks, notably the import surcharge and the selective employment tax, causing costly turbulence in the economy and the civil service. It was all to no purpose. It was forced into devaluation in November 1967. When Lord Wilson died, the obituaries criticised him for having failed to

devalue earlier. Now Labour has coma to power having made a political commitment not to raise taxation although a substantial increase is needed - or a substantial cut in public spending that breaches the party's electoral promises. (See the letter from Profes sor Wynne Godley and Dr John Wells, May 23.)

The chancellor has made show of changing the responsibilities of the Bank of England before working out what the new arrangement abould be. He is talking of gimmicks - the

windfall tax and more privatisation - to paper over the budgetary problem. He no doubt feels be must honour his promise on taxation, just as Lord Callaghan and Lord Wilson felt they must bonour their promises not to devalue. Lika them, he is likely to damage the economy and to be remembered for that - unless he has the wisdom to see that untenable promises are better bro-

ken early than late. The repeated mistake has been to renounce for political reasons the use of an essential economic instrument - in 1964 the exchange rate, now taxation.

Robert Neild. **Trinity College** Cambridge CB2 17Q, UK

### A precedent that must not be allowed

From Professor Ernst Steindorff.

Sir, Commenting on the threat by German public banks to withdraw their support for the euro if the Commission were to find they had received illegal state aid, your editorial "Eurobluff" (May 6) questions wbether under such circumstances the euro is worth baving.

I would ask what the euro

could be worth if in future any important group of banks, backed by their national government, could threaten sabotage if they were not exempted from rules of European law and

The Commission should not create a dangerous precedent. It should rather remain firm and disregard the present German pressure and attempt at what you call

procedure? Principiis obsta!

"blackmailing". The euro will, to some extent, be a creature of European law. Its stability presupposes law abiding-states and banks which refrain from making the euro a political hostage and an object of political

Ernst Steindorff. Hofbrunnstrasse 25. 81479 Munich.

# language

From Sir Anthony Bomford, Sir, It was reported in the Financial Times ("Donald Tsang ponders a cash mountain", May 15) that when . . . Hong Kong reverts to China on July 1 £55.5bn of fiscal and foreign exchange reserves will effectively be handed over to China. Do these reserves not belong to Britain?

I also understand that entry into Emu would require gold reserves of individual member countries to be handed over to tha central bank in Germany. My dictionary defines reserve as "retain possession

or control of". Perhaps a more modern Whitehall dictionary would say "transfer possession or control of". Who is rewriting our language? I think we should be

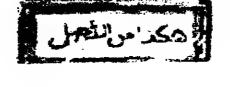
Sir Anthony Bamford, chairman and managing director, JC Bamford Excavators. Staffs ST14 5JP, UK

### Driven more by fear

From Mr M. Yokoyama Sir, Regarding Observer's item on Japanese banks "Going out on a limo", May 19), I do not think the definition of a banking crisis by Mr Koll is adequate, at least in the case of current Japanese crisis: A few months ago, Bungei Syuniyu, an influential Japanese monthly magazine, reported that some desperate banks really would like to eliminate limousines but fear that being regarded as not even able to keep their limos would cause a run by deposi-

I would redefine a banking crisis as "when the managing director has to be seen in his limo to assure depositors and to avoid a run".

M. Yokovama. 261 Rua Guarara. CEP 1425-001 Sao Paolo,



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### **COMMENT & ANALYSIS**

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday May 27 1997

# A warning from France

The strong showing by the left Leaving aside the Communists in Sunday's French election is and the National Front with not only the sharpest of rebuffs for President Jacques Chirac and for Mr Alain Juppé, his loyal Gaullist prime minister. It is also a warning for the next French government - whatever its political colour - about the difficulties inherent in modernising the country's economy. And it is a warning to leaders in the rest of Europe about the growing risks associated with their pet project, monetary

When he called the snap election almost a year ahead of . schedule, President Chirac could not have expected as tight a contest as this. If Sunday's pattern is repeated in the second round next weekend, he could well find himself ruling in cohabitation with Socialists and Communists. Snch a government would at best pursue incoherent policies on the economy and Europe; at worst, it could reverse much of the progress France has made in adjusting to European integration and global free trade over the past 15

To squeeze back in the final round. Mr Chirac's centre-right alliance will be hoping that those of its natural supporters who abstained or defected to Mr Jean-Marie Le Pen's racist Netional Front return to the fold. But even if it scrapes a majority, it is hard to overstate the damage that has already been done to the government's political authority.

In his two years in office Mr Juppé has been a cautious reformer, moving crab-wise in pursuit of the liberalisation required to improve economic performance and the fiscal stringency needed for France to join the single European cur-rency. His reward from the voters was a howl of pain.

Little distinction

134 - 4 ......

The problem for whoever succeeds him as prime minister is that it is easier to imagine what the electorate was protesting against - chronically high unemployment, government siveness could outweigh the

and the National Front with their opposition to Emu, there is little of substance to distinguish the Socialists from the governing RPR/UDF coalition in European policy.

On the economy, the choice is between five more years of timid reform and the Socialists' promises of public cector job creation and cuts in working hours. The former will not transform France's singgish eco-nomic performance; the latter— surely the most archaic programme of any potential party of government in the west — would make it worse, and would be next to impossible to deliver while fulfilling the Maastricht convergence criteria.

Political impasse

The result could be a deepen ing political impasse and grow-ing popular frustration at the inability of mainstream politicians to reconcile the role of the state with the preseures of international markets. And here lies the risk for Europe and for

Mr Lionel Jospin, the Socialist leader, speaks with a forked tongue on monetary union. The "conditions" he has purported to seek – that Italy be included and that EU governments exercise influence over the European Central Bank to promote jobs and growth - are a wishlist that differs little from demands the outgoing government tried and falled to insert into Emu negotiations.

But they strike an undoubted chord with the French electorate, and a distinctly dissonant. one in Germany. No German government could agree to them and hope to be re-elected. Equally, if they are not met and Emu takes place on schedule in 1999, French politicians could. feel increasingly tempted in the next few years to blame Emu, and Germany, for many of their

country & woes. European leaders, and Chan-cellor Helmut Kohl in particular, should ask themselves whether the risk of such divispending cuts, globalisation - benefits of securing monetary
than what it was voting for. union on schedule.

# Iran votes for change

buried the favoured presidential export of the revolution towards candidate of the mullahs in a a "diagnosis" of Iran's national landslide. On a 94 per cent turn- interest; and developed fran's out of the nearly 33m frames range of international ties. Tehaged 15 and over eligible to ran has also been assistantly vote. Mohammad Khatami, the rebuilding relations with the former culture minister sacked in 1992 for liberalising the Islamic revolutionary regime's social controle, defeated front-runner Ali Akbar Nateq- riated the medieval fundamen-Nouri, the conservative speaker of the Mailis (parliament), by a margin of nearly three to one. The weet should seize this remarkable outcome as a chance to rethink its ragged

approach towards Tehran. Mr Khatami, a middle-ranking Shia cleric and intellectual, is not exactly an outsider. But he has decisively won the confidence of Iran's intellectuals and the Islamic left, its women and its young. He was also backed by businessmen anxious to see the etate-dominated economy opened up, and by the technocrats brought into government by the departing president. Ali Akbar Hashemi Rafsanjani.

Partly, Iranians were reacting against the invasiveness of the mullahs and their street-gangs - the tightly-enforced dress and social codes, the censorship of books, music and films. Mr Khatami, a linguist and student of other. de Tocqueville and German philosophy, is by contrast the most outward-looking leader to emerge in Iran since the 1979 revolution against the Shah.

More predictable

He is not, however, the leader. Ayatollah Ali Khamenei, the supreme spiritual guide and successor to the late Ayatollah Khomenei, remains in charge But a reconfigured leadership is emerging which could produce more stable policy-making and an Iran more predictable to its neighbours and the west. Mr Rafsanjani becomes number two, absorbing some of Khamenei's powers as head of the suggestively named Assembly for Diagnosing the interests of the

During eight years as presi-

There can be no mistaking the dent. Mr Rafsanjani had pulled yearning for change shown by Iran'e faction-ridden leadership Iranian voters who last Friday away from zealots urging the Arab states of the Gulf; in central Asia it has been politically cautious if commercially aggres sive; in Afghanistan if has excotalism of the Taliban.

Rational governance

Indeed, painting the Nateq-Nouri camp as the Iranian Taliban was one of the Khatami campaign's most resonant tac-tics in the election, which also focused on the creation of jobs and the curbing of inflation and corruption. These early signs of a realigned leadership intent on more rational governance should spur a review of US and

European Union policy.

Washington's efforts to isolate
iran have boosted the regime's image of itself, justified its pervasive controls and permanent mobilisation, and done little to weaken the economy. EU anger at US attempts to make it fall into line on sanctions has also enabled Tehran to play the western allies of against each

A more nuanced and unified approach is advocated in the current issue of Foreign Affairs. Two former US national security advisers, Zbigniew Brzezinski and Brent Scowcroft, and a former finance minister to the Shah, Jahangir Amuzegar. argue for the use of carrots as well as sticks. Such an approach would centre on the most threatening aspects of Iran'e behaviour - its alleged attempts to acquire nuclear weapons capability or sponsorship of terrorism - and set these against rewards for co-operation like loans and investment to modernise Iran's oil, petrochemicals and gas industries. This rational approach will look more compelling if Iranian voters have, as it appears, cleared the way towards, more rational government in their country.

# The FT Interview · Boris Nemtsov

# New man in bandit country

Russia's most famous provincial reformer tells Chrystia Freeland of his plans to help Boris Yeltsin shake things up in the Kremlin

Before agreeing to abandon the safety of his provincial governorship for world of Moscow politics, Mr Boris Nemtsov, Russia's first deputy prime minister

had a question for the Russian

"I said, Borls Nikolaevich, how do you want to go down in his-tory?," Mr Nemisov recalls, sittory?, Mr. Nemtsov recalls, att-ting in the large White House office he now inhabits with easy familiarity. "As a good and great tsar who led Russia out of trou-bled times into a period of nor-mal democratic development with a growing economy and without social conflicts. Or do you want the contrary?

The Kremlin chief's answer was exactly what Mr Nemtsov wanted to hear. "He said, I do not want to live in a bandit state'." And on the strength of that declaration, Mr Nemtsov then governor of Nizhny Novgorod and a proud ontsider whose autobiography is titled The Provincial - came to Moscow to help the tsar do battle with the

Less than three months after roaring into the cabinet, Mr Nemtsov has begun a frontal attack on many of the vested economic interests he blames for Russia's "condition of stagnation, with a high level of corruption and ban-

The new minister has made significant inroads into the power of Russia's natural monop olies. He has installed a trusted first lieutenant, Mr Boris Brevnov, as head of the national electricity company, and forced Gaz-prom, the natural gas behemoth, to pay taxes to the government and dividends to its shareholders. He has begun to break the state's cosy relationship with a coterie of friendly banks and is introducing a system of open, public ten-ders for all state procurement. Mr Nemtsov is hoping to overhaul Russia's expensive and ineffec-

tive social welfare system.

If the government manages to follow through on these initiatives, Mr Nemtsov is confident that Russia's time of troubles will draw to an end. "The most terri-ble time is behind us," Mr Nemtsov predicts. "This year is deciive in the sense that if the [necessary] decisions are taken -if changes are made in the tax laws, if we succeed in controlling the prices of the natural monopolies and changing the absurd system of social support - then I am convinced that growth in Russia will happen."

Repeatedly broken promises of economic growth from the Russian leadership mean Mr Nemtsov'e upbeat forecast is likely to provoke healthy scepticism. But e slew of mildly hopeful economic results, including indications that Russia's decade-long economic decline may have bottomed out and signs that flight capital is being repatriated, add some credence to his pledge. Even more significant is the extent to which the minister has not hesitated to identify, and to unpick, the mistakes made in the first five years of President Yeltsin'e administration.



The biggest error, Mr Nemtsov believes, was the government's failure to regulate Russia's natural monopolies - lumbering, Soviet-era titans whose ineffi-ciency and corruption has stunted economic growth. "Monopolies became sources of stagnation in the economy." Mr Nemtsov says. "They put a brake sources of a great amount of corruption."

Nor has Mr Nemtsov hesitated these corporate glants. Even Gazprom, which he says accounts for a quarter of the state budget and has e correspondingly influential voice, has come under fire. Mr Nemtsov bluntly describes a 1998 agreement between Gazprom bosses and the government as "theft". Yesterday he replaced it with e more western-style arrangement, depriving Gazprom managers of lucrative share options that could have made them immensely rich.

Mr Nemtsov is equally scathing in his assessment of chare-forloans auctions, a series of shady transactions which transferred control of some of Russia's most valuabla companies to government insiders et bargain prices. These sell-offs are "the birthmarks of our dark past", he says. All future privatisations, including that of Sylazinvest, a controversial telecoms deal, will be fair end open.

More menacingly, at least from the standpoint of the Russian financial tycoons who were the chief beneficiaries of the sharesfor-loans sales, Mr Nemtsov predicts that their results will be on the development of potentially disputed in the courts by those competitive sectors, and became who missed out. "If the government behaves itself dishonestly then it could all be very quiet, but if it behaves honestly then to challenge the anthority of everything must end with e big

These are fighting words, and one might have expected that the 37-year-old former physicist from the provinces would soon have been devoured by Moscow's ecohappened yet. One reason may be that Russia's robber barons are free-for-all of the past decade and to long for respectability and stability, says Mr Nemtsov. The lobbyists have become fed

up. They are simply tired of the constant underground battle and many of them want understandable, clear rules, which are identical for everyone," Mr Nemtsov says, lighting a second cigarette and sipping his tea. "You could say, broadly, that the period of initial accumulation of capital -

which always, even in America, wae accompanied by banditry, corruption, lobbyism, and so forth - that period is ending in

Russia," Yet, as Mr Nemtsov hastens to add, this virtuous transformation depends upon the sustained political will of Mr Yeltsin, whom Mr Nemtsov refers to only half ironically as "tsar-father". In politics, "only power is respected", Mr support from the president and the people, I think it will be easy for me. If not, then I think all those who have become scared and quiet could again appear."

As well as backing from the

"tsar-father", Mr Nemtsov says one of the great strengths of the current administration is the nomic masters. But that has not unity among its ministers. He insists emphatically that he and Mr Anetoly Chnbais, Russia's beginning to tire of the other first deputy prime minister, are allies rather than rivals. The two men have no choice but to co-operate, he says, because both of their political careers depend on a single achievement: bringing economic growth to Russia. As Mr Nemtsov eees it, this task is particularly pressing for Mr Chubais, whose involvement in the painful, ecandal-ridden

first stage of economic reforms

has made him a national pariah.

"Chubais and I both have one

goal - to ensure economic growth. Chubais needs that like the air itself, because with his reputation in Russia, that is the only way he can prove he is not a

young first deputies enjoy the backing of Mr Victor Chernomyrdin, the prime minister and long-time patron of the natural monopolies, including Gazprom of which he was the former head. Chernomyrdin is a very wise man. He takes the right decisions, he does not have this rigid quality that you see in some old people," Mr Nemtsov enthuses.

ome of this praise should undoubtedly be attributed to Mr Nemantagonise Mr Cherno-myrdin, who remains a powerful political force notwithstanding the steady erosion of his authority by the new cabinet team. But, at least superficially, the grey veteran of the Soviet era does seem to have found a modus vivendi with his young deputies.

Mr Nemtsov is less conciliatory towards Russia'e regional leaders, the powerful provincial governors who just months ago counted Mr Nemtsov among their number. Now installed in Moscow, the minister who is viewed as one of Russia's leading lemocrats takes an authoritarian line towards the provinces.

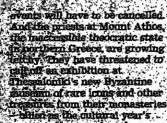
Consider his message for Mr Yevgeny Nazdratenko, the popular elected governor of Russia's Primorsky region on the Pacific coast, whose mismanagement has brought a wrenching energy crisis, "We will bring order to Primorsky region with steel: those who get in our way will be swept away." thunders Mr Nem-tsov. "He will answer for organising disorder. We have courts, we have a president, we have provi-sions for a state of emergency. So do not worry. He will do what we tell him and that will be all."

This is the tone of a self-confident leader who may well eee himself as a prospective "tsar-father", when Mr Yeltsin's term runs out in 2000. Although Mr Nemtsov disclaims presidential ambitious. he is the country's

most popular politician. Yet even as Mr Nemtsov seeks shake up Russia's powerful monopolists, he is kept earthbound by the tremendous con-straints of the country's still-powerful, and largely unreformed, Soviet-era bureaucratic machine. Mr Nemtsoy complains that the system is "mertial" and that it is very difficult to push through lecisions". He himself is a living example

of one of the most absurd and harmful relics of the Soviet regime - a registration, or propiska, system which requires the residents of Russia'e main cities to have living permits. Coveted Moscow propiskas are so hard to acquire that Mr Nemtsov has not yet managed to obtain one, making it impossible for his family to move with him to the capital. "They will not register us,"

says Mr Nemtsov, who one day might well be presiding over the Kremlin. So for now: "I am e homeless person, e bum."



friedmin of rare toms and ome-inguisings from their monasteries billed as the outputal year's longituation—unless the Socialist government coughs up longiquenised funds to returbish their crounding cells: Rentavote

Lit seems that France's mainstream political parties are as shameless in their efforts to save money as they are desperate to win votes in the country's general elections. The left-wing inagazine Evenement on lendt has revealed that numerous candidates of the ruling Gaullist RPR party have as campaign beadquarters low-fent property owned by the city of Paris - itself controlled by the RPR

Not to be outdone, the right wing newspaper Le Figaro is fighting back with a piece suggesting that the Socialist party candidates in Paris are occupying accommodation formerly owned by Urba, the shally "consultancy" organisation at the centre of an illegal socialist party financing scam which helped boot the left

Looks like the only parties. paying full rent are the fringe groups. Some, such as the anti-ENA" candidates attacking the slite civil service training college in Paris, can hardly expect any offers of free commodation from that

Censor pride When is restricting When the prime minister says it

Malaysian premier Mahathir Mohamad has been trawling world centres of IT developmen to drum up business for a purpose-built high-technology city near Kuala Lumpur. But information-based companies are. wary - they fear that a government which controls most of the news media and a PM who says television programmes should be assessed on their likelihood to promote good behaviour might want to censor their internet output Mahathir doesn't see the

problem, believing that ournalists will censor themselves. If anyone tries to print scurrilous material from the net, then the plan is simply to keep the results out of the hands of ordinary Malaysians. Perhaps tired with the endless redefining of censorship, Dr

Mahathir, who is rumoured to be in failing health, was ready with a response when asked on a visit to London if he planned to hand over power soon. "At some stage or another I have to stop being prime minister due to natural factors or voluntarily. There is no way a person can stay on as prime minister after he is dead."

Congo line Symbolism comes to the fore

in times of revolution, and Zaire - sorry, the Democratic Republic of Congo - is no exception. Since the Alliance of Democratic Forces took power a week ago. Kinshasa residents have been erasing all vestiges of ex-president Mobutu Sese Seko. His picture has gone from countless walls and a bust of the president's mother has disappeared from what is now Congo General Hospital

The pre-Mobutu gold-starred blue flag flies in embassy compounds while newspapers have published the words of Debut Congolais, the national anthem jettisoned by Mobutu. The broadcast media has quickly dumped pro-Mobutu

sycophancy, although some journalists still get confused. Each morning at least one radio presenter autromices: "Good . . . . morning this is the Voice of Zaire. . . I mean, the Voice of Congo."

100 years ago

Fruit in California Young gentlemen with plenty of money and a roving turn of mind who may be tempted by advertisements to go and grow fruit in California would do well before purchasing their outfit to study a recent Consular report, and it is odds on that they will change their minds. The report shows among other things that the value of land in California has fallen in the past few years, and that any but the best lands are now almost unsaleable. For this very reason American agents are eager to sell land to novices.

50 years ago

Strike Threat In France In a speech before the Chamber, M. Ramadier, after having again stresped the economic dangers involved in the mass demonstration against controls, stated flatly that the Government will not give way to any strike threat, and he mentioned in this connection that new proposals were elaborated last night in view of the settlement of the wages dispute. This settlement is sharply criticised by the Communist controlled General Confederation of Labour, the C.G.T.

Deputy PM reassures foreign investors

# Russia 'will protect Gazprom shareholders'

By John Thomhill and Chrystia Freeland in Moscow

Mr Boris Nemtsov, Russia's first deputy prime minister, has promised that the interests of foreign investors in Gazprom, the giant gas monopoly, will be protected in any government action to simplify the company's dual shareholding

"No matter what happens, shareholders including those who bought shares on the London and New York exchanges will not suffer," Mr Nemtsov told the Financial Times.

His comments follow a turbulent trading period for Gazprom's international shares. which are held in the form of American Depositary Receipts. These fell beavily this year after foreign arbitrageurs skirted government restrictions limiting their ownership of Gazprom shares to 9 per cent by buying the cheaper domestic shares through Ruscrack down on these foreign "swindlers". But the uncertainty has frustrated Gazprom's attempts to raise additional equity finance abroad.

Mr Nemtsov said the confusion over the dual shareholding structure had harmed both share markets. The government is considering various plans to clarify the situation. But Mr Nemtsov said strict

limits would always be placed on foreign ownership of Russia's biggest company. "To lose control over Gazprom means to lose sovereignty over Rus-In its attempts to exert

stricter control over Gazprom'e activities, the government yesterday concluded a new trust agreement with the company settling how the state's 40 per cent shareholding would be

Mr Rem Vyakhirev, Gazprom's chairman, will retain

price has since bounced back accountable to a 10-person govas Gazprom has vowed to ernment board, headed by Mr Nemtsov.

> Every thres months, Mr Vyakhirev will have to report to this board and must produce a full audit every year. His salary will be linked to the company's dividend payments.

> ABN-Amro, the Dutch bank, and Goldman Sachs, the US investment bank, confirmed they had been awarded a mandate to raise \$2bn-\$3bn of debt finance for Gazprom. Within one month, Gazprom will receive up to \$1bn from a bridging loan, which will be syndicated.

The two banks also aim to raise more than \$1bn from a eurobond issue within the next six months with an additional \$500m to \$1bn being raised via convertibla bonds. Mr Vyakhirev has promised that Gazprom will pay Rbs7,000bn (\$1.2bn) of overdue taxes to the government by June 10.

New man in bandit country,

# sparks lawsuit in **Australia**

By Nikki Tait in Sydney

The Australian divisions of two of the world's biggest tobacco companies are locked in a legal wrangle over alleged "misleading and deceptive conduct" in the market which is worth A\$6bn (\$4.6bn) a

W.D. & H.O. Wills, which is like its "Horizon" brand. Wills' launched Horizon in

1991, and has rapidly tuilt up market share. It now accounts for about 14 per cent of the Australian tobacco market. Philip Morris bad scheduled the launch of Summit for next

unspecified damages. The lawsuit is the latest in a series of battles between US-based Philip Morris, Wills and Rothmans for sbare in the contracting Australian cigarette sector. There was a significant price war two years

Wills said yesterday that "areas of commonality" between Horizon and Summit included blue colouring, the style of lettering and the use of a white bird motif. Horizon uses a cloud motif, and Wills also had a bird symbol as its corporate logo.

Yesterday, Philip Morris said only that it had received

The Australian tobacco mar-

recarded as the "winner" of that battls in market share terms, but at considerable cost to its bottom-line profits. The US-owned company is

Australian market, but is followed fairly closely by Rothnans and Willis. Wills said that legal action

against alleged "copy-cat" brands bad occured in the past, but that such cases usually involved smaller competi-

# sian-registered "grey" funds. responsibility for the state's shareholding. He will be German parties closer to deal on tax system reform

By Raiph Atkins in Bonn

German government and opposition parties yesterday moved closer to a deal to reform the country's complex tax system, after the breakdown of formal negotiations last month.

Bonn government leaders welcomed elements of a Social Democratic party (SPD) plan to cut basic income tax but make companies pick up much of the bill by adopting tighter, US-style treatment of financial

Mr Wolfgang Schäuble, par-liamentary leader of Chancellor Helmut Kohl's Christian Democratic and Christian Social Union alliance, warmly welcomed SPD support for cutting soms corporate rates while broadening Germany's

Mr Schäuble also welcomed

Roche deal

bridging loan or use internal

funds. On the basis of the pub-

lished information, the acquisi-

tion should result in a good-

Roche shares jumped on tha

news of the takeover but fell

back to close SFr185 lower at

Continued from Page 1

will charge of \$8bn.

Both sides agree on cutting the lowest income tax rate from 25.9 per cent to 15 per cent.

The rapprochement between the SPD and the government follows the collapse of negotia-tions in April, which cast doubt on Germany's willingness to accept structural

SPD support is important because the party dominates tha Bundesrat, the second chamber of Parliament which

The länder, or federal states, have put pressure on Mr Oskar Lafontaine, the SPD leader, to strike a deal with the government, because they are anxious to see reform of tax anomalies which hit their budgets. The SPD is also afraid it might

signs that the SPD might net tax reduction than the accept a cut in the top rate of DM30bn (\$17.4bn) a year proincome tax from 53 per cent. posed by the Bonn coalition.

Continued from Page 1

proper name – it was a propa-

ganda display. But our reply

must be political, carrying out

reforms that strengthen the

unity of Italy and modernise

Last week, bipartisan pro-posals were unveiled in parlia-

ment to introduce a federal

HIGH

SPD plans would be neutral. Moreover, business would bear the cost of an initial cut has to approve the plans.

alienate voters with its blockade tactics.

However, yesterday's SPD plan envisaged a much smaller ment might have to delay plans to cut from 7.5 per cent to 5.5 per cent the solidarity surcharge (levied on income tax payers to pay for eastern German redevelopmant), in which case the impact of the

in basic income tax to 22 per cent from January 1998, as well as for higher personal and child allowances. Although the tax on reinvested profits would fall from 45 per cent to 35 per cent, the SPD suggests using similar standards to the US for determining corporate profits and treating hidden reserves. The SPD calculates this could raise more than DM19bn.

Meanwhile, Chancellor Kohl berated the Free Democratic party, the junior member of his coalition, for ruling out at ths weekend increases in indirect taxes to plug gaps in the

Italian referendum call system of government that would radically alter the postwar system of power and

> The push behind the move to federalism has been a desire to head off the secessionist demands from the League.

administration, devolving all

but a small proportion of activ-

ities to the regions and munici-

FT WEATHER GUIDE

# Cigarette brand row

owned by Britain's BAT group, is suing Philip Morris, claiming that its US competitor'e new cigarette brand, to be called "Summit", has been packaged deliberately to look

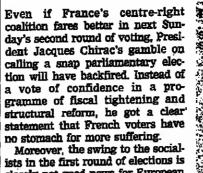
In its federal court filing, Wills is asking for Philip Morris to be restrained from manufacturing tha new brand and for it to give up existing stocks so that they can be destroyed. It is also seeking

Wills said yesterday that its lawyers had previously written to Philip Morris asking for a voluntary withdrawal, but tbey bad failed to achieve

news of the legal action late on Friday and had briefed its lawyers. The first hearing in the case will take place tomor-

ket has been highly competitivs recently and the 1995 price war is estimated to have cost the big companies several bundred million dollars.

the largest operating in the



clearly not good news for European economic and monetary union. The socialist leader, Mr Lionel Jospin, is committed to Emu, but on terms that look unpalatable for neighbouring Germany. He has insisted on no more fiscal tightening, looser interpretations of the Maastricht criteria and initial entry for Spain and Italy. And while prime minister Alain Juppé's centre-right government could still end up with a pitiful majority - indeed that remains the most likely outcome - it will lack the support to implement its programme for liberalising the economy in preparation for Emu.

Whatever the results of next Sunday's poll, it is hard to see why the CAC-40 index is still more than 100 points higher than when elections were called. Mr Jospin's commit-ment to policies which would raise labour costs and halt privatisations is at odds with investors' dreams of economic liberalisation. And even if Mr Juppé's successor gets power, he will hardly have a mandate for tough reforms. The retail banks and car manufacturers look most exposed to the backlash.

Roche has finally pounced. And far from the predicted hostile bid for a quoted drugs company, it surprised with the agreed \$11bn takeover of Boehringer Mannheim, a private German company specialising in diagnostics - the clinical laboratories, machines and reagents used to test for diseases, rather than treat

While this will not do much for the share prices of Zeneca and other oft-mooted targets of Rocha, it makes the Swiss group the global number one in diagnostics - in line with its public target of being world leader in all its businesses. The enlarged group will have extra marketing muscle to push Roche's new PCR tests, which can detect cancer and genetic diseases, and there should be cost savings from merging the two operations. Boehringer

Left hook for Chirac

THE LEX COLUMN

older, drugs and owns 84 per cent of DePuy, a US-based manufacturer of artificial joints. This is a new area for Roche, but one offering julcy margins of nearly 30 per cent.

First and foremost, however, Roche is doubling up in diagnostics, a fiercely competitive market characterised by falling prices. Boehringer Mannheim's diagnostics margins are just over 10 per cent, half those of a typical drug company. Yet Roche is paying 24 times this year's expected earnings - the kind of multiple Glaxo paid for Wallcome. And with its SFr5bn cash pile spent, Roche's ambition of becoming a leader where it really matters - in pharmaceuticals - looks further away than ever.

### ITT Corp

In the three months since ITT Corp's management gained tha added performance incentive of a hostile bid, it has done little the bidder, Hilton Hotels (HHC), could argue with. Gone are head office staff, shares in Alcatel Alsthom and investments in Madison Square Gardens and television, bringing in \$1.5bn. However, management has now started selling botels, and ITT investors may be getting nervous.

HHC's promise to increase its 6.5bn bid is on ice until November, when ITT management's future is put to the vote at an annual general meeting. So management has six months to tilt the playing field its way. Creating more value than HHC offers will be difficult. It could give disposal proceeds back to shareholders to buy some friends. But HHC conservatively estimates it would realise \$100m a year of cost savings from absorbing ITT. That has a net present value of about \$1bn, which ITT's management merge its gaming business with a competitor to achieve some of those synergies and then try to secure another hotel deal - or a more valuable offer from HHC. But creating more than \$1bn of demonstrable value in just six months looks a daunting challenge.

At least last week's \$200m hotel sale does 'not whiff of a scorched earth defence. But it underlines the possibility that management could take strategic risks to get itself out of a corner. All things being equal, November will bring TIT an offer pitched at 10 to 20 per cent above the current price - but ITT could always preempt that with a roll of

### Signet

For £1.99 you can get half a dozen Signet shares or a pair of the jewellery group's earrings - and over the past decade the earrings have been the better deal. That may be changing. The capital reorganisation announced last week will free Signet from the burden of multiple classes of preferenca shares and £165m of accompanying dividend arrears. The new, unified share structure should aid liquidity and allow investors to focus on the

Trading performance has been pretty sparkling. In the year to February, operating profits increased 20 per cent on a 6.4 per cent rise in like for like sales. The best performance came from a modernised Ernest Jones chain in the UK, where same store revenues rose 12 per cent. The weakest part was H. Samuel in the UK, which is being treated to an overhaul this year. Add in lower interest costs following a recent bank refinancing, and underlying pre-tax profits should rise from £45m to £60m this year. giving earnings per share of 2%p under the new structure. Putting those earnings on a mul-

tiple of 16, a small discount to rivals Argos and Goldsmiths, suggests a share price of 40p against the current 31%p. Zale Corporation, its main US competitor, is trading on 10 times enterprise value to forecast earnings before interest, tax and depreciation. Using a rating of 8-10 times for Signet and subtracting its £240m of debt gives a share price of 40p-50p. On top of that, a cleaned-up Signet would surely become a takeover target for the likes of Argos. Either way, the shares should come back into fashion.

This announcement appears as a matter of record only.



SITA Telecommunications Finance B.V.

U.S. \$600,000,000

Syndicated Revolving Credit and Term Loan Financing

Bankers Trust Internetional PLC co-arranged this facility to provide financing for EQUANT in conjunction with its capitalisation of the world's largest international telecommunications network.

U.S. \$10,000,000

**Equity Investment** 

BT Capital Partners Europe arranged an investment by BT investment Partners, Inc. in SITA Telecommunications Holding N.V. the parent company of the Borrower.

> **≜** Bankers Trust Architects of Value

### **Europe today**

The British Isles and most of France will be sunny. The Benefux will be partly cloudy with the possibility of showers. Germany may also have showers, while rain is expected in the east. Low pressure in this area will bring rain to Poland.

The Alp countries will have sun mixed with cloud. Eastern Austria will be showery. Western Spain and Portugal will have rain and some thunder

The Balkans will be mainly dry with a mixture of sun and cloud, Turkey will be showery, mostly in the north. Five-day forecast

High pressure will remain over the British Isles, bringing settled conditions. The Benelux and northern France will be unsettled. Low pressure west of Portugal will continue to bring unsettled conditions to the Iberian peninsula bring cloud and rain to eastern

TODAY'S TE

Lufthansa

Casebia Chicago Cologni Dalles Delhi Dublin Dublin Dubrow

No global airline has a younger fleet.

Las Pair. Lima Lisbon London Lux.bourg

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The Tames



# **FINANCIAL TIMES** PANIES & MARKETS

Tuesday May 27 1997 OTHE FINANCIAL TEMES LIMITED 1997

coli IE Interleasing CALL 0345 585840 HOW DO YOU CONTROL THE COSTS OF CARS, IF THEY KEEP MOVING Ask Coule baselessing. At the UK's beeing lessing and Best a company ne'll accure you pay the best possible value from your floot.

### IN BRIEF

### **BHP** shares fall out of favour

BHP. Australia's largest company, saw demand for its shares evaporate yesterday when it warned of flat earnings and abnormal charges BHP shares dropped 40 cents to A\$18.92. The fall followed a rise of more than 11 per cent in May after the resources group announced a steel restructuring. Page 24

Japanese trust banks return to profit Japan's trust banking sector returned to profit in the 1996 fiscal year, after write-offs for property-related bad loans were responsible for a large loss in 1995. The seven trust banks reported a combined recurring pre-tax profit of Y124.38bn (\$1.1bn). Page 25

Telefónica and Unisource 'divorce' Telefónica and Unisource are likely to agree a 'divorce settlement" within two weeks, scarcely a month after the Spanish operator withdrew to join the Concert alliance of British Telecommunications and MCL. The settlement includes the return by Telefonica of the 25 per cent stake it accuired in Unisource. Page 26

Hallen bank completes flotation San Paolo di Torino. Italy's largest commercial banking group, has been successfully floated. with a secondary share offer more than three times subscribed. The issue represents about 30 per cent of the bank's share capital. Page 23

OTE offer weighted towards institutions The second stage of the privatisation of OTE. Greece's telecoms group, will follow the pattern of last year's initial offering, with the sale weighted towards institutions. The Socialist government plans to sell 45m shares or 10.7 per cent of OTE's equity. Page 23

QRE plans joint ventures in India Guardian Royal Exchange, the UK insurance group, is expected to announce plans for two joint ventures in India, one of east Asia's biggest untapped insurance markets. Page 22

Plan for Vietnam's first stock exchar Vietnam's State Securities Commission plans to submit a proposal to the government soon outlining how the communist run country's first stock exchange could be set up. Page 25

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EMS GUITARCY rate

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Alus (TT) Lees				SHK Ppt	96.25	+	1.5

# Nippon Credit Bank in \$3bn loss

By Gillian Tett in Tokyo

Nippon Credit Bank, Japan's ailing long-term credit bank, yesterday bucked the trend for record loss in the year to the end of March.

Recurring losses, before extraordinary items and tax, were Y350.16bn (\$3bn), compared to a Y181.16bm loss in the previous year. The loss amed from write-offs for announced in April.

Gevaert

shares up

12% on

news of

asset split

Shares in Gevaert, Belgium's

pany, jumped 12 per cent yes-

terday to a record BFr3,340

after Friday's announcement

that its assets were to be split

between two other holding

companies - a move analysts

balieve could trigger further

The complex share swap and ssets reshuffle involves redis-

tributing Gevaert's BF177bn

(\$2.2bn) assets between two

main shareholders, Almanij,

Belgium's third largest holding

company, and Cobepa, the

Shares in Almanii and Cob-

spa both advanced strongly on

the news, with Almanii up 7 per cent at BFr16,500, and Cob-

epa up 6 per cent to RFr1.520.

has too many small players

take over Gevaert's German

and Flemish interests.

Banque Belgium.

country's eighth-largest bank, to Bacob Bank, the seventh-

largest, lifting Bacob's stake to more than 50 per cent. The deal will leave Paribas

with a banking branch which

will retain the Paribas name

but will deal with investment

hanking activity. It will co-operate with Bacob over the dis-

tribution of financial services

Parihas said the action was

Speculation about further

Belgian consolidation.

fifth-largest

The group, which has admitted to problem loans of about a return to profitability among Y1,260bn, made Y484.32bn Japanese banks by reporting a write-offs to cover its propertyrelated bad debts, it said. It cut

1980s property bubble.

its dividend for the year from Y5.5 to Y5 as a result. In spite of the heavy losses NCB insisted it would have a viable future after it implemented a restructuring plan

property-related bad debts following the collapse of tha that its operating profits for the fiscal year rose from Y165.8bn to Y170.2bn, thanks to the fall in the yen interest rates and redemption of high coupon debentures.

> tion programme has not yet been finalised. The restructuring envisages a Y291bn recapitalisation, of

> which Y70bn would come from

rest from a fund established by the Bank of Japan.

Although the banking industry has agreed its share of the rescue package, the life assur-However, a government its support because of uncerbacked, Y291bn recapitalisa- tainty over an unrelated rescue plan for Nissan Mutual which recently became the first life assurance company to fail in Japan since the second world war. With losses at Nis-

Nippon Lifs, Japan's largest life assurance company - is concerned about agreeing to another potentially expensive

The largest banking contributors are expected to be the other two long-term credit banks – the industrial Bank of Japan and Long Term Credit Bank of Japan.

Both reported a relatively healthy set of results, returning to profit after notching up

In particular, it pointed out assurance companies and the the industry - particularly losses last year due to bad debt provisions.

IBJ, the largest bank in the sector, reported a recurring profit of Y43.62bo, up from a loss of Y166.99bn the previous year. The bank said it had dispossed of Y261.2bn worth of uou-performing loans during the year and, although Y1.084bn worth of loans remained, the ratio of reserves for possible loan losses to nonperforming loans was two to

### Acquisition will make Swiss company joint leader in diagnostics

Hooks: before and after

Total 16.0 (SFrbn)

san Mntual not yet quantified,

# Roche confounds the analysts

By William Half and Clive Cookson in London

Roche's \$11bn acquisition of Boehringer Mannheim, a family controlled business with a somewhat chequered history, was not the bid that the market had been expecting from fourth-largest holding comthe Swiss company. For two years Roche's shares

have been buffeted by rumours that it was poised to make the biggest bid in the pharmaceuticals industry. In the event it wrong-footed the analysts and made the biggest bid in the flercely competitive diagnostics industry The stock market had

warmed to the cost-cutting potential of last year's merger between the other two Swiss pharmaceutical giants, Ciba and Sandoz, and had hoped that Roche might try to imitate their creation of Novartis. However, Roche has again

demonstrated its independent streak. It has made an acquisition that will transform its marginally profitable diagnostics business, the smallest of its four divisions, into one of consolidation in the financial sector drove the Bel-20 index of Belgium's 20 leading shares up 12 points to a record 2,279. Most analysis agree the sector the world's two leading diagnostics companies and Roche's second biggest operation. Roche, unlike some of its

competitors, has a tradition of and lacks groups large enough making acquisitions based on his shoes. to compete in a single-cura long-term time horizon. It already has one of the world's rency Europe. There is a real sense of anticipation in the financial strongest pipelines of new drugs. Nevertheless, Roche has sector, everyone is expecting something to happen." said been under increasing presone Antwerp-based analyst. sure to invest some of its SFr15bn (\$10.20bn) of liquid Almanti, the Antwerp-based financial group which controls assets which last year contrib-Kredietbank, Belgium's fourthuted SFr1.3bn of the group's biggest bank, is expected to SFr4.7bn pre-tax profits.

Roche has been accused of

being better at making money on its cash pile than on its Those include stakes in core pharmaceuticals business and Mr Henri Meier, chief financial officer, stressed yes-Hapag Lloyd, the German shipping group, Kredietbank Luxembourg, sister bank to the Belgian operation, and Telenet, the Flemish telecoms

terday that Roche did not want to act like a bank.

Although Roche is acquiring an extra SFr1.5bn a year in pharmaceuticals sales and control of DePuy, a US quoted company which is one of the world's leading manufacturers of artificial joints, the main attraction is Boehringer Mannheim's diagnostics business. Roche sees big synergies between the use of its drugs and the demand for diagnos tics in disease management and patient control.

But why has Boehringer Mannheim thrown in its lot with Roche? Mr Gerald Möller, 53, chief executive of the 138year-old group, said yesterday: "On our own we were unable to maintain our position in diagnostics and at the same time globalise and broaden our pharmaceutical business." Previous attempts to expand

in pharmaceuticals, at the expense of diagnostics, had caused serious management upheavals and boardroom conflict at Corange, Boehringer Mannheim's Bermuda-based parent. In addition, Mr Curt Engelborn, who has chaired the company for the last 40 years, is 71 and there was no obvious member of the controlling family ready to step into

A friendly deal with Roche made most sense. Mr Engelborn broached the subject with Mr Fritz Gerber, Roche's 67 year-old chairman, and the deal was done without the need for investment bankers.

The acquisition will create a combined Roche Boehringer Mannheim Diagnostic business with sales of about \$2.5bn a year - enough to give it joint leadership of the worldwide diagnostics market with Abbott of the US. Each group will have 12-15

nostic products - the instruments and chemicals that test for diseases in specialist labo-

ratories, doctors' surgeries and

patients' homes.

Dade Behring, the recently announced marger of Hoechst's Behring Diagnostics with Dade International of the

Other companies with diagnostics sales worth more than \$1bn a year include Johnson & Johnson, Becton Dickinson

and Bayer. Although the diagnostics industry is characterised by flerce price competition and relatively slow growth, the new Roche Boehringer Mann-

TOWN 212 SFrom be in a relatively strong posi-

tion because both partners have invested heavily in biotechnology products with good growth potential.

However, Roche believes that it will be able to boost the profitability of the combined business by cutting costs and better marketing of PCR, its DNA-amplifying technology that plays an essential role in genetic testing.

The global diagnostics industry is less than one-tenth the size of therapeutics, the main-stream pharmaceutical activity of making drugs to treat



Fritz Gerber, Roche chief executive, backed acquisition

But diagnostics is less fragmented than pharmaceuticals. The joint leaders of therapentic market - Novartis of Switzerland and Glaxo Wellcome of the UK - each have a 4.4 per

Becauss Boehringer Mannheim also produces drugs, especially for heart diseasa and cancer, the acquisition will lift Roche up the pharmaceuticals league table.

The Boehringer Mannheim acquisitiou marks the end - at least for a while - of the regular rumours that Roche wanted to buy a drug company The world's third largest Boehringer Mannheim and such as Zeneca of the UK or diagnostics company, with Roche do not disclose the prof- Astra of Sweden, to put it back sales of \$1.5bn a year, will be its of their diagnostics on a par with Novartis, its

As Mr Daniel Vasella, Novartis chief executive, noted yesterday, his company is not active either in diagnostics or in implants, the main activithat Roche ties acquiring.
The Corange deal makes

clear, for the first time, that the two Swiss pharmaceuticals giants are now set on distinctively different courses.

Lex. Page 20

### Biotech company group. Cobepa, 50 per cent owned by Paribas, the French financial group, is expected to take to buy Irish over Gevaert's stake in Pargesa, the Swiss holding com-pany, and its shares in Paribas In a separate deal also healthcare group announced on Friday, Paribas said it would sell 47 per cent of its Belgian banking arm, the

Ethical Holdings will double its revenues with £14m Clonmel deal

By Roger Taylor in London

clinical trials.

in Ireland.

Ethical Holdings. the Cambridge-based biotechnology company, is to announce today that it is buying Clonmel Realthcare, the Irish pharmaceuticals group, for about £14m (\$22.68m) in a deal which will double its revenues and

part of its strategy to focus on mployees. Ethical, quoted on Nasdaq in two core businesses, international investment banking and specialist financial services, in the US, is also preparing to list in London with a £20m institupreparation for the single tional placing. The Clonmel European currency. Rationalisation of Gevaert deal is conditional on this going ahead.

will increase Almanij's capital by up to a third, giving it the means to support expansion by Kradietbank - something to which it reiterated its commitment at this year's annual shareholders' meeting. Kredietbank admitted last

week it had held "exploratory talks" about an alliance with Rabobank of the Netherlands. But banking analysts sae Crédit Commercial de France. in which Kredietbank already holds a small stake, as a more likely suitor.

The merger of two of Belgium's top 10 banks has also rekindled speculation about a "mega-merger" between Genérale de Banque, Belgium's biggest, and Banque Bruxelles Lambert, the third-biggest. Opposition from ING, the Dutch bank which owns 20 per cent of BBL, has previously prevented such a deal, but shares in both groups have gained since ING hinted its

opposition to a tie-up might be

losses last year, compared with a profit of more than Itim the year before, because of a fall in US orders and a write-off of research and development

Mr Guy said Clonmel's trading in the first months of this year was on course to return the company to its former profitability.

Mr Tierney, whose Cross Group also owns a large veterinary business, will become a non-executive director of Ethi-

Mr Geoffrey Guy, Ethical's Mr Guy said Clonmel would help Ethical fulfil its plans to expand its manufacturing and chief executivs, said he was confident of a successful placmarketing capability. Clonmel has two pharmaceuing in spite of a shock to the biotechnology sector last week when Celltech, one of the lead-

tical manufacturing plants and has been making some of Ethiing companies in the industry, saw its share price halved cal's products on a contract after its lead product failed basis since 1988. Mr Guy said the plants could

be readily adapted to make "We are not like Celltech. We are at the low-risk end of and package other Ethical products such as its new skin drug development and have proved our ability to make patch for hormone replacement therapy.

Ethical specialises in the Ethical is paying about half the £14m price in shares, and development of slow-release the rest in non-interest bearing pills and skin patches as improved ways to deliver debentures payable in April 1998 and January 1999. drugs. Its biggest product is a Clonmel, which is based in slow-release formulation of the County Tipperary, is the 10th heart drug diltiazam.

Ethical has subsidiaries in largest pharmaceuticals group Sweden and Argentina. Last year the group, which

Last year, the group had revenues of 1212.2m (\$18.42m) and has been profitable, suffered a net assets of 195.5m. loss of £8.54m on revenues of Mr Dan Tierney, chairman £13,76m because of increased and owner of Clonmel, is selling after a difficult period for

# Ionica Plc

JANUARY 1997 £25,000,000 Senior Secured Credit Facility

Bankers Trust Company ARRANGER Bankers Trust International PLC

FEBRUARY 1997 £5,000,000 Common Equity Subscription BT Capital Partners Europe

**MARCH 1997** 

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**BT** Securities Corporation

**▲** Bankers Trust

GRE on verge

of two Indian

ioint ventures

ventures in India, one of east stopped several large UK

partners.

# Powerhouse £4.7m for nine months

By Peggy Hollinger

Powerhouse, the UK's largest independent electrical retailer, will today announce better-than-expected results in direct contrast to the difficulties experienced recently by its larger rivals in the sector.

Powerhouse, a management buy-out spun off hy Hanson last year, has turned in pre-tax profits of £4.7m against expectations of £4.4m for the nine months group to beat this year's

The profits mark a sharp turnround from the last nine months in Hanson's ownership when there was a loss of £16m. Sales for the most recent nine months were £116.3m, against expectations of £115m.

The return to profit has en achieved after a radical shake-up of the business last year, resulting in some 2.000 job cuts and almost 200 high

By Christopher Price

lished this week.

Two-thirds of fast-growing

private companies would

consider joining the Alter-

native Investment Market.

according to a survey pub-

However, nearly as many

kick-off their pre-

liminary results

season this week with an

increasingly familiar combi-

nation of slow profits growth

The results are expected to

be seized on by Mr Gordon

Brown, the chancellor, to

justify the windfall tax he is

preparing to slap on the

water industry, along with other privatised utilities.

Mr Robert Miller-Bakewell,

water analyst at NatWest

Securities, believes "adher-

ence to existing expectations

[for profits and dividends]

could be deemed inflamma-

tory when the new govern-

ment is husy determining

just how it is going to assess

much it is going to cost".

the windfall levy and how

Profits of most companies

are being squeezed by a

tightening regulatory noose

operated by Ofwat, the

regulatory

and big dividend increase

Mr Glyn Moser, chief exec-

utive, said the group had beaten all targets set when it spite of a tough retail market. "Trading is strong and net margins are rising. The company is in very robust Powerhouse reports net

cash of £22.9m - 83 per cent ahead of target and almost £1m more than planned for 2001. Mr Moser expected the profit target of £5.1m and sales of £140m. Because of the strong cash position Powerhouse plans to open six superstores this year to add to its 88 high streat stores and 33 out of town

About 100 jobs would be created, bringing the total to

Mr Moser was confident that Powerhouse would benefit from a strong focus on

of the junior market, which

with less onerous joining

rules than the main stock

eliminate profits growth by

But companies are locked

well describes as "peer pres-

partly in order to compen-

sate for investors' expecta-

tions of a growing squeeze

tone for the season tomor-

row by reporting a dividend

increase of 15 per cent to

34.4p against adjusted pre-

tax profits rising just 2.8 per

A similar contrast of mod-

est profit increases and big

dividend rises will be mir-

rored by Yorkshire Water on

Friday, when it announces

an expected 20 per cent divi-

dend increase to 18.6p and

The industry has suffered

Anglian Water will set the

on profits.

cent to £245.4m.

profits w

£214.5m.

sure" to keep dividends up,

In fact, companies wisb-

ing to list on Aim do not that only 17 per cent of

ater companies agency, which has set out to Leyla Boulton previews this

from a "fat cat" image of Monopolies and Mergers

bosses making large profits Commission blocked two

into what Mr Miller-Bake- reveal a familiar storyline

shareholders at the expense

of consumers. Bills have

risen 35 per cent in real

terms since privatisation in

exception to the rule by announcing both big

increases in profits and divi-

dends, adding even more

cent increase in pre-tax prof-

forecast to rise 20 per cent to

37.2p, as part of a bid to keep

shareholders sweet after the

grist to the Treasury mill.

wo other companies,

which report on

Thursday, will be the

expected to report a 15 per term.

white goods - such as washing machines and dish-

left the Hanson stable, in been extremely competitive since Powerhouse emerged from Hanson, Argos, the sector's third largest group, has issued two profit warnings and the leader, Dixons, has been notably more cautious as a result of a slowdown in small domestic appliance

> try's market research group, said recently the demand for goods appeared to be benefiting from a revival of confidence in the housing sector. Mr Moser said Powerhouse was advancing in line with the market at growth rate of about 11 per cent. Powerhouse was originally

joint venture between three regional alectricity companies. Eastern. Southern and Midland. On

teria on the main market.

Part of the reason for the

negative perception of so

many to Aim membership

could be related to the fact

Taxing question is posed for water utilities

week's results, which should

and paying big dividends to rival takeover bids for the

South West Water is its, at least in the medium

its to £125.1m. Its dividend is annual leakage reduction



Glyn Moser: return to profit was after radical shake-up of business

losing about \$25m when take a write-down on the plied market, were forced to come to market or be offered controls the balance.

viewed believed they could record, or have a minimum encouraged to look at the an Aim flotation was to siderations. The least be ineligible for membership number of shares in public market by their advisers in raise funds for "tha next favoured benefit was to pro-

hands - two of the main cri- the last 12 months. This level of growth", or "open-

rose to 27 per cent among

companies with turnover

above £12m a year, while

only 10 per cent of those

with sales of less than £4m

had received information.

company last year.

United Utilities, the water

and electricity group, based

in the north-west of

England, is expected to pay a

net dividend up 14 per cent

to 37.2p. -It is forecast to

report a 16 per cent increase

Analysts and companies

say that the new require-

ments on leakage are

unlikely to have a material

impact on companies' prof-

Ofwat is to set companies'

targets and Mr John Pres-

cott, the deputy prime minis-

ter, has asked all companies

to repair customers' leaks

free of charge.

in net profit to £317m.

Survey finds mixed response to Aim membership

taken over by Hanson in business of £140m.
1995. The electricity compaMr Moser said Powerhouse nies, faced with an oversup- would eventually either

ing up better opportunities

Having access to addi-

tional or knowledgeable

shareholders and institu-

tions, or promoting a higher

lan, analyst at Credit Lyon-

nais Laing. She also points

out that many of the compa-

nies were already doing

"It makes sense for the

many of the things the gov-

government to take as much

credit as possible for the

But the government is also

improvements already under

limited in pressing for man-

datory improvements

hecause companies have a

legal right to press for

higher bills to cover the

The windfall tax is

Although the government

and analysts said the share

owning public would suffer

costs of legal obligations.

ernment is asking for.

way." she says.

another matter.

"These are not huge cost funds. Anglian, for instance, items", says Ms Angela Wheis 29 per cent owned by pen-

has vowed that the costs of it has not experienced a

the tax will not be passed on windfall and can ill-afford

to consumers, companies the tax since it is already

owning public would suffer geared businesses in the through a loss of value in industry with a dabt to

water shares held by pension equity ratio of 60 per cent.

to make acquisitions".

talist BZW Private Equity

vide an exit for venture cap-

The survey, targeting companies with sales

growth in excess of 30 per

cent in the past three years,

was carried out for Kidsons

is 29 per cent owned by pen-sion funds.

to hit their profits by raising

their cost of capital as they

borrow more to pay the tax.

ons that a £5bn windfall tax

- affecting the water indus-

try to the tune of £1bn-

21.5bn - could reduce com

pany profits by an average of

industry's best per-

formers, both in managing

water supplies and leaks,

has also led opposition to the

one of the most heavily-

The company argues that

nglian, which has

heen one of the

5 per cent.

Mr Miller-Bakewell reck-

Companies expect the tax

italists or other investors.

in a trade sale. The manage-ment holds 92.5 per cent of the company. Venture capi-

# Laporte agrees sale of US unit

eralise its largely state-man- and assets under manage-

By Roger Taylor

Laporte, the chamicals group, has provisionally agreed the sale of its US adhesives and sealants business for about £90mi.

completed in the next four months, will yield an except this year would offer any sigtional profit of about £13m. , nificant improvement over after a goodwill write-off of last. So far this has proved

Laporte has been following a strategy of disposing of non-cora businesses and focusing on those divisions which have market leader-

ship in growth sectors. expect a satisfactory out-the company had previously said that it intended to and the year as a whole."

sell the US division. The news cama as the company reported trading in line with expectations durits annual meeting.

yet allowed to sell insurance.

ernment : would introduce

wide ranging reforms this

year have so far proved pre-

mature. But this has not

insurers from seeking Indian

Guardian's own conviction that liberalisation may come

sooner rather than later

prompted it to sever infor-

mal links recently with Peer-

Murugappa, based in

Madras, has interests rang-

ing from manufacturing to

financial services. The group

has annual-income of 2500m

Expectations that the gov-

Mr George Duncan, chair-man said: Wa did not expect economic conditions to be the case, with the strength of sterling presenting more challenging conditions. Despite this, Laporte has performed in line with plans, and we continue to

Groupe Crédit National BFCE Crédit National

It is intended that the Transfer will, inter alia, involve the transfer of certain outstanding debt obligations, and in particular all of the Euro Medium Term notes issued by Crédit National under its EMTN programme to BFCE/Natexis Banque (the "New Issuer"), in accordance with the Terms and Conditions of such Notes, whereby the New Issuer shall become the principal debtor in respect of the Notes. Following the Transfer, Crédit National and the New Issuer will be jointly and severally liable for all the debt obligations transferred by Crédit National to the New Issuer as of the date of the Transfer.

. Dated: 27 May, 1997

By Christopher Adams,

insurance Correspondent

Guardian Royal Exchange

the composite insurance

group, is today expected to

announce plans for two joint

Asia's higgest untapped

The company has signed

twin agreements with a

financial services subsidiary

of Murugappa Group, a large

conglomerate based in India.

Guardian will have a 50 per

cent stake in both a risk

management consultancy

and a future insurance busi-

India has been slow to lib-

aged insurance market and

insurance markets.

The deal expected to be

Hellenic Rottling

US\$1,000,000,000 Euro Medium Term Note Programme

Euro Medium Term Note Programme

NOTICE IS HEREBY GIVEN to the holders of the outstanding notes (the "Notes") issued pursuant to the above programme that:

During September 1996, Crédit National completed the process whereby it became the owner of 100 per cent. of the shares of Banque Française du Commerce Exterieur ("BPCE"). Now that this process is completed Crédit National proposes to transfer its banking activities to BFCE (such transfer process, the "Transfer"). The Transfer will be submitted to the approval of the Meeting of Shareholders of Groupe Crédit National and Banque Française du Commerce Exterieur (BFCE) to be held on 23 Iune, 1997. The Transfer having been completed Crédit National will henceforth become the holding company of the Crédit National group of companies (the "Croup"), whereupon it is proposed that the Group's name will change to "Natenis" and BFCE, its banking subsidiary, will change its name to "Natenis Banque".

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Issued by The Law Debenture Trust Corporation pic evidencing entitlement to payment of principal and interest on deposits with

TEN ME

Banca Nazionale del Lavoro

London Branch

Notice is hereby given that the Rate of Interest for Coupon No. 48 has been fixed at 6.0625% pa and that the Interest payable on the relevant Interest Payment Date, August 27, 1997 in respect of US\$10,000 nominal of the Receipts will be US\$154.93 and in respect of US\$250,000 nominal of the Receipts will be US\$3.873.28.

May 27, 1997 London By: Calbank, N.A., (Corposale Agency and Trust), Agent Bank CITIBANCO

NOTICE TO BONDHOLDERS

Acer Peripherals, Inc. ith limited liability in Taiwan, The Re

US\$ 110,000,000

1% per cent. Bonds due 2006

Groupe Crédit National BFCE By: Morgan Guaranty Trust Company of New York as Agent

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Frends in Diagnostic imagina to Our Reports Catalogue

ent of Conversion Price/Cecration of Suspe NOTICE IS HERRERY GIVEN that as a result of the distribution of 99,720,161, common abares of Acer Peripherals, Inc. (the "Company") in the form of Elock Dividencis for the year 1998, the conversion price of the Convertible Bonds will be adjusted, in accordance with Election 6.2 of the Indemirre dated November 27, 1996, from NTS 54.5 to NTS 43 with effect from June 11, 1997, one day after the Record Date. Pursuant to 64A(t) of the Terms and Conditions of the Officing Circulus; the Conversion Right shall be affective from June 11, 1997, one day after the Record Data.

May 27, 1997

# **GIVE US** A STAPLE

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Bulgaria ulls down

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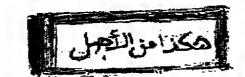
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s cent decline in little imals during the sal Shrinking : ncomes ediced consumer with a Bulgaria, HBC's bill tater in the Balkary. ampany also has Cora C achies T. Serbia. Moldova, Armemia

Most are joint veriff th local bottlers but a also been involved mearals in the Blans have not

BC plans to mvest In the region over ent state in Sta perpessed Elses hands in months ago for deal arranged by I will invest \$27m Lests II United

plant terengh . the controlled by Friggrex.



FINANCIAL TIMES TUESDAY MAY 27 1997

### **COMPANIES AND FINANCE:** EUROPE

# Italian bank sell-off meets heavy demand

By Paul Betts in Milan

Istituto San Paolo di Torino. Italy's largest commercial banking group, has been successfully floated, with a secondary share offer more than three times subscribed. subscriber.

Requests for about 760m shares were received by Friday, the closing date for the offer, which involves 220m shares and a further 33m from the "greenshoe", or over-allotment option, for institutional investors.

The issue represents about 30 per cent of the bank's share capital. The price for the retail offer was fixed at L10,435, a 2.5 discount to Friday's official price of L10,702 for San Paolo shares on the Italian bourse.

A total of 120m shares will go to the public, including 30m reserved for San Paolo employees, who will benefit from an additional 2.5 per cent discount.

Institutional investors will pay L10,630 per share for 133m sbares, including the additional "greenshoe" allo-

San Paolo said it had received applications from 400,000 retail subscribers for from 400 institutional inves-

banka said the beavy retail oversubscription meant it would have to draw lots, because it was impossible to grant a minimum amount of shares to every

The offer, coupled with the earlier sale of about 22 per cent of the bank to a new group of stable shareholders. will raise more than L4.600bn. However, the charitable foundation that has controlled the bank is expected to raise only about L4,100bn, because some 60m of the shares were sold by three other state institutions.

Following the flotation, the foundation will see its stake in the bank drop from about 66 per cent to 20 per cent. However, it save it will exercise voting rights on only 5 per cent of its stake in an effort to turn San Paolo into a public company.

The sell-off is to be fol-

lowed by the privatisation of Cariplo, Italy's largest savings hank, which agreed last week to start formal negotiations with Banco Ambrosiano Veneto to forge a strategic partnership more than 460m shares and with the private banking as international calls last

# Bezeg prepares for hard choices

Competition may lead Israeli telecoms group to cut prices at the expense of profits

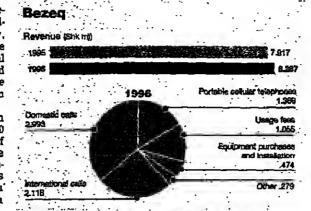
Bezeq, Israel's state-owned telecommuni-cations company, faces its biggest challenge this week as international telephone lines are opened up to competitioo under the government's deregulation programme.

Consumers will cash in on what is expected to be a 70 per cent fall in the cost of overseas calls, but the move is set to put enormous pres sura on Bezeq's profits as two international consortia plunder what bas heen a rich monopoly.

There is also more at stake for Bezeg than the dismantling of its exclusive right to handle international calls. Furthar daregulation is expected when the domestic market is opened up in 1999. and the ability of Bezeq and the two consortia to win over customers to their international telephone net works will be a crucial test of their readiness for this next stage.

The battle for overseas traffic pits Bezeg International against Barak - a consortium beaded by the Global One alliance of Sprint, of the US, France Telecom and Deutsche Telekom - and Golden Lines. wbicb includas Southwestern Bell and Stet. of Italy.

Barak and Golden Lines are likely to hit Bezeq bard, year accounted for nearly 30



competitors target rates			
182	ලේ දී ි ලිර ව	0.65	Berak 0.62
Germany 34 33	4		0.47
- UK	4	0.60	0.47
Aussia 4.3	3	115	0.43
J. France D. S. S. C. C. C. C. C.		0.80	
Strategy of Control of Control of	-		

per cent of Bezeq's Shk8.2bn (\$2.42bn) in revenues. A call to the US, for example, is set to cost less than Shk1 a minute instead of Shk3 now.

"Bezeq is faced with hard choices." says Mr Giora Zarechansky, analyst at Ilanot-Batucha Investments, "To obtain a sizeable market share, it will have to drop its prices, but its profitability will fall, probably by as much as 20 to 25 per cent." Bezeg's net profits rose 5.2 per cent last year, from Shk625.9m to Shk658.7m.

Bezeq, since the state is preparing to sell off a further 25 per cent of its 76 per cent stake later this year. "The government should stick to this timetable, because the effect of deregulation will take time to bite. It will take time for the other competitors to get a return on their investments." Mr Zarechan-

Barak, which will invest more than US\$200m in the next three years, does not expect to break even until the eod of the decade. British Telecom and France Profitability is vital to Golden Lines, which is Telecom in settlement rates.

investing between \$100m and \$150m, has set a longer time- from abroad will be distribtable for a return oo its uted among Bezeq and the

Because of this time-lag, analysts say Bezeg should take the opportunity of er," says Mr Keith Phillips, deregulation to restructure further by cutting its 8,600 workforce, diversify and prepare for domestic deregulatioo, due in 1999.

Bezeq believes it should be able to secure a 50 per cent market sbare in international calls, with the other two consortia each taking about 25 per cent. Initially, Bezeo will have considerable advantages, since it will be able to exploit the infrastructure it has built up.

Both Barak and Golden Lines will have to pay Bezeq access fees to use the international network. The fees, set at Shk0.42 a minute for calls to the US and Canada, will fall to Shko.10 by 2001. In addition, as Mr Eliav Asbkenazi, vice-president of marketing at Bezeq International explains, the government will compensate the company for a "soft landing" in the initial stages of deregulation.

However, where Bezeq will lose out is in revenues from incomiog overseas calls. Israel has always been a net receiver of calls, by a ratio of two to one. As a result, Bezeg bas received high payments from the US's AT&T,

"The revenues received new competitors pro-rata to the number of out-going calls handled by each playanalyst at Société Générale Equities. "It will mean that the three participants will be keen to gain market share. The competition will be very

arthermore, increasing pressure from US telecoms groups to cut the price of settlements will also affect Bezeo's profitability. "AT&T wants to reduce settlement rates from the current \$1.19 [per minutel to between 25 and 30 cents," says Ms Noga Barak, vice-president in charge of

marketing of Barak. Given these pressures, Bezeq is boping that Israelis will spend more time making calls abroad. The number of minutes last year is estimated at more than 200m. and Mr Ashkenazi says that could double as tage of the lower prices and install second telephones.

Wooing these oew customers is the aim of all three groups. Achieving it should leave them well placed to cope with domestic deregulation - another battle Bezen

Judy Dempsey | L7,346.9bo.

### Enel ahead despite cut in tariffs

By Paul Betts

Enel, the Italian state electricity utility, yesterday reported ao 11 per cent increase in 1996 net profits. to L1,272.1bn (\$763.6m). despite lower electricity

The utility, which the government is committed to privatising, was forced to lower its tariffs last year as part of the government's antiinflation drive.

The government has yet to set a timetable for Enel's sell-off. However, it is unlikely to take place before the middle of next year because of opposition from the Communist party, on whose support the centre-left government relies in the Chamber of Deputies.

Last July the government blocked the mechanism that tricity tariffs in Italy. This cost Eoel L370bn in revenues, although overall reveoues rose 1.8 per ceot in 1996, to L36,768.6bn. Gross operating profit increased 3.3 per cent. to L14.666.1bn.

Enel's profits before taxes and extraordinary items rose 14.7 per cent to L5,793.5bn. Indebtedness dropped from L35,100.8bo in 1995 to L34,338bn, Financial charges fell 24.4 per ceot, to L2,517.1bn, while invest-ments fell 1.5 per cent, to

### Bulgaria pulls down weighted Hellenic **Bottling**

By Kerin Hope in Athens

Difficult trading conditions in Bulgaria for Hellenic Bottling Company, the Coca-Cola franchise-holder for Greece and much of the Balkans, pushed down consolidated annual pre-tax profits by 8.4 per cent to Dr23.2bn (\$85.9m). Turnover was flat

The company said with local sof drinks bottlers and has a stake in a brewery, incurred losses of Dr2bn against profits of Drl.9bn the previous

The slide into the red was blamed on the lev, the Bulgarian currency, which fell from Lev70 to Lev1.500 against the US dollar during

the past year. However, the group's Greek operations, which include fruit juice and mineral water, posted an 8.4 per cent increase in pre-tax profits to Dr23.3bn, mainly through productivity

Sales rose marginally last year, partly because of a 10 per cent decline in tourist arrivals during the summer

Shrinking incomes have reduced consumer spending in Bulgaria, HBC's bigges market in the Balkans. The company also has Coca-Cola franchises in Serbia, Macedo-nia, Moldova, Armenia and parts of Romania and Rus-

Most are joint ventures with local bottlers but HBC has also been involved in building greenfield plants in Romania and western Rus-

Economic and political upbeavals in the southern Balkans have not upset HBC's plans to invest some \$60m in the region over the next five years. The group acquired a 70

per cent stake in Stind, a

Sofia-based glass producer, four months ago for \$4.05m in a deal arranged by Bulgaria's privatisation agency. It will inveat \$27m over four years in modernising the plant, through a joint venture controlled by a subsidiary, Frigorex, which makes refrigerated display cases for soft drinks.

# **OTE** offer towards institutions

By Kerin Hope

privatisation of OTE, Greece's telecoms group. next month will follow the pattern of last year's initial offering, with the sale weighted towards international and domestic institu-

fixed through book-building in the week before the disposal on June 16. The rights issue will take place a week later, with existing share holders being offered new shares at a 15 per cent

employees and pensioner will receive an additional The sale will be co-

ordinated by the state-con trolled National Bank of Greece, Salomon Brothers and HSBC, which are expec ted to target institutional investors in the US and

Keen interest is expected among domestic Greek institutions, including the statecontrolled pension funds, which are now committed to investing a larger percentage of their holdings on the

OTE's current trading value

to Dr273.6bn (\$1.01bn), on revenues up 14.6 per cent at Dr679.4bn. Net income rose 23.8 per cent to Dr171.8bn.

# The second stage of the

The Socialist government plans to sell 45m shares, or operations in Bulgaria. 10.7 per cent of OTE's where it cootrols five joint equity, in what will be the the Athens stock exchange Another 2 per cent will be made available if demand is

Immediately after compleing, OTE will make available another 31.6m shares through a 6-for-80 rights

be based on the shareholding structure in place before the secondary offering. under which the state bolds 92 per cent and private last year's initial disposal.

The share price will be

Small sharebolders, wbo include many of OTE's

Analysts said the offer price would be close to

of Dr6,700. OTE raised operating profits last year by 15.5 per cent

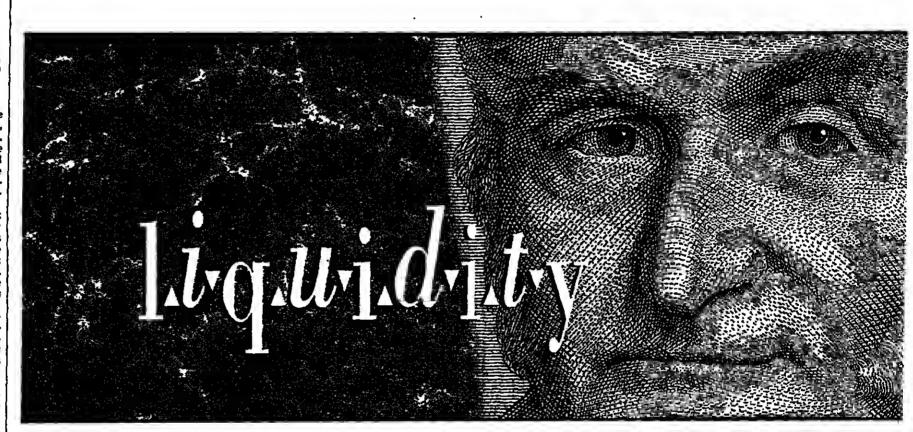
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# Profits warning deflates BHP shares

By Nikki Talt In Sydney

BHP, Australia's largest company, saw euphoria in its shares evaporate yesterdey when it warned of flat earnings and abnormal charges for the immediate future.

Shares in the "Big Australian" tumbled 40 cents, to close at A\$18.92.

The fall followed a rise of more than 11 per cent in May, after the resources group announced a steel restructuring.

director, said the final quarter to trying to cut costs in its copper May 31 would be hit by one-off items and "difficult" trading condi-

some people are assuming it will

BHP's entire asset base was expec- contribute to earnings growth". ted to result in "a number of abnormal adjustments".

might be included, but the com- tors until late in 1998 or 1999. pany has announced an overhaul business.

likely to "seen to be below what ditions and "flat performance" to extend into 1997-98 "until the restructure takes greater effect and In addition, the recent review of new projects are commissioned to

He pointed out that big projects such as the Cannington mine, the Mr Prescott would not give Canadian diamonds development. details about the scale of the and the Hartley platinum mine adjustments, or precisely what would not be significant contribu-

BHP has already announced profof its steel division; is completing a its after tax, but before abnormals, Mr John Prescott, managing review of its oil division; and is of A\$1.06bn (US\$812m) for the first three quarters of 1996-97, compared with A\$1.03bn a year earlier. In detail on the abnormal charges, rather than chase a specific per-Mr Prescott added that BHP 1995-96, its full-year result (before

some analysts had been predicting until the full-year results were upwards of A\$1.35bn for 1996-97.

But after yesterday's briefing, forecasts were downgraded to little more than last year's result - perhaps slightly less once asset sale proceeds were stripped out.

Yesterday's warning came in the wake of a two-day board meeting at BHP, the first to be chaired by Mr Jerry Ellis, the former minerals division boss who has taken over from Mr Brian Loton as chairman. However, some analysts

and suggested that this uncer-

tions. The outcome, be said, was expected the difficult trading con- abnormals) was A\$1.29bn, and tainty could overshadow the stock released in late June.

Mr Prescott, meanwhile, took the opportunity to stress that BHP remained committed to its diverse spread of resource-based holdings which include steel, petroleum, and minerals. "It's not necessarily popular, but it's served BHP well," ba said.

But he also suggested that, in a low inflation climate, the group's objective would be at least to match the performance of its bestremained confused by the lack of ranking peers in these businesses. centage return.

**EUROPEAN NEWS DIGEST** 

# Santander shares lifted by shake-up

Shares in Banco Santander, Spain largest banking group. climbed after it said it would unify its treasury, asset management and corporate businesses. At the close in Madrid, the shares had lost some of their earlier gains but were still up Pta470, or 3.87 per cent. to Pta12.600.

Until now, the activities had been managed separately between Banco Santander and the investment banking arm, Santander Investment. The move was taken in light of Spain's likely membership of European monetary union and were aimed at preparing the group for the challenges involved.

Ms Ana Patricia Botim, executive vice-president, will be

responsible for treasury, mutual and pension fund management and insurance, while Mr Juan Rodriguez Inciarte, executive vice-president, will be responsible for market and credit risk. The department of organisation and cost control will be headed by Mr Jose Ramon Jimenez, joining the bank as senior vice-president ... responsible for implementing greater operating efficiency.

Charge hits Israel Discount

Israel Discount Bank, the country's third-largest, reported e 8 per cent fall in net income, blaming e one-off charge to

cover a book loss on the sale of an overseas subsidiary.

\$18.7m in the first three months of 1997, including the

rose 22 per cent to \$24.2m.

Net income fell from \$19.9m in the first quarter of 1996 to

one-off charge of \$5.5m. Excluding the charge, net income

Income from financing activities before doubtful debt

\$45.3m of the fourth quarter of last year. Last month, the

government raised about Shk690m (\$177m) in an offering

of shares and warrants totalling 17 per cent of the bank's

provisions fell 7 per cent to \$160m. Provisions for donbtful

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### **French OATs** hit by poll results

GOVERNMENT BONDS By Gary Mead

On e day when many of the world's bond markets were closed for holidays, yesterday's spotlight fell on French government bonds following the electoral success for French left-wing

Trading on the Matif in the benchmerk June notional contract was beavier than expected, given that most dealers in the UK and US were away from their desks. In lete trading the June contract settled et 128.30. down 0.54. heving been as low as 128,22 earlier in the day.

Shorter-term contracts, which are often more sensitive to shifts in political sentiment, fell sharply. The June contract fell to the day's low of 96.18 in early in the next few years as part dealing, later recovering to of a wide-ranging business

settle et 96.21, down 0.26, In the cash market, the yield on the benchmark 10-year OAT rose 7 basis points to 6.63 per cent. The bond was still trading at e lower yield than its German counterpart, but the gap between the two narrowed

from 14 to 10 basis points. The election result has knocked the bond market slightly but not seriously damaged it," said Mr Dominique Barbet, e specialist with Paribas Capital Markets, edding: "There's no sign of any panic in bonds."

Other bonds thet would benefit from the convergence of European interest rates lost ground. Yields on Grupo Alfa, the Mexican industrial Several international steel groups unlikely to experience difficulties in González Migoya foresaw no difficulbenchmark 10-year Italian bonds rose 10 basis points 26 to 7.36 per cent, with the vield spread over German bunds widening from 138 to 144 basis points.

Spanish and Swedish bonds were also hit, with 10year yield spreeds over 71 basis points and from 114 own and had been euthorised to to 117 points, respectively. issue up to \$100m in new equity.

By Mark Ashurst

Black business groups in finance the holding.

Mr Mzi Khumalo, JCI chairmen, is tomorrow expected to announce a radical shake-up in the ownership of JCI which will establish him as South Africa's first bleck "randlord", in control of the world's sixthlargest gold producer.

He will also ecquire e stake in Randgold, the min-

Mr Brett Kebble, director of Consolidated Mining.

The new structure will extend ownership to minority members of the African Mining Gronp, who had failed to raise the funds to take up a stake in JCI, which was sold by Anglo American in November at e hefty premium to the market to promote bleck economic empowerment.

try, via a joint venture with cent stake in JCI, would white institutions, was only retain control of the enlarged group if JCI merged Lonrbo, the UK conglomerate. A final decision on the merger is expec-ted this week, possibly

> life assurer which he does not control, to fund the acquisition.

Minorities in the AMG failed to raise funds to acquire preference shares in Saflife and the rights issue, and Johannesburg, will

8 per cent subscribed when equity. it closed on Friday.

To date, AMG's only interest in JCI is an option to buy 4.9 per cent et e premium of more than 20 per cent to the current market price, on or before April 2 1998. Randgold.

However, the new financing plan will accommodete minorities by vesting control of Saflife in NK Properties, e new joint venture vehicle controlled by Mr Khumalo with the Kebble family as a minority partner. NKP. e dormant property

company listed in London

syndicate in exchange for

Saflife holds 30 per cent of JCI, and NKP is expected to hold e further 7 per cent of JCI directly. It will also absorb Consolidated Mining, which owns 20 per cent of

A further 6.5 per cent of Saffife will be controlled by the AMG minorities via a second holding company, Witwetersrand Nigel, an NKP subsidiary listed in London and Johannesburg. AMG will acquire a controlling stake of 63.5 per cent of WitNigel in exchange for its option to buy 4.9 per cent of

ahead of acquisitions - and

be aimed to rapidly increase

this figure into double digits.

luncheon and other special-

ist vouchers - saying it was

He also said it was possi-

Accor's catering service on

beavily subsidised. This

would require an extension

Ha defended Accor's fourth business activity -

### Avi Machlis, Jerusalen Telecoms lift Mannesmann

debts rose from \$24.4m to \$25.3m, or 16 per cent of .

financing income but were 46 per cent lower than the

Rapid expansion in telecommunications helped lift turnover et Mannesmann, the German industrial group, to DM8.1bn (\$4.8bn) in the first three months of this year, 15 per cent higher than for the same period of 1996. in telecoms, where Mannesmann is building up operations to take advantage of the German market's liberalisation next January, turnover rose 69 per cent. Mannesmann did not disclose first-quarter profit figures, but said the results had improved compared with e year earlier. For all 1997, "noticeable" gains were expected in thes engineering and "tubes and trading" divisions. However the company confirmed that start-up costs would hit telecommunications profits. Rolph Atkins, Bonn

### Fiat chief sees higher sales

Fiat, Italy's largest private enterprise, expects its sales to rise by about 15 per cent this year and report profits at least as high as in 1996. This is the forecast without even discounting last year's substantial gains from the flotation of e 31 per cent stake in its New Holland farm machinery subsidiary and the sale of its Prime fund management group to Assicurazioni Generali.

Mr Cesare Romiti, chairman, said yesterday in an interview with the Turin daily newspaper La Stampa that sales this year were expected to total around L90,000bn (\$54bn), compared with L78,000bn in 1996, when they rose 4 per cent over 1995. The group's consolidated net profits in 1996 were L2,371bn compared with L2,147bn in 1996 and included special gains of around L1,400bn from the sale of the New Holland stake and of Prime. Paul Betts, Milan

### Gazprom signs Polish deal

Mr Rem Vyakhirev; chairman of Russian gas group Gazprom, was in Warsaw yesterday to sign a financing agreement for the first stage of the 650km Polish section of the natural gas pipeline from the Jamal peninsula to vestern Europe. Under the agreement, \$1bn will be arranged by Gazprom, while Poland's Oil and Gas company will be responsible for borrowing a further \$350m to fund construction of the initial stretch.

A liquidity squeeze at Gazprom has affected dealings with Polisb companies, which have up until now provided food and consumer durables to Russia in exchange for natural gas under barter deals. Now Gazprom is demanding cash payments for the gas it delivers, leaving the Poles to export goods to the Russian market on their Christopher Bobinski, Warsaw

### Black groups secure control of JCI ten by e syndicate of mainly life from the underwriting neered reforms in the indus- Anglo American for e 30 per

in Cape Town

South Africa have salvaged their stake in JCI, the mining group which is in merger talks with Lonrho, after struggling for six months to

ing group which has pio-

By Andrew Jack in Paris

Accor, the French leisure

group, plans to more than double the return on invest-

ment from its hotel activities

Mr Jean-Marc Espalioux,

chairman, also wants to

build stronger connections

between Accor's three core

business divisions, as part of

a strategy to be announced

at the annual general meet-

With advice from the Bos-

Hylsamez, the steel subsidiary of

group, may prepare a new equity

issue and take on extra debt if it

wins the bid for Venezuela's Sidor,

the last Latin American steel com-

Mr Alfouso González Migoya,

Alfa's corporate vice-president, said

Hylsamex was sounding out poten-

tial partners for the Sidor offer, but

it was also prepared to bid on its

pany in state hands.

plan to be unveiled next sales across the company.

working groups in Accor car rentels (through its

The new owners represent e range of bleck interest groups including rural women, trade unions and provincial committees. Mr Khumalo, who yester-

over the past few months to

develop the strategy, "Accor

2000", covering everything

from e new corporate logo to

cost reductions, purchasing

discounts and plans to lift

A FFr500m (\$87.8m) pro-

gramme of technological

investment will be under

way by the end of next year,

and Mr Espalioux believes

Accor's new strategy should

be at "cruising speed" by tha

in an interview, the chair-

man defended the existence .

have expressed an interest

Mr González Migoya said Hylsa-

mex was refinancing a \$175m bond

that matures this year. The steel

company had obtained a backstop

fecility of \$125m from e group of

international banks, and was negoti-

ating a new \$80m credit from e Euro-

pean bank. "We still need to raise e

further \$100m to cover the expansion

programme that is currently under

wey in our steel mills," he said.

turn of the century.

tomorrow. The sale of JCI has been criticised as largely symbolic, because Mr Khumalo has depended on a rights issue et Saflife, a local

day paid R2.4bn (\$537m) to which had been underwrit- acquire 34.9 per cent of Saf-

Accor seeks to lift returns from hotels

stake in Europear) and

travel agencies - while plan-

ning e new corporate organi-

setion designed to break

down the internal "baronies"

based around the group's

can hinder co-operation.

leading brand names, which

At the centre of his plan is

the objective to boost the

"synergies" between the

divisions. He estimated that

the current volume of cross-

selling between the three

businesses was "e few doz-

ens of millions" of francs.

has co-ordinated 11 internal centre of the group - hotels, eral bundreds of millions", ment of ebout 5 per cent e notably by increasing the year - or just 2 to 3 per cent links between the travel agencies end its botel

Mr Espalioux said that

business clients increasingly wanted packages from their travel agents which included highly profitable and the accommodetion. and stressed the importance of group was the world leader. developing better information systems to improve e ble to make profitable situation in which Accor travel agents sometimes "do SNCF, the French national not know all our svailable railway network, which is hotel offers".

Mr Espalloux said that He said he planned to Accor's hotels had been to the existing contracts, ton Consulting Group, he of the three divisions at the increase that rapidly to "sev- reporting a return on invest- from one year to five years.

raising additional funds. However,

J.P. Morgan warned in a recent

leveraged, but nor does it suggest an

expansion programmes at Hylsamex

and Alpek, Aifa's petrochemicals

abundance of debt capacity."

FT GUIDE TO WORLD CURRENCIES

Hylsamex ready to finance Sidor bid Given the willingness of interna. \$150m and \$200m to about \$2.2bn. postponed Sidor's privatisation three tional investment banks to lend to However, given that Alfa is generattimes, and it is now slated for July. Mexican corporations, Hylsamex is ing about \$800m a year in cash, Mr

> ties in servicing the extra debt His one worry concerned the report: "In March 1997, Hylsamex had net debt to total capital of 39.9 steady appreciation of the Mexican peso, which bas gained 15 per cent per cent, which is by no means overin value against the dollar over the past 12 months, and depressed Alfa's dollar earnings when they are trans-Mr González Migoya said the lated into pesos. "At today's rate, Alfa continues to export at e profit. However, we are concerned about division, would raise the group's the trajectory of the exchange rate." overall debt this year by between Mr González Migoya said.

Cowen & Company and Gilde Investment Management would like to thank all of the presenting companies at our Emerging Technology 97 conference held last month in Cannes, France.

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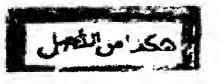
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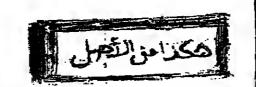
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### COMPANIES AND FINANCE: ASIA-PACIFIC

# Japanese trust banks return to the black

Japan's trust banking sector returned to profit in the 1996 fiscal year, after heavy write-offs for ings which they have to hold to property-related bad loans were guarantee the repayment of loan responsible for a large loss in fiscal "trust principals."

The seven trust banks reported a combined recurring pre-tax profit use some of their capital to make of Y124.38bn (\$1.1hn) - a sharp bad loan provisions. improvement from the pravious year's loss of Y1,396bn.

the government during the last fis- 1997. Six of the seven trust banks reported profits of between Y5bn. this would probably not hurt them cal year to help the banks write off bad debts.

These allowed the banks to lower the levels of special retained earn-

By lowering the level of these earnings, the banks ware able to

However, the banks also reported reasonably healthy levels of fee The upturn partly reflected new income, and forecast that they accounting measures brought in by would remain in profit in fiscal Toyo Trust and Chno Trust - ted interest rates to rise this year,

reported pre-tax recurring profits, and Y20bn. with Mitsubishi Trust, the largest, posting recurring profits of Y79bn. compared with a loss of Y321bn in

the previous fiscal year. At the other end of the scale,

All the others - Mitsni Trust, market. Sumitomo Trust, Yasuda Trust,

Some analysts yesterday hailed tha results as a sign that tha cial pressures, two groups said that underlying trend in the banking they planned to issue debt in an results was improving.

However, Mr Shigeru Kobayashi. Nippon Trust was the only bank deputy president of Mitsuhishi to report a second year of recurring Trust, warned that the banks it planned to issue about Y110bn loss - though at Y2.8hn its did not expect net profits to rise recurring loss was far smaller substantially in this fiscal year. than that of the previous year's due to sluggish demand for loans and the weakness of the property

· Although the banks also expec-

ket will bear, then that sug-

tude is as big as last week's

bankers prefer to attribute

this to an inefficient retail

offering mechanism and the

relatively small size of pub-

There is certainly an

element of this, which

is why the Hong Kong

regulators last week intro-

duced interim measures to

stop investors applying for the maximum value of tha

Since applications, if suc-

cessful in the hallot process,

are scaled back, investors

apply for the maximum in

the hope of getting a smaller

tranche - thus, the argue-ment goes, the level of

oversubscription does not

give a true picture of

long before issuers start

demanding bigger returns

from their sponsors. At the

moment they have a big sop:

simply by depositing appli-

But in the case of Beijing

Enterprises, small cheques

will not be cashed - in part

because of fears that a sub-

will be frozen in the banking

stantial amount of money

scoop big windfalls.

Nevertheless, it cannot be

queuea for forms. But the

too badly, he added.

In a sign of the continuing finanattempt to raise their capital adequacy ratios.

Sumitomo Trust announced that worth of yan-denominated

Meanwhile, Toyo Trust said it would shortly issue Y50bn of euro-yen debt with share conversion rights, and another Y50bn of euroyan convertible bonds.

### Plan for Vietnam's first stock exchange

By Jeremy Grant in Hanoi

Vietnam's State Securities Commission plans to submit a proposal to the government next month outlining how the communist-run country's first stock exchange could be set op

and run. Mr Vn Bang, a senior SCC official, said the proposal included suggestions for the scope of foreign hrokerage participation on the even-

tual bourse. He declined to elaborate, but Hanoi has indicated it might allow joint ventures or grant foreign securities houses individual branch

status. Last month, Daiwa Securities, of Japan, signed a memorandum of understanding with a Vletnamese bank to set np a joint

brokerage. Mr Bang said the SCC bad also completed a draft securities ordinance following consultations with the International Finance Corporation, the World Bank affiliate. That could be submitted to the country's National Assembly, or parliament, by

the third quarter. Vietnam plans to set up the stock exchange in Ho Chi Minh City, the soothern commercial bnb. Bnt analysts said a launch was still years away.

The project, which was first mooted in the early 1990s, bas been repeatedly delayed by a lack of suitable candidates for listing and poor accounting standards.

A privatisation programme that was designed to groom some state-owned companies for public offering bas been stalled for about two years.

Vietnam's private companies are too small to warrant listing, while the country's anditing and accounting systems are still rooted in the Soviet era.

Mitsubishi Materials up 27% Mitsubishi Materials, the Japanese ceramics and metals group, brushed aside a fall in aluminium product sales

ASIA-PACIFIC NEWS DIGEST

and reported a firm rise in profits for the year to March. The company, a leading maker of aluminium cans, reported a 4 per cent rise in parent sales from Y723.5bn to Y749.4bo (\$6.5bn). The group attributed the rise to buoyant demand for fabricated metal products from the car industry, firm demand from the information technology industry, higher exports and cement construction materials.

Demand for these products overcame a fall in aluminium product prices during the year and, combined with cost-cutting measures and the beneficial impact of the weaker yen, helped to boost recurring profits by 27 per cent to from Y8.3bn Y10.5bn. Net income rose 79 per

Mitsubishi Materials said it expected the trading environment to remain tough in the current year amid a decline in public works activity, which was expected to impact cement sales, and price declines for many of its mainline products.

However, the group believes higher sales of advanced and silicon products to the information technology industry, as well as lower costs, will help it lift sales and recurring profits in the current year to Y765bn and Y13.5bn, respectively. Net income is also expected to increase substantially, to Y6.5bn.

Michiyo Nakamoto, Tokyo

### Weak yen helps lift Kubota

Kubota, the Japanese producer of farm machinery and iroo pipes, yesterday reported a rise in annual sales and profits, thanks to a strong export performance helped by a weak yen. The group announced a 6.5 per cent increase in consolidated turnover to Y1,141bn, slightly more than its own forecast. Pre-tax profit rose 9 per cent to Y60.2bn. Net profits rose by 15.6 per cent to Y28.9bn, leaving earnings

up by just over Y2 per share at Y18.84 per share. Export sales rose 13.6 per cent to Y 21.7bn, but domestic sales climbed more slowly, rising 5.3 per cent to Y48.1bn. While the yen's fall helped exports, Kubota also attributed its strong overseas performance to higher sales of industrial and engineering products, led by industrial

castings and computer peripherals. The parent company, which is more exposed to the iomestic market than the group, did slightly less well. It announced a 4 per cent increase in consolidated turnover to Y835bn in the year to March, on which pre-tax profit increased 4.9 per cent to Y35.8bn, Net unconsolidated profits rose 5.8 per cent over the same period, to Y18bn.

Kubota gave no consolidated forecast, but the parent expects unconsolidated sales to rise 4.6 per cent to YB40bo in the year to next March, on which net profits are projected to rise just 2.8 per cent to Y18.5bn.

### ICI India advances 20%

Strong growth in paints and explosives belped ICI achieve a 20 per cent increase in net profits for the year to March 31 as net sales rose 15 per cent. Pre-tax profits rose 12 per cent from Rs620m to Rs696m (\$19,44m) on sales of Rs6.7bn. Net profits increased from Rs349.7m to Rs421m; earnings per share rose from Rs9.56 to Rs10.42. The annual dividend goes up 12.5 per cent to Rs4.50 a share.

ICI India is investing Rs1bn to build a paint factory at Mohali and a polyurethane blending plant at Thane. The company, which aims to raise sales to Rs50bn by 2005, sees a "period of rapid growth" based on the "current strong businesses" and "new activities".

### Qantas shuffles management

Qantas, the Australian airline in which British Airways holds a 25 per ceot interest, yesterday announced management changes which it said were part of its cost-cutting programme. Under the plan, the operations division and associated business division will be merged into other areas. Mr Gary Tommey, finance director, will take responsibility for airports, freight and catering, and Mr Geoff Dixon, who looks after commercial operations, will take on in-flight services and resorts.

Nikki Tait, Sydne,

# Red chips remain hot property

Overnight returns of up to 100% are keeping demand high, writes Louise Lucas

ostmen will this week down through the economy: lucky few. share certificates to applicants for Hong has tended to gather in a Kong's record breaking relatively small pool, sugshare offer for the invest-ment arm of the Beijing

Applications for shares in Beijing Enterprises are still being processed, but it is market. These have spread already clear that the issue has been oversubscribed more than 1,000 times - a record even by the euphoric standards of red chips, or chip league include Peremainland-backed Hong Kong companies.

ten with the red chips, partly because of their links to China's economy and partly because of their performance record.

Such stocks have risen more than 40 per cent so far this year, and in many cases invaators have heen rewarded with overnight returns of up to 100 per cent. Beijing Enterprises is already trading in the grey market at three times tha issue price. Shanghai Industrial, which a year ago heralded the current wave of

HK\$44. five times the HK\$7.28 issue price. .The wealth generated by

resources company, has been described as "fair and reasonable" by an

Both companies said that

independent report. .

By Nikki Tait

be delivering returned to the post office, printers cheques - and, for a and, of course, the banks.

gesting that the red chipa are taking a more selective approach to the distribution of mandates than the stateowned enterprises coming to their business equitably around Hong Kong's investment hanking community.

Banks heading the redgrine investments, the pan-Asian investment bank, and

ore increase than the initial public offerings them. selves - which tend to be small and shared with a slew of underwriters - are the placements that invariably

chips for investors has been municipal government red their habit of acquiring chips, closed on Friday at favourably-priced assets

Investors have been smit- Morgan Stanley, of the US (these two co-sponsored the Beijing Enterprises issue); ABN Amro Rothschild, the year-old Angio-Dutch equity capital markets joint venture, and BZW Asia. ore lucrative than

Part of the cachet of red

related to the ambitious Mid-

costing", but indicated that

they hoped to undertake the

The A\$1.4bn Midwest proj-

by an fund-raising in the aecond edged that both the takeover

for the merger and for a sub-reduced. iron" pellat and ted to significant capital that if the Midwest scheme

much smaller Australian "depend on final project rich iron ore deposits.

half of 1997.

publication of the report yes-terday should pave the way ment of an integrated "direct

of assets into foreigners' hands.

These assets are generally financed with a secondary share offering, or placement, which are the real moneyspinners - fees are between from the mainland parent 1.5 per cent and 2.5 per cent tendency under review by documentation and distribu- inexact science". authoritiea tion) is far less arduous and

The independent report,

by Grant Samuel, acknowl-

and the associated venture

· It noted that An Feng was

highly-geared and commit-

had significant risks.

Placements are also more

easily priced; as there is a cants' cheques, red chips can traded benchmark. When it comes to IPOs, the heavy oversubscription rates snggest bankers are guilty of understatement when they shortly after listing - a and the work (such as concede that "pricing is an

time consuming than on an

If pricing is what the mar- system.

have 21 per cent.

An Feng deal is 'fair and reasonable' sequent A\$500m (US\$383m) steel slah plant near Gerald- expenditures, and that there went ahead as a joint equity capital-raising, ton, in Western Australia. was "little definitive infor- venture only, the benefits of The plant would use iron ore mation on the financial posi- tha merger would outweigh The reverse takeover of An west iron and steel project in deposits at Tallering Peak. tion or stability of Mr Chu, the drawbacks. These Feng. Taiwan's second Western Australia. also in WA, and would be Madam Wu and their association include conflicts of interest largest steel group, by The companies said the the first steel-making facility ates" - the main sharehold- for An Feng and excessive Kingstream Resources, a amount sought would in the state, which houses ers in An Feng.

exposure for Kingstream to a

If the reverse takeover large but potentially risky goes ahead, Mr Chu, Madam Wu and their associates Kingstream shareholders would own 62.1 per cent of will be asked to vote on the Kingstream. Existing Kingsreverse takeover - the first tream sbareholders would big Taiwanese venture in Australia - on June 18.
The deal was announced But Grant Samnel added

on January 3.

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has been sold to

**HAL Investments** 

Willem Siithoff

The undersigned acted as advisers to the sellers

pk@granaria.nl

FT Surveys

### MONTEDISON

### NOTICE OF SHAREHOLDERS' MEETING

A meeting of the shareholders will be held at 10.30 a.m. on Tuesday June 24, 1997 at Assolombarda, Via Pantano 9, Milan, or at second calling, if necessary, at the same time and place on the following day. A possible third calling just for the extraordinary meeting is fixed for 10.30 a.m. on Thursday June 26, 1997 to consider the following

1) Financial statements at December 31, 1996. Report of the Board of Directors on the Company's operations. Report of the Board of Statutory Auditors. Relevant and

Extraordinary part

 Approval of Montedison Spa's proposed merger by absorption of Finausim Spa, Montedison Servizi Finanziari Spa, Palazzo Mauro De André Spa and Società Italiana Finanziamenti Industriali - S.I.F.I. Spa, involving the cancellation - without the Issue of shares by the absorbing company - of shares of the absorbed companies, wholly or directly held by the absorbing company, or indirectly held through companies in the process of being absorbed.

2) Authorization (under art. 2420-ter of the Italian Civil Code) for the Board to Issue bonds totalling up to Lire 1,000 billion, in one or more tranches, over a period not exceeding 5 years from the date of authorization, and consequent amendment of the Company's by-laws to include art. 5-bis (delegation under art. 2420-ter of the Italian Civil Code).

Relocation of the Company's registered offices in Milan from Fore Buonaparte 31 to Plazzetta Maurillo Bossi 3, and consequent amendments to art. 3 of the Company's by-laws (registered offices).

Shareholders are entitled to attend the General Meeting if at least five days prior to the Meeting they have deposited their share certificates at the Company's registered office, or at the Montedison Securities Office, Via Cerva 28, Milan, or at one of the

In Italy: Monte Titoli (for certificates deposited with the same), Credito Italiano, Banca Commerciale Italiana, Istituto Bancario San Paolo di Torino, Banca di Roma, Cassa di Risparmio delle Provincie Lombarde, Banca Nazionale del Lavoro, Banco di Napoli, Banca Monte del Paschi di Siena, Banco Ambrosiano Veneto, Banca Nazionale dell'Agricoltura, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino, Banca Popolare di Novara, Rolo Banca 1473.

Abroad (as appointed by Italian banks in accordance with Italian law): In Switzerland: Union de Banques Suisses - Zurich.

in Switzenand: Union de Banques Suisses - Zurich.
In France: Banque Indosuez - Paris.
In the UK: National Westminster Bank - London.
In Belgium: Banque Brucelles Lambert - Brussels.
In Germany: Deutsche Bank - Frankfurt am Main.
In the Netherlands: ABN-AMRO N.V. - Amsterdam and Rotterdam.

In the USA: The Bank of New York - New York.

for the Board of Directors Luigi Lucchini Chairman

Registered Office - Foro Buonaparte 31, Milan Capital stock: Lire 5,716,444,832,000 fully paid-in Milan Company Register No. 310653 Tex Code 01174030153

🕮 CS First Boston Group CS First Boston

Finance, B.V. US\$200,000,000 Guaranteed subordinated floating rate notes 2003

Notice is hereby given that for the interest period 1997 the notes will carry an interest rate of 5.875% per annum. Interest payable on 26 November 1997 will amoun to US\$29.86 per US\$1,000 note and US\$298.65 per US\$10,000 note and US\$2,986.46 per

**Agent: Morgan Guaranty** Trust Company

**JPMorgan** 

US\$100.000 note:

### alba un Bahrain B.S.C. (c) U.S.\$ 100,000,000

Secured Floating Rate Bonds Due 2001

accordance with the provisions contained in the Terms and Conditions terms and Conditions governing the Bonds, notice is hereby given that for the interest Period from 27 May 1997 to 24 November 1997, the Bonds will carry an interest rate of 6,7344% per annum calculated on e principal amount per of U.S. \$1000/-.

The interest amount payable by the issuer on the interest Payment Date falling on 24 November 1997 will be US. \$ 33.86 per Bond.

Bank of Bahrain and Kuwait Reference Agent.

Wells Fargo & Company US\$200.000.000 Floating rate subordinated

capital notes due 1998 The notes will bear interest at 5.9375% per annum for the interest period 27 May 1997 to 27 August 1997. Interest payable on 27 August 1997 will amount to US\$151.74 per IES\$10,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

### COMPANIES AND FINANCE: THE AMERICAS

# Telefónica, Unisource sever ties

By Tom Burns

Telefónica and Unisource alliance are likely to agree a "divorce settlement" within two weeks. scarcely a month after the Spanish operator withdrew to join the Concert alliance of British Telecommunications and MCL

The settlement involves the return by Telefonica of the 25 per cent stake it acquired in Unisource and a compensatory cash payment by the Spanish company to its former partners - the national carriers of The Netherlands, Sweden and

Telefônica will regain control of TTD, a data transmis- and Unisource boards.

sion company it handed over to Unisource as part of the tlations said final approval equity purchase. Telefónica said yesterday that the cash compensation would be to be entered for the acquisi-"considerably lower" than a tion of Retevision, Spain's figure of Pta18bn (\$126m) that has been quoted by the Spanish press.

last year through its Unisource involvement.

Details of the severance have been agreed by representatives of both sides, who began meeting in Madrid source's headquarters, switched to Concert. The terms now have to be approved by the Telefónica

when competing bids have second fixed-line telecoms This timing will allow Uni-

The operator claims it source, which was excluded incurred losses of Pta7bn from the Retevision hidding process because of its ties with Telefónica, to negotiate a presence in the Spanish

Italy's Stet and Mannesmann, of Germany, which and in Amsterdam, Uni- both have links with Unisource and with AT&T, the shortly after Telefónica US ally of the European partnership, are preparing separate bids for Retevision. A third bid is being drawn up by France Telecom and

Sprint, of the US, which with Sources close to the nego-Deutsche Telekom form the rival Global One alliance. was expected before June 9, Once the Telefonica-

Unisource knot is untied, the Spanish company and BT will press abead with an exchange of equity valued at some Pta65bn.

It was agreed last month triat Telefónica would take about I per cent of BT and that the UK company would acquire about 2 per cent of its Spanish partner.

BT is also expected to dispose of the 15.8 per cent stake in Airtel, a domestic customers in the Americas. cellular phone network that competes with Telefonica, as well as sell a data transmission company it created in

Spain four years ago. Telefónica is to become

Concert services in Spain. Meanwhile, Telefonica will tomorrow hold its monthly board meeting in Washington, in a move to emphasise the transatiantic nature of its strategic agreement with

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IX GRITS PRICES

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Concert. The board will appoint Mr Fernando Panizo to manage Telefónica Panamericana MCL, a company based in Miami and jointly owned with MCI that will develop a fibre optic network providing integrated services to

Mr Panizo is a senior executive of Tisa, the Spanish company's international subsidiary and the dominant foreign operator in Latin

# Gaylord puts faith in new genre

The company that made its fortune from country is turning to Christian music

eprightly, Mr Earl "Bud" Wendell Is an unlikely looking country music impresario. Yet he has probably done more than, anyone to turn the sound of twanging guitars and plaintiff cowboy laments into one of the biggest music industry success stories of recent

Recently, at the age of 70, Mr Wendell announced he was retiring as chief executive of Gaylord Entertainment, a company which has made a fortune for its shareholders on the back of the country music craze.

Rather than look back, though, he was more interested in looking ahead, to what he believes will be the next great success story in US entertainment: Christian music. If he is right, then Nashville-based Gaylord could be set for one of the most unlikely encores the industry has seen.

"A lot of people got turned off by hard rock, and they didn't like rap," said Mr Wendell. "Big band music disappeared on them, they had to go somewhere."

That was the soil that nourished the middle of the road sound of modern country music. Add in the resurgence of interest in the US about traditional moral values and the strength of the Christian movement, and it could also produce the country's next music craze. "We're thrilled about lt,"

Mr Wendell said. "We're seeing a move back to traditional family values." It is impossible to go far in Nashville, bome of country

music, without stumbling on monuments to Gaylord's success. They include the accounts for only about 3-4 refurbished former tabernacle where country music's most famous show, the Grand Ole Opry, began more than 70 years ago, as well as newer venues like the mas-

uited, dapper and sive Opryland Hotel, one of the biggest resort hotels in

the US. "What Bud has done for this industry has been pretty incredible," said Mr Terry London, the man who now takes over from him.

Top of that list was the creation of TNN and CMT, two cable television networks that Gaylord agreed to sell to Westinghouse Electric for \$1.6bn in stock. TNN had just been

launched in 1983 when Mr Edward Gaylord paid \$225m for a collection of country music assets. By the end of last year, it had grown into one of the most successful cable networks in the country, with revenues of \$252m.

Country music's share of US record sales, in the meantime, grew from 5 per cent to a peak two years ago of about 18 per cent. That may go down as the genre's high-water mark: last year. country fell back to 15 per cent of sales. "We think it's plateaued, and then it will rise again," Mr Wendell said. But Gaylord, while

remaining heavily dependent on country, has placed its next bet on a different musical form. In 1994, it acquired an option to buy Z Music, a cable network that transmits Christian music videos. Then, earlier this year, it acquired a Christian music publisher wbose stars include the of the genre, Ms Amy Grant.

According to Mr London, between this musical genre and the country scene some years ago. Contemporary Christian music is also based in Nashville, he said, and form of pop music. per cent of record sales. And just as country's suc-

cess was based on its evolution into a musical style today," Mr London said - such stations in the US, with broad appeal, so Christian music's growth will be did not mean diluting the largest. TNN, a network that



widely-acknowledged leader Amy Grant, one of the stars of the Christian music genre

dependent on its ability to content. "We're not embarthere are many parallels reach a larger audience. Though taking many different musical forms, from gospel to reggae, the new stars of the genre play a gentle

desire to see a family values product that is different

rassed about putting forward a Christian message." To repeat the trick is

likely to prove difficult. though. The success of country music was due in large stations that are devoted to this style of music: there are from what is available now reckoned to be 2,500

Gaylord says promotes the "country lifestyle", is available in 97 per cent of the US homes that are hooked up to

cable systems.
Christian music may find it harder to find a mass audience. The airwaves in the Nashville area, like much of the South, are littered with Christian radio stations but these are primarily bent on proselytising, not promo-ting the music that companies like Gaylord seek to

or will Gaylord be setting ont to buy radio stations to promote its new musical form. Rather, prompted by the high prices at which US television and radio stations have been changing hands recently, it has been shrinking its broadcasting base of late: And Z Music is available round-the-clock in only im cable homes so far, held back by the limit in bandwidth that has produced a temporary bottleneck in the development of the multi-channel future. --

All of this means that the boom in the Christian music could be some time coming. In the meantime, the new Gaylord will be largely dependent on its hotel and other hospitality ventures, which it hopes to extend across the country through partnerships with other

And there will still be country - and a small cable network in the form of CMT International, which reaches 6.8m homes outside the US.

"There is every sign there is a market around the world for country music," said Mr Wendell. It is a form all, on "true stories - human was more pure than most

Richard Waters

# Europe gets taste for high-yield debt

and Edward Luce

To the casual observer, the recent birth of a high-yield bond sector in Europe might conjure up images of the racy US junk market of the late 1980s, when a series of defaults left many investors with losses. The US market's reputation for unscrupulousness has only recently been dispelled.

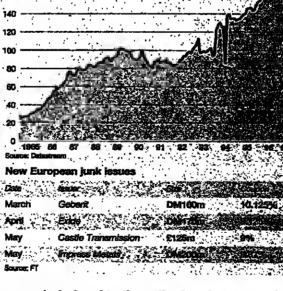
But Europe's fledgling junk bond market is unlikely to become a stamping ground for cowboys. Investors tempted to take e closer look will be reassured by the status of its market makers blue-chip investment

banks including Morgan Stanley, Credit Suisse First Boston, Bankers Trust and Salomon Brothers - and indications that they are stressing the importance of transparency and detailed

So far, the response to Europe's first four high-yield issnes from institutional investors has been enthusiastic. The DM160m deal by Geberit, a Swiss sanitaryware company, which kicked off the new market in March, was heavily oversubscribed.

Three subsequent deale have also been well-received. Bankers say that demand for the bonds - a DM175m offering from Exide, a leading battery maker, a £125m issue by Castle Transmissions, a UK television company; and a DM200m bond from Impress, a European can producer - bas exceeded

expectations. Mr Michael Ridley, director of fixed income at Salomon Brotbers, which arranged the Impress deal, said that 63 institutional



Junk bonds:

Market capital of all high yield bonds (\$bn)

and the second second

paper. That was more than coupon of 10.125 per cent. double the number of orders Salomon had been expecting. "European banks and investment funds are clearly

doing a lot of homework into the higb-yield market and they like what they see," Mr Ridley said. High-yield bonds are spec-

ulative debt securities issued by companies with credit ratings below rating agencies' "investment grade" threshold - BBB- and Baa3 from Standard & Poor's and Moody's, respectively. in exchange for the higher

credit risk, the issuer rewards investors with substantial interest margins over benchmark government or corporate bonds. Geberit, for example, was

buyers had bought the offered to investors with a This compares with returns of less than 6 per cent on 10-year German government bonds, or bunds. Bankers are optimistic

that the market will grow quickly. They expect between 10 and 15 issues this year for a total amount of more than \$1bn. Issuance could double in

1998 and the total size of the European high-yield market as the strictest in the world. could settle between \$20bn and \$30bn in coming years as the sector matures. This compares with a market of more than \$150bn in the

But bankers say that some investors are comfortable ny's indebtedness and

Europe's only previous experience of junk bonds was in Switzerland, where a lively market for high-yield corporate debt collapsed in the early 1990s after a number of defaults. Part of the problem was the quality of the issuers tors to accept much lower

which included Polly Peck. the UK company which subsequently became insolvent, and Australia's Bond Corporation, which became mired in legal controversy. Bankers active in the nascent market are adamant

the mistakes of the past will be avoided. "The Swiss junk bond market was completely unregulated and institutional investors were not well educated in the market for be far more takeovers, mergcredit risk," said a senior

official at a large US bank in London. "This time round it is in everyone's interest to avoid those mistakes." They are emphasising the importance of providing detailed information to

investors, for example. The prospectuses of recent issues contain more information on companies than is required by market regulators. "We have deliberately chosen to adopt SEC-style disclosure," said a syndicate manager, referring to disclosure rules imposed by the US Securities and Exchange Commission, widely viewed

The prospectus of one recent issue, for example, states clearly in prominent bold letters on the cover: "See 'risk factors' on page 16". Detailed descriptions of the company's financial posistereotypes must still be tion follow, including referovercome before mainstream ences to the parent compa-

with European high-yielding warnings that expansion plans impose "significant capital requirements".

Bankers say that there are other conditions in favour of the development of a European junk bond market. Tight monetary conditions in Europe, are forcing inves-

yields than before on govern-

ment and private sector This, coupled with the fact that European monetary union in 1999 will eliminate the exchange rate gains to be made from bonds denominated in a foreign currency, means that investors are

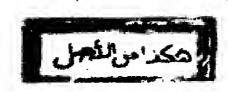
increasingly focusing on

Added to this, the creation of a genuine single market in Europe means there will ers and leveraged buy-outs than before. To the yieldhungry bond investor this can only mean one thing.

"Investors are going to have to concentrate much more on credit stories if they want to maintain the portfolio returns they are used to,\* said one banker.

"To put it crudely, that means there's going to be a growing appetite for junk bonds in Europe."

> BANQUE NATIONALE. DE PARIS amme for the issue Debi hydronents USD 56,000,000



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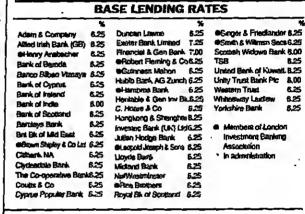
May 23	Short	i days notice	One	months	Sb: months	One
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Denish Krone	311 - 312	313 - 31-	35, 31,	3H - 3/2	313 - 314	343 - 343
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French Franc	31 31	3/4 - 3/4	3% - 3%	318 - 318	347 - 313	35, - 312
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Sterling	614 - 6	8, - 6,	64 - 64	654 - 83	613 - 81	633 - 873
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US Dollar	514 - 514	552 - 517	511 - 514	54 - 541	53 - 54	84 - 8A
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Short form rates a	m cell for ti	us US Dollar	and Yen, ot	hers: Two city	ys' notice.	

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Jun	94.18	94.18	+0.01	94.18	94,17	90,133	441,063
Sep '	93.96	93.97	+0.02	84.00	93.95	99,931	468,193
Dec	93.71	83.73	+0.02	93.75	93.71	140,276	354,552
N US T	REASURY	BILL FUTT	JRES (IMM	() 61m pe	100%		
Jun	94,63	94.82	-0.01	94.84	94.81	829	4.893
Sen	94.57	84.56	+0.01	84.57	94.56	117	4.961

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Netherland Norway Portugal Spain Sweden	(NKr) (Pta) (SKr)	18.36 49.47 20.45 24,48 45.99	3,388 9,129 3,774 4,517 8,486	2.997 8.074 3.338 3.995 7.506	0.889 2.896 0.991 1.196 2.228	0.348 0.937 0.368 0.464 0.871	976.7 2362 976.5 3169 2196	1 2.694 1.114 1.333 2.504	3.712 10 4.134 4.948 9.298	89.78 241.9 100 119.7, 224.9	75.02 202.1 83.58 100 187.9	3.993 10.78 4.447 5.323	0.741 1,995 0,825 0,967 1,655	0.323 0.871 0.360 0.431 0.809	0.723 1.949 0.806 0.964 1.812	0.526 1.417- 0.586 0.701 1.317	60.92 164.1 57.86 61.21 152.8	0.456 1.228 0.508 0.808 1.143	Discount Market des UK clearing bank be	8 6 - 64	62 - 64			-	9-12 (mont
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Darish Krone ELD-MAR	K PUTU	RES (IMM)	DM 125	,000 per	DM 3	14	1		-		ROPE	AN C	URR	ENCY	UNST	RAT	ES		BANK OF E		D TRE	ASURY	BILL '	TENDI	,
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E SWIES	0.7095		(IMM) S				4.000	45 203	Spei Field	ń -	187,396 183,825 5,85424	16	77.723 55.207 90738	+0.34 +0.20 +0.010	4 0.	18 84 91	1.35 1.28	-8	Allotment at sin, towal	2%	47%		n. bld \$2 days		

4.418 75.492. 164 4.083	May 26.	Ecu cen.	Rate against Ecu	Change on day	% +/- from	% spread v weekset	Ofv.
8 516	Ireland	0.798709	0.781521	-0.001312	-4.86	7.20	31
	Portugal	197,398	197,723	+0.341	0.18	2.04	-1
	Speni	183,825	165,207	+0.204	0.84	1.35	-8
	Fichand .	5.85424	5,00738	+0.0109	0.91	1.28	-8
4,668 45,293	- Italy	1906.48	1928,13	+1,18	1,14	. 1.08	-8
459 5,117	. Netherlands	2.18979	2,19958	-0.00032	1,38	0.82	-10
3 442 -	Denmark	7.34555	7.44979	0.00155	1.42	0.77	-10
	Gennery	1.92573	1.95616	-0.00086	1.56	0.81	-18
	Ametric	13.5485	13,7883	-0.0048	. 1.62	0.57	-12
at.vol Open int.	Bekken	39,7191	40.3813	-0.0066	1.67	0.53	-12
1944 83,880 - 384 - 5,445	France	6.45863	6.60100	+0.00979	2.20	0.00	-19
20 . 785 -	NON ETIM M	<b>EMBERS</b>					
41	Greece	295.269	312,733	+0.367	5.91	-3.50	
	UK	0.793103		-0.001521	-10.96	14.81	

	-0.2	May 23	May 16		May 23	May 16
Total "pilos Mir. acco	pplications rejed	\$200m \$1218m \$200m \$98,470 2%	\$200m \$1498m \$200m \$98,475 47%	Top recepted rate Ave. rate of discount average yield Offer at next tender fain, accept, bid fig days	8.1355% 8.1155% 8.2102% 9200m	6,10611
May 23 £ spot 1 min 3 min 1 yr	-Cose	Pro	8245 8245 8277 8135	FT GUIDE to WORLD The FT Guide to W table can be foun page in today's adi	orld Cum	enclas



Jun Sep Dec	1,6236 1,6205	1,6320 +0 1,6292 +0	0.0122 1.6364 1.0120 1.6350 1.0120 1.6310	1.6204 1	6,292 40,785 1,564 6,641 1 116	Currency, a corner rate	of spreads the red the market 17/9/82 Sta	for Ecs. 9 pos i pacouráge o um permited dog gampendo	Stigrence bei percertage d d from 1904	Adjusters	chair retriet the cuttiercy's trate.hand to	and Stu cont content rate by the Prairie	w man for e from to Esti
M PHILA	DELPHIA S	E 2/4 OPT	OME 291,250 k	ents per pour	d)		ADMILITAL	SE DINA	RIK/S OF	Horis C	MB2,500 (	s per DM)	
Strike Price 1,620 1,630 1,640 Previous de	Jun 2.18 1.55 1.01 b/s vol., Calo	2.66 2.16 1.85 Va Para Na . 1	Aug 3.21 2.68 2.24 Prev. day's open in	0.69. 1.8 1.07 1.7 1.59 2.2 Comp. of t Pyra	8 241	Strike Price 0,586 0,586 0,586 0,585 Previous d	0.5 0.5 0.5 0.5	8 '' 0.5	10 1 10 1 15 0	48 18 95	Jun 1 0.27 0.45 0.73	OAB OAB OAB OAB OAB	0.84 0.84 1.09
France	0		OPTIONS	29.1	ind it.	Spain a Note	ONAL SPA	NEEH BON		ss (METT	) 	Est. vol	Open int.
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E LONG	TERM FREN		OPTIONS (MATE			Jun	Open 94.50	94.24	Change -0,70	High 94.60	1,0₩ 94.28	Est. vol. 467	Open Int. 5,776
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127 128 129	2.02 1.14 0.42	0.61 0.26	1.06 0.60	0.02 D.7 0.14 1.1 0.42 1.8	8 - 1.63 5 2.22	FTS	GOL	D MIN	ES II	DEX			
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140h 0.8712 0.8814 0.8004 -

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	ACROSS .	DOWN
	1 Faraway places serving the conductor's purposes (42.3.5)	2 Girl in New York's to attack beast (5,4) 3 Somewhat suspicious wel-
	10 Helium in useful quantities is somewhat lacking (5)	come for Japanese dish (5)  4 Fellow's to tie plant to get
•	11 After a drink seek a battle (9)	strong light source (9) 5 Running at speed and turn-
	12 This sly eccentric is fash- ionable (7)	pole (5)
	13 Queen is introduced to man before seeing dairy product	6 England's openers opposing hostile contest (9)
	m	7 We hear forspe is formed in

12 This sly eccentric is fash ionable (7)	ing away after dropping pole (5)
13 Queen is introduced to man before seeing dairy produc	6 England's openers opposing
14 After a bit of sleep, one in	7 We hear forage is found in
bed turned over resigned (5)	
16 Poster continued not have	tainer (7)

_	(5)	the one in the brick con-
5	16 Doctor continued, not hav-	tainer (7)
1	har been observed (9).	9 A Greek nonet entertains
5	19 Young getting disease from	(6)
-	one spreading rubbish	15 Drink inspires lots of mate-
	ahroad (9)	rial to fill the end of writ-
	20 Rummage round stable, ini-	ten work (5,4)
1	tially for a place to sleep	17 Empty-headed paladin put
i	(5)	on suit for place of enter-
1	22 Prophet having former	tainment (9)
ı	prime minister in a tangle	18 Winger is to pass the ball
	(7)	over, gaining notice (9)

_	tially for a place to sleep	17 Empty-headed paladin put
	(5)	on suit for place of enter-
i	22 Prophet having former	tainment (9)
	prime minister in a tangle	18 Winger is to pass the ball
	(7)	over, gaining notice (9)
	25 Model managed to pose in	19 Turner baselessly accepts
	conveyance (7)	honour in palace (7)
	27 Real idiot unsettled leader	21 Scrap dealer is to be on the
1	(9)	verge of ruin (6)
٠	28 Understanding European	23 Raise one gets in the army
Į	carp (5)	(5)
ı	29 The otter, owl and bat dis-	24 English support for expedi-

ase one gets in the army	→ Fer lafe c
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EIGHTY MARKETS

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SPREAD BETTING ON OVER 11G We accorded in the foot famile and elementation panel being "Hours Libers "Libers We are also it open acrosses while force days. County posses Cantald 6 are Tributed Page 60°. Per bencharts well application in the page 18(7) 200 Med. "Sphiletes the law.

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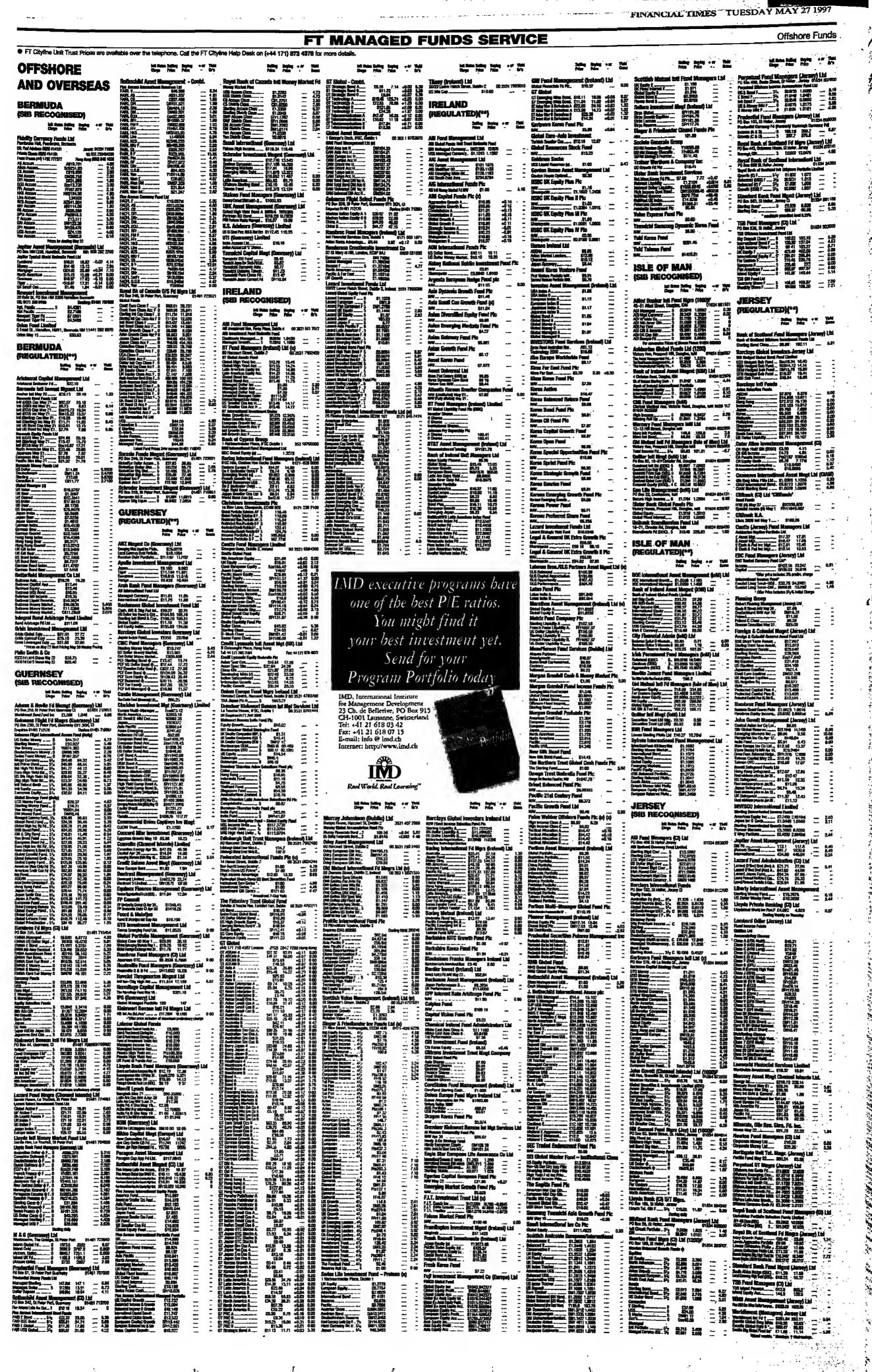
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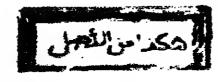
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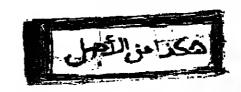
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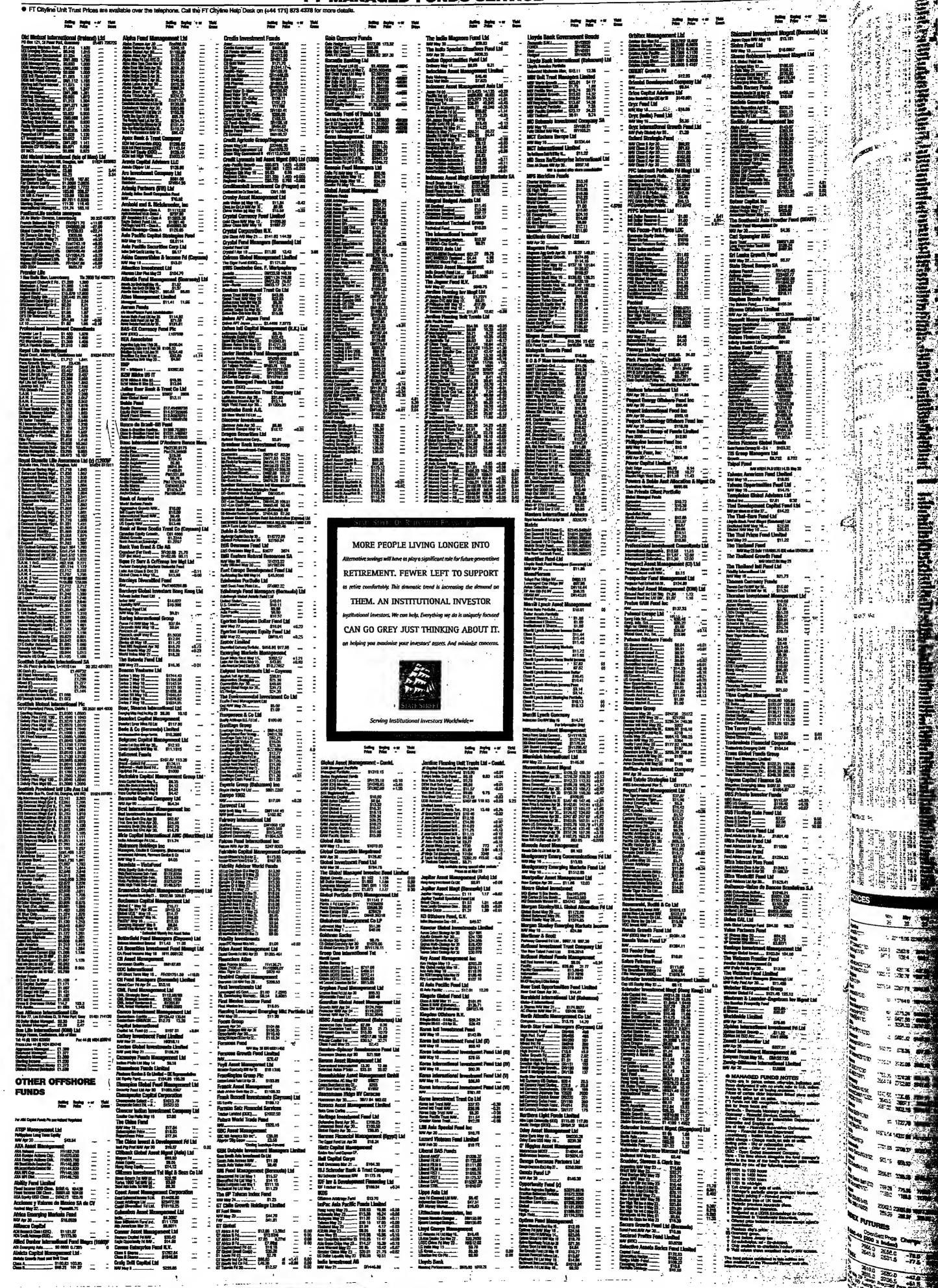
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	FINANCIAL TIMES TUESDAY MAY 27 1997 ★	31
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# shaky Paris bourse

In the ebsence of the exuberant US market and its anxious. UK counterpart, both on holiday, 10 continental bourses notched up all-time highs.

The main exception was PARIS, engulfed in a tidal wave of uncertainty in the wake of Sunday's first round election vote.

A fifth of the CAC 40 index components showed losses of more than 5 per cent. The banks took e nasty hit, and Thomson CSF tumbled nearly 10 per cent.

CSF, off FFr18.20 at FFr171.30, was the day's heaviest casualty as talk that the planned sale of the state's 58 per cent stake in the company would be ebandoned should a left-wing government emerge victorious next Sunday.

The fall-ont was widespread. Lagardère and Alcatel Alsthom, the two groups vying to acquire CSF. fell FFr10.80 or 5.8 per cent to FFr174.50, and FFr19 to FFr661 respectively.

Banks suffered from worries about the EMU timetable and fears for an end to the restructuring talk that the market had been enjoying all year. BNP came off FFr16 or 6.1 per cent to FFr247 and Société Générale retreated FFr42 to FFr654. Sentiment was said to

have been severely shaken. although actual volume was fairly modest at 12.56m shares. Euro Dieney improved 5 centimes to FFr9. The CAC 40 index closed

down 108.16 at 2.654.74. FRANKFURT shook nff early weakness on the French polls, moving from e Dax low of 3,598.56 to peak 47.59 higher at an Ibisindicated 3.669.31. Turnover reflected the Anglo-Saxon holiday with a fall from

DM11.3bn to DM10.2bn. Mr Jens Wiecking at Prof. Dr. Dolff & Partners said that the focus of the market had moved from e rising dollar and e favourable interest rate environment to corporate results and takeover etories; Roche's price for Boehringer was seen as an lysts on Friday.

indication that chemicals

Bayer and BASF rose DM1.75 to DM68.65, and DM1.65 to DM66.15 respectively. Commerzbank, with 10 years of takeover rumours behind it, rose DM1.60 to DM51.20; it was bracketed by by gains of 3.3 per cent and 3.1 per cent at Allianz and Munich Re, big insurers that were seen more as predator than victim, up DM12 to

Share price and index rebased SBF 120 (A

DM373, and DM134 to

On the broad market, said Mr Wiecking, longer term rates had risen recently, taking the average long bond yield back to 5.18 per cent, where it was at the end of March; at that time, he noted, the Dax was around 3,300 and the dollar DM1,725. AMSTERDAM racked up

another record and looked to have been a beneficiary of investors ewitching ont of France, The AEX index rose 8.23 to 812.19. ING and Fortis Amev

appeared to anticipate good first-quarter statements this week. ING added F12.70 or 3.1 per cent at F1 88.80 in 3.1m shares traded, while Amey jumped FI 2.30 to

There was an early morning rumour that Akzo Nobel was set to announce e big acquisition, possibly the tioxide paints operations of ICI of the UK.

But the shares stayed on the upside, gaining Fl 2.80 to Fl 266, helped by hopes of an upbeat meeting with ana-

BRUSSELS celebrated Paribas's Gevaert reshuffle involving the investment company itself, Almanij and Cobepa, which left the trio up 12.3 per cent, 7 per cent and 6.3 per cent respectively: by BFr565 et BFr3340, BFr1,075 at BFr16,500 and BFr90 at BFr1,520.

It speculated on separate alliances in the banking sector, with Kredietbank up BFr200 et BFr14,400 and BBL BFr250 better et BFr9.300. But it lacked strength in depth, and the Bel-20 index came in just 11.26 higher at 2,279.04

ZURICH took on board the Roche admission that its acquisition of Boehringer Mannheim was likely to dilute earnings in its first year, and Roche certificates came back to close SFr185 lower at SFr13,005 after an earlier intre-day high of SFr13,745. However, the SMI index still scored a record high, up 15.7 at 5,196.7.

MADRID saw strength in ntilities and hanks as it extended its record run, the sectors gaining 3.1 and 2.5 per cent respectively as the general index put on 11.83 at 570.73. In utilities, Fecsa rose Pta65 or 5.2 per cent to Pta1,310 and Iberdrola Pta70 to Ptal 920. In banks, Bankinter rose Pta1,190 or 4.6 per cent to Pta26,000 as it hrought in an employee incentive scheme, and BBV by Pta290 to Pta10,300, sup-

ported by news of a share

solit after weakness in the

stock last week, dealers said.

MILAN moved lower, BCI continued to slip as investors fretted about potential takeover forays. The shares dipped L100 to L3,350. There was profit-taking among talecoms stocks. Stet fell L178 to L8.515. The Mibtel index closed with a loss of 178 to 12,253.

BUDAPEST closed at a new high, the Bux index rising 117.73 to 5,991.32. With London closed, the supply of etock was weaker than it might have been, and brokers, pragmatically, foresaw profit-taking today.

Written and edited by William

# Tidal wave engulfs Foreign support for Japanese stocks

Gwen Robinson on the arguments for, and against, Japan's recent equity revival

dollar last week, when the US currency approached Y111 and the Nikkei 225 average fell 2.4 per cent, observers were still pointing to signs of new resilience in Tokyo equities.

The key index recovered on Friday, amid signs that the dollar had stabilised for the time being in the Y116-Y118 range. On Monday, the index closed at 20,009.00, up 11 per cent since the end of Japan's fiscal year on March

The view that Jepan's equity market is recovering or at least bottoming out has been e popular theme recently among Japan-based analysts and foreign fund managers. The prognosis is tempered, bowever, by lingering concerns about cur- ency and better corporate rency movements, the pace of Japan'e economic recovery and anxiety about the impact of a possible interest rate increase. Recent assur-

t the height of the rate, now at a historic low of which finishes this week, Yen's rally against the 0.5 per cent, would not be companies have so far dellar lest week when increased until a solid score posted an increase of nearly increased until a solid eco- posted an increase of nearly nomic recovery is under 16 per cent in aggregate way, have laid market profits. In the short term, rumours to rest for now.

> ing forthcoming reforms in ers of UBS Securities in the securities field as part of Tokyo. "But over the the government's "big bang" medium term, profit growth financial deregulation plan. sets the celling for equity Stock options will be intro- market returns." duced next month, to be followed by the abolition of stocks are particularly fixed commissions on securi- attractive, when valued ties transactions some time against cash flow rather next year.

The recent scandals stemties' illegal trading activities point to greater policing by financial authorities. In step with a growing shift to international accounting standards, enhanced transpargovernance; this will inspire greater confidence among investors, analysts say.

Another factor is the steady improvement in cor-

Jan 1997

was issued at HK\$1.20,

made its debut on Friday,

SYDNEY shrugged off e

profits warning from BHP to

close higher, underpinned by

good demand for banks and

building shares. The All

Ordinaries index ended no

20.9 or 0.8 per cent at 2,584.8.

A\$18.92 after the resources

giant warned of difficult

BHP elid 40 cents to

profit growth may provide a Several factors contribute poor guide to equity market to the bullish view, includ- movements, says Neil Rog-

Furthermore, Jepanese than reported earnings pershare, says Charles Clough, ming from Nomura Securi- chief investment strategist with Merrill Lynch.

> The eky-high price/ earnings multiples so common to Japanese companies are "e little contrived", he

Taking telecommunications giant NTT as an examnle he says that NTT'e p/e ratio of 49 is based on estimated 1998 earnings, but that the company has a mulances by Japanese officials porate profits. In the current tiple of 5.6 against the cash that the official discount annual reporting season, flow benchmark.

Japan indices rebased (yea tentis)

tant factor in the stock market's rise, however, has been tion and real estate issues. the ateady increase of foreign investors buying into Japanese equities. While not yet as excited as in 1994, when foreign buying surged, international fund managers are eyeing Tokyo with a greet deal more interest

than seen early last year.

According to Alexander Kin-

Shin-Etsi Chemical, a lead-

Jun 1996

Tokyo, "Japan has started to bottom out, at least for now. relative to the rest of the world. Consequently, the risk of being out of Japan is beginning to appear greater than the risk of being in."

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TIME IN

he market's fall last week demonstrated an ongoing shift in stock-buying patterns among large investors, both foreign and domestic. The equity market has been increasingly described as two-tiered, with stock performances diverging sharply between globally competitive companies with strong earnings Arguably the most impor- and domestic demand-driven laggards, including construc-

But buying interest has broadened to encompass a range of sectors, including those reliant on the domestic market. Even retailers, entirely dependent nn domestic consumption and facing the effects of the April 1 sales tax increase from 3 to According to Alexander Kin- 5 per cent, have recently mont of Morgan Stanley in made substantial gains.

# Hong Kong peaks on overseas money

Overseas money continued to pour into HONG KONG. The Hang Seng index peaked again, up 242.96 or 1.7 per cent at 14,574.64, and turnover surged to HK\$20.6bn comfortably eclipsing the record set 12 days ago.

Strong liquidity, red chip fever and pressure from futures ahead of Thursday'e expiries all contributed. In properties, Cheung Kong jumped HK\$3 to HK\$80; and six of the day's most active stocks were mainlandbacked shares, following a grey market surge for Beijing Enterprises.

Beijing Enterprises was

said to be changing hands et more than HK\$40 against e flotation price of HK\$12.48. The offer was widely thought to have been more than 1,000 times subscribed. Among other recent new issues, Chu Kong Shipping jumped 97.5 cents to

trading. But banks were strong, and building stocks Australia rose almost 3 per cent on a indices rebased Both were pushed ahead

> NAB gained 14 cents to A\$18.93 and ANZ put on 21 cents to A\$8.53. Among builders, CSR added 14 cents at A\$4.69 and Pioneer gained 16 cents to A\$4.46. Boral rose 15 cents to A\$3.98. TOKYO made modest gains on strong demand for

> carmakers and other exportdriven issues that declined sharply last week as the dollar plunged against the yen, writes Gwen Robinson. The Nikkei 225 everage

rose 34.50 to 20,043.50 after moving between 19,989.10 and 20,154.52. Turnover fell sharply from 368m shares to an estimated 269m; due to to Y2,570, 72, 272, the holiday weekend in the Securities houses rose on the holiday weekend in the US and in the UK. Declines narrowly led advances 552 to 505 with 185 unchanged.

Good corporate prospects also drew buying interest. Y17 to Y722, while Daiwa Yn35.60.

ing maker of silicon for use in semiconductors, rose Y100 to Y2,690 on Friday's report that it expects parent recurby Friday's interest rate cut., ring profit to rise nearly 30 per cent in the business year to March. Shinkvo Electric and Tamura Electric Works, both involved in development of pre-paid integrated circuit cards, surged on reports that telecommunications giant NTT would use the cards for a new tele-

> phone card system. Amone carmakers, Toyota jumped Y170 to Y3,590 and Honda Y50 to Y3.580. Other big exports saw Sony add Y20 to Y9.700, Canon Y80 to Y2,910 and Matsushita Electric Industrial Y50 to Y2,170; but TDK fell Y60 to Y8,570 and Pioneer Electronic Y60

short-covering, with Nomura up Y60 at Y1,470. Banks were mixed: Fuji Bank added Y20

tomo Trust and Toyo Trust retreated Y20 to Y1,070 and Y7 to Y824 respectively on reports that the trust banks planned to issue convertible bonds overseas to boost their capital adequacy ratios.

In Osaka, the OSE average added 29.46 to 20,879.39 and volume dwindled to 13m SHENZHEN went into

reverse again, dropping 4.5 per cent after the Shenzhen Development Bank, a largecap company on the local currency A share market, said that it would defer a shareholders' meeting pending an investigation into trading irregularities. The foreign currency B

share index dropped 6.85 to 146.84 as turnover soared from HK\$99m to HK\$263.5m. Shenzhen Bank officials declined to elaborate; its shares ended at Yn37.80, down Yn1.25 or 3.2 per cent to Y1,540 and Sakura Bank after an intre-day low of

# Strong run for Canadian financials

Buoyed by e strong run for financiels, TORONTO said the slack turnover was pushed ahead in light vol-Street had reduced activity, some sectors met with good buying. At noon, the 300 composite index was up 51.39

at 6.472.90. Banks forged ahead in anticipation of good news on earnings. Bank of Montreal rose 90 cents to C\$55 and Bank of Nova Scotia gained C\$110 to C\$58.65. Both banks post results today. Royal Bank of Canada added C\$1.30 at C\$61.35.

"The market is clearly looking for some good numbers from the banks. There is talk of record earnings and e possible upkick for dividends," said one broker.

Elsewhere, Seagram rose 80 cents to C\$56.00 and Alcan Aluminium gained 10 cents to C\$50.10. Among golds, Barrick paid scant attention to the flat bullion price, adding 30 cents to C\$34.15.

MEXICO CITY made modest progress with dealers citing slow volumes. Dealers one dealer. News of participation in e development project at the Mexico City racecourse boosted the ECE restaurant chain. The shares three-year high with a gain gained 72 centavos to 11.44 of 0.32 to 124.90.

pesos. At midsession the IPC index was up 4.27 at 3,992.56. caused by the absence of US ing bell after profit-takers ume. Dealers said that investors, "It's just range moved into electricity utili- 6.750.55 at midsession.

SANTIAGO saw e modest downward dip at the openback on to the upside as the morning session progressed. At midsession, the IPSA index had pushed up to e

CARACAS stayed on the

HK\$4.575. The stock, which

The IBC index, which staged e four-day rally last week, was 3.86 higher at BUENOS AIRES

traded quietly, after notching up its tenth consecutive At midsession, the Merval index was 2.11 ahead et

Shares in Johanneshnrg traded narrowly to end marginally lower, the main focus being on selected financials.

appointing annual results.

The golds index ended 3.1 lower at 1,189.1. The day's central focus was on the banking sector

lowed a statement from the index was off 4.2 at 7,067.5.

impact on future earnings.

The Absa results came in short of broker expectations. Tha shares were showing a gain of 10 cents prior to the news flash but

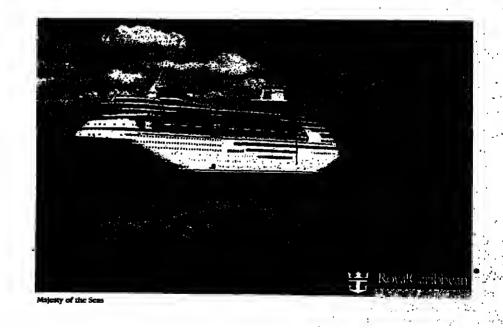
Sonth African Breweries eased 75 cents to R127.25 Meyer Kahn, the gronp's executive chairman, had been seconded to the police

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# South Africa dips in narrow trading

Standard Bank took a knock on news that its merchant bank offshoot was owed R230m by New Aga Beverages, which had applied for liquidation; and Amalgamated Banks of South Africa fell foul of dis-At the close, the all-share

Industrials managed to loss without any significant push higher, adding 7.5 to 8,319.6, hnt golds continued to suffer from bullion price

where Standard Bank fell R7.75 to R205, having been as low as R200 at one stage during the morning session. The eventual clawback fol-

quickly fell hack. They ended R1.00 lower at R28.75.

bank that it could take the service for two years.

FT/S&P ACTUARIES WORLD INDICES

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	ndex	_%_	Index	Index	Index	Index	on day	Yield	Index	Index	Index	Inclex	Index	High	Low	(approx)
Australia (76)2	31.51	-1.2	210.57	168.87	203.49	201.08	0.7	3.85	234.33					234.37	168.44	
Austria (24)1	97.88	0.4	179.96	144,32	173.91	173.85	0.2	1.89	197.14			173.55		197.86	174.70	
Belgium (26)2	52.34	1.0	229,52	184.06	221.30	217.18	0.8	3.29	249.93				215.42		206.70	211,11
Brazil (30)2	58.10	0.2	234.84	186.33	226.94	508.90	0.3	1.41	257.64		188.81		507.30	258.50	162.65	167.26
Canada (113)2	07.96	1.3	189.15	151.69	182.79	206.82	1.5	1.88	205.22				203.79	207.86	154.12	163.56
Denmark (32)3	88.60	0.6	353.54	283.52	341.65	340.38	0.4	1.49	386.53				338.95		292.69	
Finland (28)2	79.84	1.1	254.53	204.12	245.97	299.58	1,1	1.52	276.71			243.60		279.84	186.67	
France (91)2	30.82	0.8	210.03	168.44	202.97	208.34	0.7	2.75	229.11		167.90			232.34	186.94	
Germany (50)2	13.83	0.7	194.49	155,97	187.96	187.96	0.6	1,51	212.29			186,99			187.10	
Hang Kong (96)5	08.25	0.5	462.29	370,73	445,74	505.06	0.6	2.99	505.57	458,57	370.50	445.07	502.16	514.49	407.55	433.31
Indonesia (27)2	25.00	8.0	204,73	164.19	197.85	337.13	8.0	1.69	223.34	202.58	163,68	196.61	334.59	-	_	-
Ireland (16)3		0.0	315.30	252.86	304.89	323.05	0.3	3.02	345.63	314.41	254.02	305.15	322.11	350.96	270.08	278,91
italy (58)		0.3	82.91	66.49	80.12	113,39	0.2	2.21	90.81	82.46	66.62	80.03	113,18	96.32	73.26	82.79
Japan (485)1	32.14	1.5	120.19	96.38	116.15	96.38	1.0	0.82	130.19	118.09	95.41	114.61	95.41	158.25	107.57	155.90
Melaysta (107)	31.03	1.1	483.01	387.35	466.79	511.61	1.1	1.33	525.08	476.27	384,80	462.24	506.07	680.85	510.10	559.50
Mexico (27)14	37.55	-0,3	1307,55	1048.59	1263.57	12383.00	-0.2	1.21	1442.01	1307.96	1056.76	1269.43	12403,27	1445.68	1110.35	1310.77
Netherland (19)3		0.3	343,49	275,48	331.94	327.61	0.2	2.39	376.36			331.31	326.90		279.88	
New Zealand (14)		-a.e	79.94	84,10	77.25	67.54	-0.1	4.26	88.42		84.79	77.83	67.60		75.94	79.68
Norway (41)		8.0	284,67	228.29	275.10	299.23	0.8	2.06	311,08	282.17	227.97		297.32		246.04	
Philippines (22)1		1.6	144.40	115.80	139,54	208.71	1.6	0.89	156.25		114.51		205.42			
Singapore (42)3		0.2	353.94	283.64	342.04	256.79	0.2	1.17	388.51	352.39		342.01	258.29	448.01	380.08	418.15
South Africa (44)		-0.6	322.51	258.83	311.68	348.57	-0.5	2.48	356.46			313.80	348.27		301.49	
Spain (35)2		0.4	231.78	185.88	223.99	275.28	0.4	2.37	253.90		186.06		274.30		171,91	
Sweden (49)		1.2	425.32	341.09	411.01	525.55	1.5	1.97	461.84		338.45		517.82		334.35	
Switzerland (35)2		0.3	270.53	216.95	261.43	259.51	0.1	1.29	296.53		217.30	261.04	259.30		229.36	
Thailand (43)		0.6	58.43	46.85	58.46	63,95	0.6	4.88	63.85		46.79	58.21	63.66		56.76	
United Kingdom (211)2		-0.1	272.85	218.65	263.48	272.65	0.2	3.65	300.00	272.12	218.85	264.10	272.12		229.63	230.10
USA (652)3		1.4	311.73	249.99	301.24	342.72	1.4	1.76	338.15	306.71	247.61			342.72		
Americas (B22)3		1.3	285.37	<b>228.8</b> 8	275.77	264.13	1.3	1.79	309,65	280.87	226.93			313.75	233.09	
Europe (725)20		0.4	240.38	192.77	232.29	242.55	0.4	2.62	263.33	238.85	192.98	231,82	241.59	264,79	204.71	207,72
Nordic (150)40		1.1	365.17	292.85	352.89	390.60	1.2	1,84	397.28	360.35	291.14	349.73	386.10	401.48	291.45	299.99
Pacific Basin (882)1		1,2	136.72	109.64	132.12	110,37	0.8	1.30	148.59	164.77	109.89	130.80	109.35	170.85	127.18	166.74
Euro-Pacific (1607)19	77.85	0.7	179.96	144.32	173.91	160.24	0.e	2.03	196.45	17818	143.96	172,94	159.22	199,18	173.55	184.87
North America (765)33		1.4	304.27	244.01	294.03	333.75	1.4	1.79	330.06	299.38	241.88	290.56	329.27	334.52	248.65	268.44
Europe Ex. UK (514)		0.6	217.35	174.30	210.04	220.74	0.5	2.04	237.51	215.43	174.06	209.09	216.62		185.65	190.28
Pacific Ex. Japan (397)30		0.1	279.28	223.97	269.89	268.10	0.7	2.79	306.67	278.16	224.74	268.97	266.31	320.65	268.97	290.81
World Ex. US (1821)20		0.7	183.01	146.77	176.86	166.55	0.6	2.01	199.79	181.22	146.42	175.88	165.48		178.94	186.16
World Ex. UK (2262)24	11 04			175.80		211.48	1.1	1.72	238.33	216.16	174.66	209.61	209.27	241.01	199.56	212.15
		1.1	219.22		211.84				301.89							
World Ex. Japan (1988)30	M. EZ	0.9	277.07	222.20	267.76	293.44	1,0	2.13	301.09	273.82	221.23	265,76	290.65	304.62	233,10	240.99
The World Index (2473)24	6.06	1.0	223.80	179.48	216.28	217.09	1.0	1,91	243.81	220.96	178.53	214,45	215.00	246.08	202.32	213.82

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